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ABSTRACT

This reference document supports the leadership of locals and state federations in collective bargaining, in designing salary comparisons, and in developing policy. Data are drawn from several sources to more fully describe the American Federation of Teachers' (AFT) largest locals and to describe the nation's largest school districts. Section 1 describes 1988-89 salaries in the school districts serving the nation's 100 largest cities with tabular analyses of rankings, regional listings, comparisons to state averages, adjustments for interarea cost-of-living differences, and comparisons to the average annual earnings of all workers in the metro area. Section 2 focuses on 1988-89 financial information in 50 of the nation's largest school districts, including expenditures per pupil, percent of funding from local sources, and general fund balances. Section 3 provides a summary of the salary schedule and some demographic data for a majority of the AFT's large locals for the 1989-90 school year. Section 4 briefly describes more than 200 contract settlements or wage agreement, each involving at least 1,000 workers, and concludes with salary information from locals that have already negotiated salary schedules for fall 1990 and later years. Twelve figures and 21 tables supplement the text, and 3 appendixes supply population and enrollment figures and a list of data sources grouped by table. (MLF)

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RESEARCH REPORT

AFT LOCAL UNION TEACHER SALARY SURVEY 1990

PRODUCED BY
THE RESEARCH DEPARTMENT OF
THE AMERICAN FEDERATION OF TEACHERS

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RESEARCH REPORT

AFT LOCAL UNION TEACHER SALARY SURVEY 1990

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APRIL, 1990

AFT LOCAL UNION TEACHER SALARY SURVEY 1989

Foreword

This reference document supports the leadership of locals and state federations in collective bargaining, in designing salary comparisons, and in developing policy. Local and state federation leaders are encouraged to utilize the data in the most appropriate way as determined locally. Generally, the data refer only to salaries and not benefits. Except when specifically noted, the data exclude such salary-equivalent benefits as the employer's payment of a portion of employee contributions to social security or retirement plans. Most of the data in this report are available as Lotus 1-2-3 files for microcomputer customization at the local level.

Data are drawn from several sources to more fully describe the AFT's largest locals and to describe the nation's largest school districts. Locals and state federations may wish to consult Survey & Analysis of Salary Trends 1989, which reports the results of the American Federation of Teachers' annual survey of state departments of education, for a comparison of teachers' salaries among states and for national trends in teachers' salaries over the past 30 years.

Section I of this report describes 1988-89 salaries in the school districts serving the nation's 100 largest cities. This information comes primarily from salary schedules collected by the federal government as part of the process of establishing pay levels for U.S. teachers teaching abroad at defense installations. Most attention is given to the starting salary for a teacher with a BA degree and the maximum salary (without longevity increments) for a teacher with an MA degree. The average salary schedule in this data set not counting longevity reaches the maximum on the 15th step. Since the average teacher in the U.S. has a Masters degree and 16 years of experience, the MA-Maximum salary is an approximation of the average teacher salary. The tabular analyses include rankings, regional listings, comparisons to state averages, adjustments for interarea cost-of-living differences, and comparisons to the average annual earnings of all workers in the metro area. Equivalent unedited data for 1989-90 salaries will be available from the AFT Research Department in May 1990.

Section II focuses on 1988-89 financial information in 50 of the nation's largest school districts including expenditures per pupil, percent of funding from local sources, and general fund balances. The underlying data for these tabulations come from an independent survey by the national business newspaper, City & State (August 1989). The results of projected data from the 1987-88 survey are compared to the actual figures obtained in the 1988-89 survey.

Section III provides a summary of the salary schedule and some demographic data for a majority of the AFT's large locals for 1989-90--the current school year. The AFT's 100 largest locals serving elementary and secondary teachers were asked to provide salary and staffing information. About 75 responded to the survey and information from a variety of sources provided detailed information on several others. Section III contains the results of this survey including an abbreviated salary matrix for each local.

Section IV of this report briefly describes more than 200 contract settlements or wage agreements, each involving at least 1,000 workers, reported to the U.S. Department of Labor and published in Current Wage Developments between August 1988 and December 1989. Since many settlements involve two or three year contracts, wage increase estimates for 1989-90 and 1990-91 are included. Section IV concludes with salary information from locals that have already negotiated salary schedules for fall 1990 (and some for fall 1991 and fall 1992) such as Rochester, Pittsburgh, Philadelphia, New York, and others.

The data in this report are intended to be used to suit the purposes of the leadership in a particular local or state federation, such as comparing trends, or making meaningful and valid comparisons between school districts. While AFT locals in the nation's largest cities can be compared to the other large city school districts, this comparison alone does not provide information on how well AFT bargains relative to other bargaining agents or nonbargaining situations. Some of the AFT's large locals do not bargain contracts or they are in states prohibiting collective bargaining.

The Department of Research staff extends its appreciation to the various locals that responded to the 1989-90 survey and to those who reviewed drafts of this report. F. Howard Nelson, Associate Director of Research, had primary responsibility for preparing this year's report. Yvonne Bristol entered much of the data, prepared the manuscript, and assisted in other aspects of the report. Jewell Gould and Helen Nemorin assisted in various other aspects of the report.

Executive Summary

In the school districts serving the nation's 100 largest cities, the 1988-89 average maximum salary for teachers with a masters degree reached \$34,271. This figure ranged from a low of \$24,271 in Baton Rouge to a high of \$47,892 in Rochester (Figure 2). In these same districts, the average beginning salary for a teacher with only a bachelors degree climbed to the \$20,105 mark, ranging from a low of \$16,391 in Little Rock to \$26,067 in Rochester (Figure 3).

The average maximum salary for a teacher with a masters degree in the nation's 100 largest cities of \$34,271 grew from \$32,623 the previous year and from \$30,990 two years before (Figure 4). This figure remains about \$4,000 above the national average teacher salary. On the other hand, the beginning salary in the 100 largest cities remained only about \$500 ahead of the national average (Figure 5). When adjusted for the higher cost of living in big cities, big city beginning salaries fell below the national average.

Class size in the 50 districts with the largest school budgets in the nation is about 17 students per classroom teacher compared to the national average of 17.4 (Figure 6). General fund spending averaged \$4,365 per pupil in 1988-89 in the 50 big districts, up from \$3,742 two years ago (Figure 7). The big city average is only about \$100 above the national average for current expenditure per pupil. Nearly half of general fund revenues in the 50 largest districts--48.7 percent--came from local sources (Figure 8). In the previous two years, the comparable figure was 45 to 46 percent. Even in 1986-87 and 1987-88, the large district reliance on local revenue exceeded the national average for all school districts of 43.4 and 43.7 percent. The ending general fund balance in the 50 large districts rose from 5.6 percent in 1985-86 to 6.4 percent in 1986-87 and then fell to 5.9 percent in 1987-88 (Figure 9). For the two years with both projected and actual fund balance data, the actual fund balance exceeded the projections.

Projections based on more than 100 negotiated contracts or wage agreements covering 1,000 or more workers indicate salary gains of almost 6 percent for 1989-90--the current school year (Figure 11). Similar data for 1990-91 project an increase in excess of 6 percent. Projections in 1986-87, 1987-88 and 1988-89 corresponded very closely to the actual national average for all school districts.

Figure 12 contains selected salary information from multi-year contracts negotiated by large AFT locals for 1990-91 and subsequent years. Several locals will have maximum salaries exceeding \$65,000. A significant number of contracts contain salaries in excess of \$50,000 for teachers with a masters degree and 15 years of experience. About one in three of these large AFT districts will have beginning salaries exceeding \$26,000 in place by next fall during the 1990-91 school year.

Figure 1

The 100 Largest Cities In The United States
(1980 U.S. Census)



Figure 2

Maximum Salary With Masters Degree, 1988-89

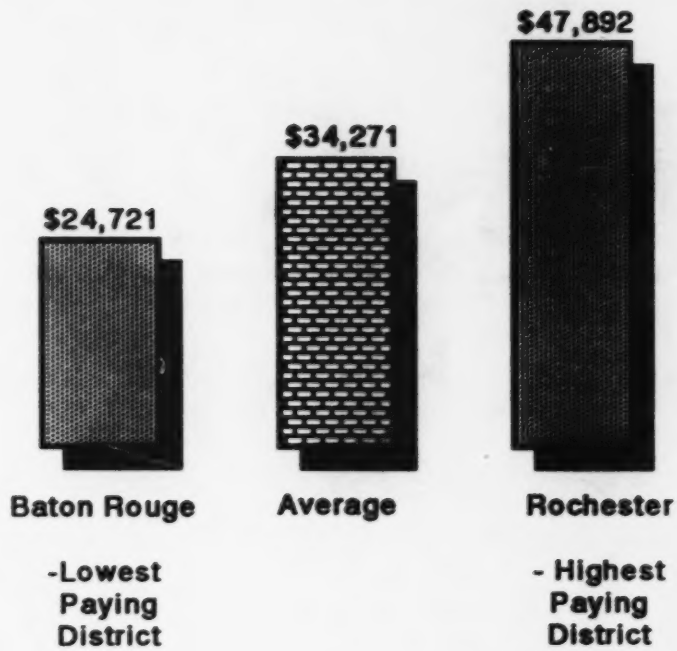


Figure 3

Minimum Salary With A Bachelors Degree, 1988-89

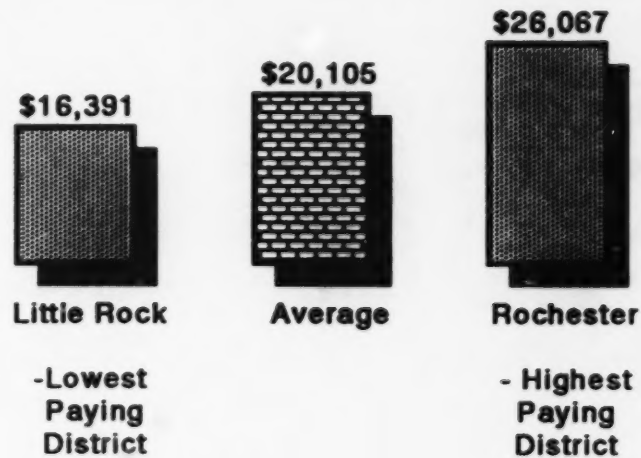


Figure 4

Maximum Salary For Teachers With a Masters Degree In the 100 Largest Cities Exceeds The National Average Salary

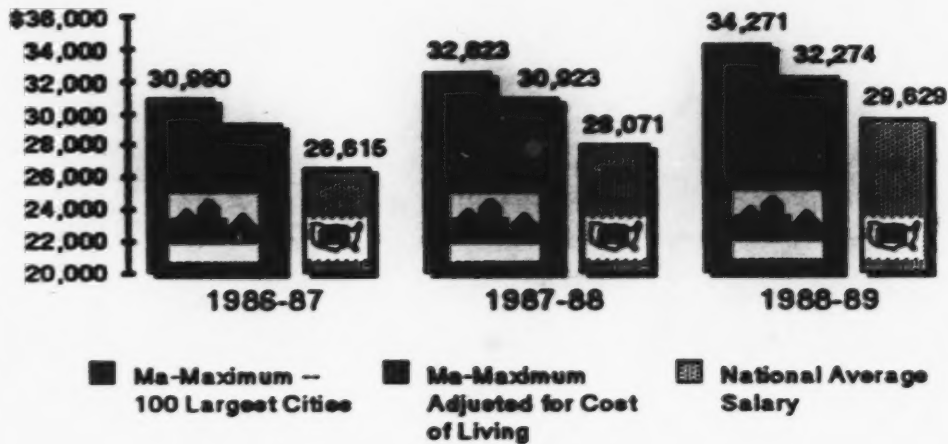
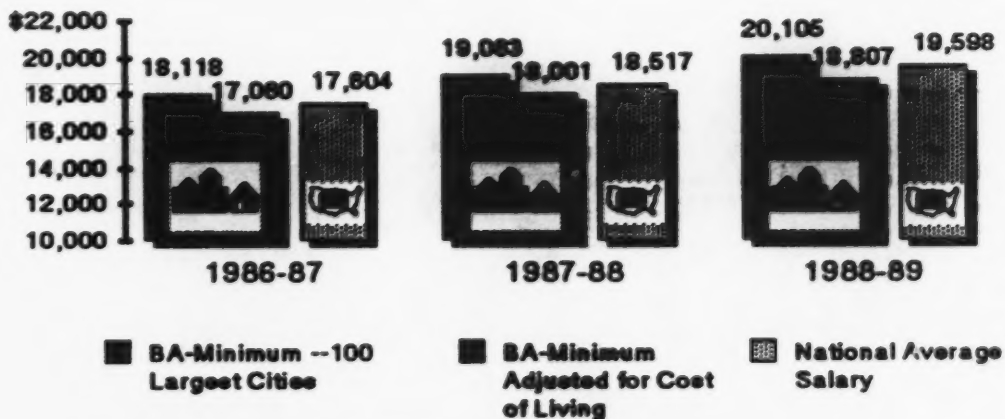


Figure 5

**Beginning Teacher Salaries Fall Below National Average
Beginning Teachers Salary After Cost-Of-Living Adjustments***



* Adjusted to the cost of living in 290 cities, not the national average.

Figure 6

Class Size is About the Same In
Large Cities As The National Average

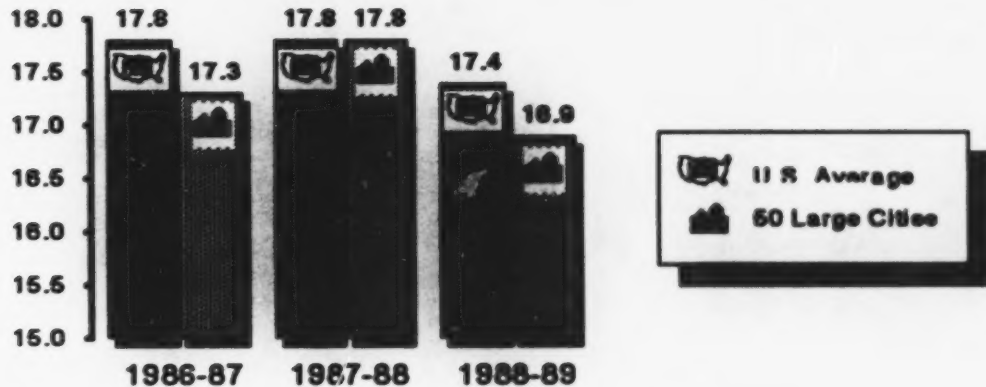


Figure 7

Per Pupil Spending In Large Cities Exceeds
The National Average By A Small Amount

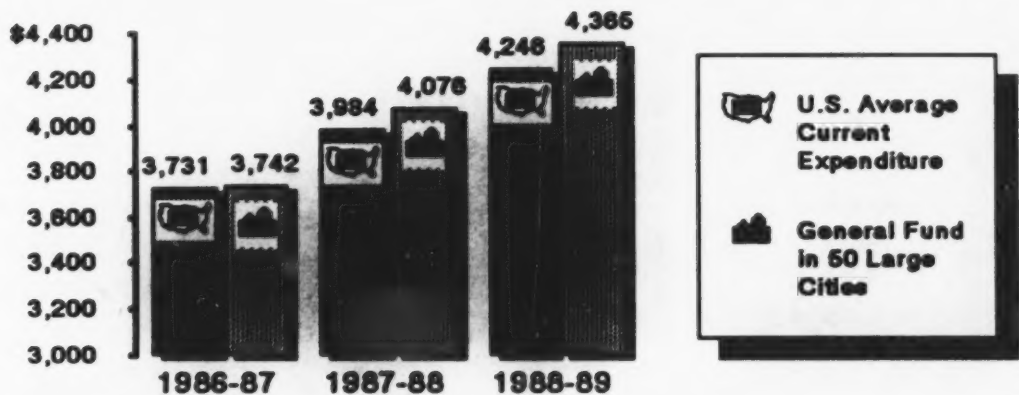


Figure 8

Local Revenue Is More Important To Large City Districts Than To The Average District

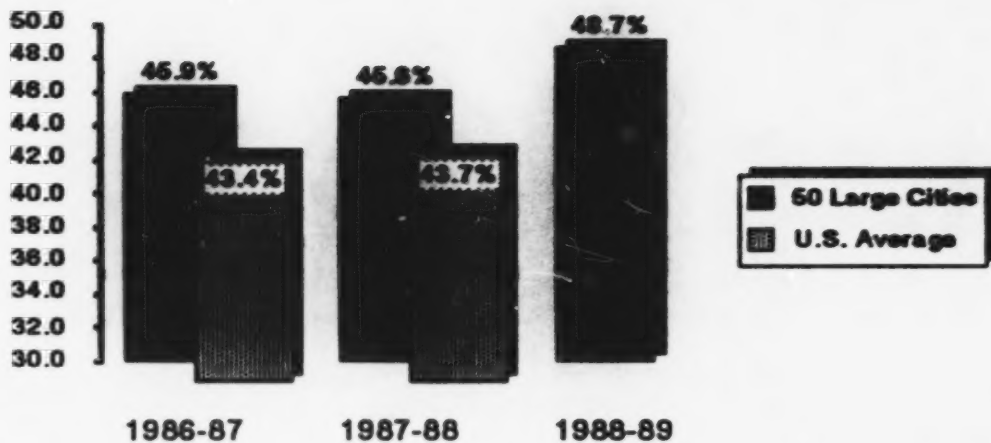


Figure 9

Actual Fund Balances Exceed Projections In 50 Large Cities



Figure 10

General Or Specific Teacher Shortages Have Become
Less of A Problem According to Union Leaders

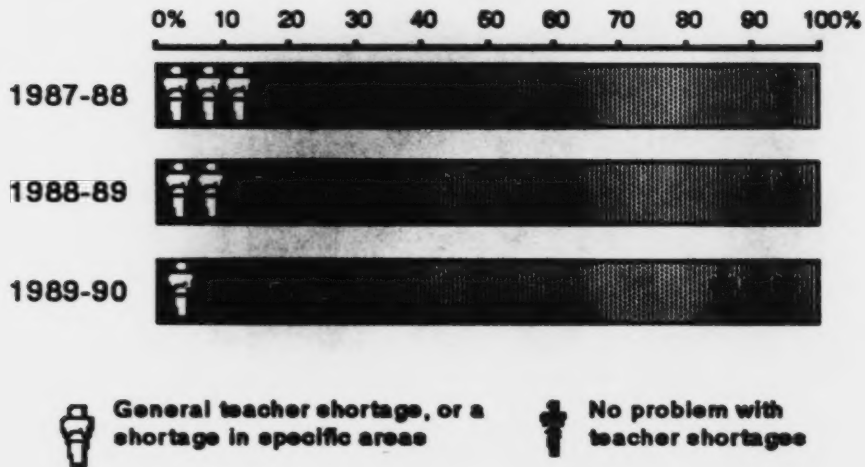
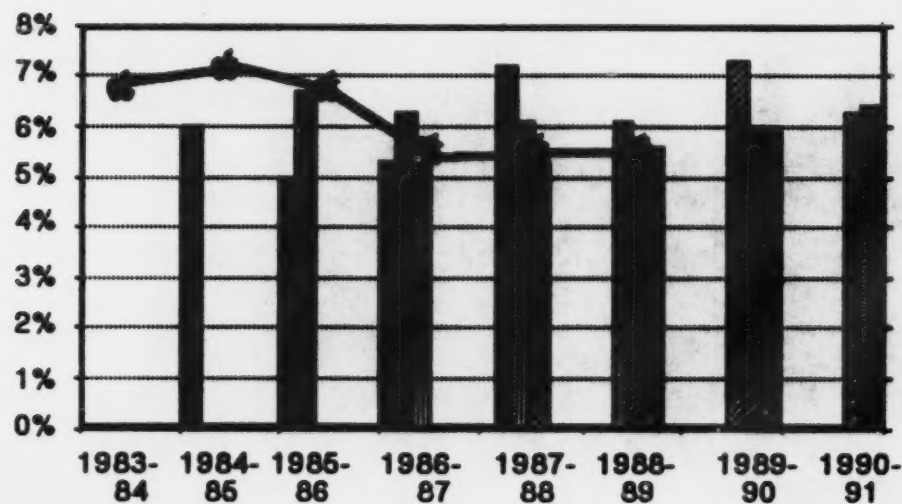


Figure 11

**Average Annual Salary Adjustments for Teachers
--Projections for 1989-90 and 1990-91**



Note: Data applies to negotiated agreements covering 1,000 or more as reported in Current Wage Developments

- Reported in CWD, Sept 1984-August 1985
- Reported in CWD, Sept 1985-August 1986
- ▨ Reported in CWD, Sept 1986-July 1987
- ▨ Reported in CWD, August 1988-July 1988
- ▨ Reported by CWD, August 1988-August 1989
- Reported in CWD, August 1989-January 1990
- National Average Increase in Teacher Salaries

Figure 12

SETTLEMENTS IN SELECTED LARGE AFT LOCALS IN 1990-91 and 1991-92

	Year	BA Beginning	MA 15 Years	Maximum	Steps to Maximum
Baltimore, MD	1990-91	22,162	40,339	43,002	15
Bloomington, MN	1990-91	23,649	42,993	48,049	13
Bristol, CT	1990-91	23,312	48,612	52,176	6
Cincinnati, OH	1990-91	21,679	42,672	44,847	13
Dade Co.(Miami), FL	1990-91	26,500	45,400	49,400	14
Dearborn, MI	1990-91	24,075	49,375	53,795	11
Duluth, MN	1990-91	20,815	39,675	42,324	9
Half Hollow Hills, NY	1990-91	25,623	50,862	69,537	23
	1991-92	27,937	55,440	75,796	23
Kingston, NY	1990-91	27,675	39,585	45,025	20
	1991-92	28,775	41,935	47,785	20
Liverpool, NY	1990-91	26,245	39,897	53,347	27
	1991-92	28,416	42,626	58,006	27
Meriden, CT	1990-91	29,681	47,810	50,859	11
Minneapolis, MN	1990-91	22,192	41,869	47,273	11
Nassau BOCES, NY	1990-91	26,768	50,785	72,384	15
Nashua, NH	1990-91	23,066	42,291	44,549	12
	1991-92	25,031	46,763	50,082	12
New Haven, CT	1990-91	27,409	52,658	58,275	13
	1991-92	28,876	56,802	62,812	13
Newark, NJ	1990-91	23,867	46,232	50,757	13
Newburgh	1990-91	22,820	40,750	46,290	13
Norwalk, CT	1990-91	26,950	46,950	60,950	10
Osseo, MN	1990-91	22,200	41,630	45,160	12
Philadelphia, PA	1990-91	24,000	43,260	49,600	11
	1991-92	26,000	45,850	54,000	11
Pittsburgh, PA	1990-91	26,000	48,000	50,100	10
	1991-92	28,000	50,990	52,100	10
Providence, RI	1990-91	21,284	41,609	42,411	10
Robbinsdale, MN	1990-91	22,585	42,450	47,110	10
St. Lucie County, FL	1990-91	22,327	35,722	38,077	15
St. Paul, MN	1990-91	23,465	42,060	47,849	12
Smithtown, NY	1990-91	28,771	58,664	64,225	18
Suffolk-2 BOCES, NY	1990-91	22,543	49,010	60,154	18
Utica, NY	1990-91	20,100	42,665	46,370	15
Valley Stream, NY	1990-91	28,686	55,291	63,571	15
Virgin Islands	1990-91	20,225	38,002	47,435	21
Wappingers, NY	1990-91	26,551	53,342	56,975	20
	1991-92	28,410	57,076	60,694	20
Warwick, RI	1990-91	21,559	41,262	42,012	10

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I. Teacher Salaries in Schools Serving the Nation's One Hundred Largest Cities

This section of the AFT Local Union Teacher Salary Survey focuses on teacher salaries in school districts serving the nation's 100 largest cities. Information is presented on the entry level salary, the highest scheduled salary for a Masters degree reached in continuous steps, and the maximum salary regardless of degree. Generally, the MA-Maximum and the maximum figures do not include "longevity" increments--the small occasional salary increases added to the schedule in some districts for teachers who reached the maximum several years earlier.

The average teacher in the United States has a Masters degree and about 16 years of experience. On average the top of the typical salary schedule is reached in the 15th year in these 100 districts as shown in Table I-1. Thus, the MA-Maximum salary approximately describes the average teacher. In addition to listing the BA-Minimum, MA-Maximum and maximum salaries, these data are ranked, listed by region, compared to state averages, adjusted for interarea cost-of-living differences, and compared to the earnings of other workers in the metropolitan area.

The teacher salary data in this section comes from the Department of Defense Wage Fixing Authority. Congress requires that the estimated 12,000 teachers in the Department of Defense Dependents (DOD) school system be paid at the same rate as teachers in U.S. cities of more than 100,000 in population. In the 1980 decennial census, 170 school districts served cities of more than 100,000 in population. These cities comprise the DOD data base used to calculate salaries for the overseas teachers. Sometimes two school districts serve a single city. Some very large county school districts, usually in the South, are excluded because they contain no large city. The DOD Wage Fixing Authority gets contracts or wage agreements from every one of these 170 school districts. This section uses data for the 100 largest city districts. Basic data for the other 70 districts are available from the AFT Research Department. Since contracts are collected in October and November, contract settlements and wage changes occurring in subsequent months are not recorded until the following year. Figures for Los Angeles and Detroit, however, have been updated to reflect subsequent settlements.

The DOD Wage Fixing Authority collects beginning and maximum salaries for the BA, MA, and maximum pay lanes. Every effort is made to equate one step with one year of experience. The maximum salary in each lane represents the top salary reached in continuous annual increments rather than the maximum salary including all longevity increments. Maximum salaries apply only to the regular

school day and school year, so they exclude extended day and summer employment. The following tables list the number of steps next to the salary figures to indicate that maximum salaries represent different levels of experience depending on the district. Many districts have longevity increases on top of the "maximum" salary, which tend to award small salary increases to teachers on a periodic basis after the continuous-step maximum has been reached. For examples of longevity increments, see Section III of this report where these data were collected for many of the AFT's largest locals.

The data in this study are presented as collected by the DOD Wage Fixing Authority except as noted in Table I-1. New York's salary schedule had semiannual increases for eight years and then sizable jumps in the 10th, 13th, and 15th year for an additional \$5,691 for each teacher by the 15th year. Similarly, Baltimore's schedule had 12 continuous increments although a teacher with an MA gets about \$7,000 more in their 15th year compared to the 12th year. In both cases, the 15 year figure is used. Chicago's figures have the 7 percent of the employee's share of the pension contribution picked up by the employer added to the printed salary schedule. In St. Louis, the salary schedule had 11 steps but it takes a teacher about 20 years to get to the top of the schedule. The DOD Wage Fixing Authority misinterpreted Hawaii's schedule, but the correct data is presented in this report.

District salary schedules that do not specify a specific pay level for a Masters degree or a maximum are absent in the DOD data thus necessitating most of the remainder of the estimates adjustments in the following tables. Estimates come from the AFT local union teacher salary survey and Educational Research Service data.

The complete DOD data base includes minimum and maximum salaries for the BA, MA, and maximum pay lanes. Hard copy of these data for the 170 largest cities in unedited form can be obtained by writing to the AFT Research Department. The DOD data for 1989-90 will be available to the AFT in May and can also be obtained by writing to the AFT Department of Research.

Highlights

Salaries Listed by City Size—Table I-1

- o Rochester, New York had the highest maximum salary in 1988-89 at \$57,896 followed by Anchorage (\$51,963), Jersey City (\$51,585), Yonkers (\$46,993), and Long Beach (\$46,227).

- o At \$26,566, Baton Rouge had the lowest maximum salary--less than half the maximum salary in Rochester, New York.

MA-Maximum Salaries--Table I-2

- o At the MA-Maximum level, the top 20 districts paid more than \$38,000 and more than half of them--Rochester, Pittsburgh, New York, Yonkers, Newark, Detroit, Los Angeles, Philadelphia, Miami, Minneapolis, and Washington, D.C.--are AFT affiliated bargaining units.
- o Baton Rouge had the lowest MA-Maximum salary at \$24,721 followed by Shreveport, Albuquerque, Mobile, and New Orleans.
- o Only two Southeastern or Southwestern cities ranked in the top 40. Miami's \$38,500 level was reached after just 12 years and ranked 18th nationally. Virginia Beach ranked 22nd and reached \$38,080 after 22 years.

BA-Minimum Salaries--Table I-3

- o In 1988-89, 47 of the 100 districts paid more than \$20,000 for beginning teachers at the Bachelors level, but only Los Angeles (\$25,316), Rochester (\$26,067), Riverside (\$24,268), San Francisco (\$24,280), and Boston (\$24,031) paid more than \$24,000. Six of the top 10 are located in California.
- o Eight Southeastern cities ranked in the top forty according to starting salaries, compared to finding just two of the top forty when ranked by MA-Maximum salaries.
- o Only six districts paid beginning teachers less than \$17,000 in 1988-89 with Little Rock at the bottom paying just \$16,391 followed by New Orleans, Tulsa, Louisville and Tacoma, Washington.

Regional Rankings--Table I-4

- o AFT affiliates in Providence and Boston represent teachers in the two large city districts with the highest MA-Maximum salaries in New England.
- o AFT affiliates represent 9 of the 11 districts in the Mideast serving one of the 100 largest cities. Five of them rank in the top ten in the nation according to MA-maximum salaries.

- o In the Midwest region, five of the top seven districts as measured by the MA-Maximum salary--Detroit, Minneapolis, St. Paul, Chicago, and Cleveland--are AFT affiliates.
- o While all of the districts in New England, the Mideast, and the Midwest paid more than \$33,000 at the MA-Maximum level, only 8 of 25 Southeastern states, 2 of the 7 Plains cities, 6 of 14 Southwestern cities, and 9 of 17 for Western states paid more than \$33,000.

How Fast and How Far to the Top--Tables I-5 and I-6

In Table I-5, the difference between the beginning salary at the BA level and the maximum salary at the MA level is divided by the number of steps on the salary schedule. This average annual salary increase represents what a new teacher with a BA could expect to gain by moving to the top of the schedule at the Masters level without the benefit of across-the-board salary increases. In Table I-6, the MA-Maximum salary is divided by the BA-Minimum salary to create a ratio that describes how well experienced teachers with a Masters degree are rewarded relative to beginning teachers. Highlights include:

- o The average district had 16 steps worth \$981 each in moving from the starting to the MA-Maximum.
- o Pittsburgh with a \$2,050 annual change in reaching the MA-Maximum level was the only district with an annual change above the \$2,000 mark. Warren, Michigan, Boston and Providence advanced at a rate exceeding \$1,800 per year.
- o Not surprisingly, districts with large annual increases between the BA-Minimum and MA-Maximum level have short salary schedules with eight of the top ten having eleven or fewer steps, one having twelve steps, and the other, thirteen steps.
- o Of the top ten districts according to the average annual dollar change between BA-Minimum and MA-Maximum salaries, seven are AFT affiliates--Pittsburgh, Boston, Providence, Philadelphia, Detroit, Minneapolis, and Newark.
- o Five districts--Montgomery County (\$310), Lubbock (\$340), Mobile (\$370), Corpus Christi (\$461), and Jackson (\$494)--had average annual changes of \$500 or less in moving from the BA-Minimum to the MA-Maximum level.
- o The MA-Maximum to the BA-Beginning salary ratio averaged 1.69 in the 100 districts.

- o Only four districts had MA-Maximum salaries at least double the size of starting salaries with Jersey City at 2.11, having had the highest ratio.
- o Ranked by the MA-Maximum to BA-Minimum ratio, 9 of the top 15 districts are AFT affiliates.
- o In 12 districts, MA teachers at the top of the salary schedule had salaries that were less than 50 percent higher than beginning teachers. Four were in California and five were in the Southeast.

Salaries Adjusted by An Interarea Cost-of-Living Index—Table I-7 and I-8

School officials often argue that salary variations among districts, especially when making national comparisons, are explained primarily by cost-of-living differences. While intuitively correct, the magnitude of the effect of cost-of-living differences on salaries remains largely unstudied. One reason is that the federal government stopped calculating interarea cost-of-living differentials in Autumn 1981. At one time, the Bureau of Labor Statistics calculated indexes for as many as 45 metropolitan areas.

The interarea cost-of-living index in Table I-7 is based on the "Intercity Cost of Living Index" calculated by the American Chamber of Commerce Researchers Association (ACCRA) for approximately 290 cities during the first three quarters of 1989. The ACCRA index is composed of items and is weighted to reflect a mid-management executive family's pattern of expenditures. All items are priced at the local level by Chamber of Commerce research personnel at a specified time and by standard specifications. The index omits state and local taxes. The housing component of the index is based partly on monthly rent for a two-bedroom unfurnished apartment and partly on the cost of a new 1,800 square foot house on a lot of approximately 10,000 square feet in an urban area. Cities participating in the index are compared with the national average of 100 for all participating cities. Spreads of three or fewer index points do not represent statistically significant differences in the indexes according to ACCRA.

Participation in the ACCRA cost-of-living index is voluntary, and 13 of the nation's 100 largest cities are not in the index. As noted in Table I-7, an index was estimated for these cities based on either the index of nearby cities or suburbs, or a regression procedure similar to the method used by the AFT to develop the interstate cost-of-living index (technical paper available from the Research Department).

The ACCRA index in Table I-7 shows:

- o The 100 largest cities had an unweighted average cost-of-living index of 106.9 (100 is the average of approximately 289 cities participating in the ACCRA index).
- o New York, Boston, and San Francisco had the highest cost-of-living indexes with indexes in the 140 to 150 range followed by the metro areas around New York City, Los Angeles and surrounding cities, Washington, D.C., San Diego, Philadelphia, Anchorage and Honolulu which all bunched in the 125 to 135 range.
- o Chattanooga registered the lowest index of the nation's 100 largest cities at 90.2, and 10 other districts in the west, south and midwest had indexes below or at 94.0.

MA-Maximum salaries were adjusted with the ACCRA Index (by dividing the salary by the index) in Table I-8, yielding the following results:

- o After indexing MA-Maximum salaries with the cost-of-living index, low-paying districts still tended to rank low and high-paying districts still tended to rank high. Only 14 districts that ranked below average climbed into the top half of the adjusted MA-Maximum ranking.
- o Rochester and Pittsburgh, ranked first and second according to the adjusted MA-Maximum salary, ranked first and fourth without adjustments.
- o Among the more dramatic upward changes in rankings, Omaha's adjusted MA-Maximum ranked 4th instead of 30th, Colorado Springs ranked 5th instead of 40th, Akron, Ohio ranked 11th instead of 43rd, and Jacksonville ranked 17th instead of 57th.
- o The most dramatic downward changes occurred in the high cost-of-living index areas with Boston falling to 100th from 31st; San Francisco falling to 99th from 34th; Washington, D.C. falling to 74th from 20th; Newark falling to 64th from 8th; New York City falling to 90th from 5th; and Yonkers falling to 91st from 6th.

Teacher Salaries Compared to The Average Annual Pay of All Workers in Metropolitan Areas--Table I-11.

Another way to adjust teacher's pay for differences among cities in prices and the standard of living is to compare teacher salaries to the earnings of other workers. Table I-11 compares the MA-Maximum teacher salary to the metropolitan area average annual pay. These data are collected by the U.S. Department of Labor.

The annual pay data apply to workers covered by State and Federal Unemployment Insurance programs and are compiled from reports submitted by employers for more than 93 million workers. The "average" pay is computed by dividing total annual pay of both full- and part-time employees covered by unemployment insurance programs by the average monthly number of these employees. Generally excluded from unemployment insurance coverage are most agriculture workers on small farms, railroad workers, most domestic employees, student workers and the self-employed.

Highlights of the teacher salary-annual pay ratio comparison include:

- o The average teacher at the MA-Maximum level in school districts serving the 100 largest cities earned 50 percent more than the average metro-area annual pay with 42 districts having ratios between 1.40 and 1.60.
- o Rochester, which ranked 1st according to MA-Maximum salaries, also had the highest ratio at 2.04 followed by Virginia Beach, which ranked 23rd according to MA-Maximum salaries. Other big gainers included 4th ranked Fresno, 6th ranked El Paso, 15th ranked St. Petersburg, and 18th ranked Columbus, Georgia, districts which had been ranked 46th, 64th, 61st and 79th, respectively.
- o Of the 10 lowest ranked districts according to the teacher salary-annual pay ratio, 7 had been ranked in the bottom 15 according to MA-Maximum salaries, and the other three--San Jose, Oakland, and San Francisco are located in Northern California.
- o San Jose had the lowest ratio at 1.10 followed by Seattle, and Oakland, both on the West Coast.

MA-Maximum Salaries Compared to the State Average--Table I-12

Union locals frequently compare their salaries to other districts in the metro area and other districts in the state. Table I-12 contains a comparison of MA-Maximum salaries to the state average salary for teachers of all degree and experience levels (from the AFT's Survey & Analysis of Salary Trends, 1989). Highlights include:

- o School districts serving the nation's 100 largest cities had MA-Maximum salaries 16 percent higher than the state average, with 57 districts paying more than 5 percent, but less than 25 percent above the state average.
- o Omaha, where teachers at the MA-Maximum level are paid 54 percent more than the state average, had the most advantage over the state average followed by Miami, St. Louis, Jersey City and Pittsburgh.

- o Sacramento paid only 88 percent of the state average. Oakland, Syracuse, San Jose and Spokane ranked at the bottom with Sacramento.
- o Only 10 districts paid less than the state average, and half are in California.

TABLE I-1

1988-89 BA-MINIMUM, MA-MAXIMUM, AND MAXIMUM SALARIES
RANKED BY CITY SIZE (1980 CENSUS)

	-----BA-----		-----MA-----		-----MAX-----		Steps To
	Minimum	Rank	Maximum	Rank	Maximum	Rank	Maximum
1 NEW YORK, NY	\$23,000	12	\$42,345 f	6	\$45,584 f	7	15 f
2 CHICAGO, IL	19,082 e	67	37,988 e	23	40,579 e	30	15
3 LOS ANGELES, CA	25,318	2	38,788	18	41,279	25	10
4 PHILADELPHIA, PA	20,000	45	38,778	17	44,951	8	11
5 HOUSTON, TX	20,000	48	33,800	89	38,500	62	20
6 DETROIT, MI	22,324	18	40,808	9	41,555	23	11
7 DALLAS, TX	21,000	30	34,300	85	34,200	77	19
8 SAN DIEGO, CA	21,031	29	35,108	44	43,252	18	12
9 PHOENIX, AZ	20,123	42	38,479	33	41,252 b	26	13
10 BALTIMORE, MD	19,000	89	34,881 f	82	38,981 f	57	12 f
11 SAN ANTONIO, TX	18,500	77	34,888	53	34,888 b	72	18
12 INDIANAPOLIS, IN	17,984	87	34,867	48	37,232	53	20
13 SAN FRANCISCO, CA	24,280	4	38,313 a	34	43,420 b	14	14
14 MEMPHIS, TN	19,100	88	31,327	89	38,553	60	22
15 WASHINGTON, DC	21,357	27	38,184	20	40,458	32	13
16 SAN JOSE, CA	21,922	22	32,414	63	38,921	41	10
17 MILWAUKEE, WI	20,158	41	38,574	29	40,243 b	33	16
18 CLEVELAND, OH	19,344	60	37,221	26	39,048 a	39	16
19 COLUMBUS, OH	20,819	34	38,588	32	38,894	35	15
20 BOSTON, MA	24,031	5	38,700	31	41,080	28	7
21 NEW ORLEANS, LA	18,543	99	28,800	98	27,578	98	15
22 JACKSONVILLE, FL	18,810	74	33,728	57	38,128	84	18
23 SEATTLE, WA	17,800	88	28,008	89	38,340	63	12
24 DENVER, CO	17,392	91	34,988	45	42,858	20	13
25 NASHVILLE-DAVIDSON, TN	18,200	82	31,304	70	37,128	54	16
26 ST. LOUIS, MO	20,810	35	38,048 f	38	38,848 f	42	20 f
27 KANSAS CITY, MO	18,000	85	30,510	77	38,000	68	15
28 EL PASO, TX	18,300	80	32,330	84	32,330	85	24
29 ATLANTA, GA	22,050	19	34,898	47	43,388	16	14
30 PITTSBURGH, PA	22,000	21	42,500	4	44,100	10	10
31 OKLAHOMA CITY, OK	17,034	94	28,909	95	27,954	97	18
32 CINCINNATI, OH	18,977	71	35,774	39	38,951	40	13
33 FORT WORTH, TX	20,000	47	32,500	82	33,100 b	82	25
34 MINNEAPOLIS, MN	20,324	37	38,345	19	43,294	17	11
35 PORTLAND, OR	19,218	62	31,983	86	38,529	61	16
36 HONOLULU, HI	23,035	11	37,400	24	43,979	11	14
37 LONG BEACH, CA	23,423	9	39,532	13	48,227	5	14
38 TULSA, OK	18,563	98	29,083	84	34,589	73	15
39 BUFFALO, NY	19,432	59	34,817	49	37,994	48	14
40 TOLEDO, OH	20,250	39	35,800 f	38	35,875 f	67	15
41 MIAMI, FL	23,000	13	38,500	18	42,500	21	14
42 AUSTIN, TX	19,450	58	30,960	75	30,960 b	92	15
43 OAKLAND, CA	23,220	10	30,970 a	73	37,279	51	13
44 ALBUQUERQUE, NM	17,200	92	28,215	98	30,015	94	17
45 TUCSON, AZ	19,840	54	38,283	35	38,280	37	13
46 NEWARK, NJ	20,867	33	40,832	8	42,367	22	12
47 CHARLOTTE, NC	19,828	56	34,808	50	37,338	49	24
48 OMAHA, NE	18,400	79	38,800	30	40,480	31	19
49 LOUISVILLE, KY	18,844	87	30,458	78	34,034	78	16
50 BIRMINGHAM, AL	19,818	51	27,820	91	31,048	91	11

(continued)

TABLE I-1 (Continued)

	-----BA-----		-----MA-----		-----MAX-----		Steps To
	Minimum	Rank	Maximum	Rank	Maximum	Rank	Maximum
51 WICHITA, KS	\$20,018	44	\$25,888	57	\$31,888	57	11
52 SACRAMENTO, CA	21,887	23	30,888	74	37,888	46	12
53 TAMPA, FL	19,851	88	31,888	71	32,757	83	17
54 ST. PAUL, MN	21,283	28	28,188	21	43,400	15	12
55 NORFOLK, VA	21,536	28	34,788	51	37,240	52	18
56 VIRGINIA BEACH, VA	22,000	20	36,088	22	38,388	38	23
57 ROCHESTER, NY	26,087	1	47,888	1	57,888	1	26
58 AKRON, OH	18,880	73	35,210	43	37,030	58	13
59 ST. PETERSBURG, FL	20,280	40	35,300	51	34,900	71	17
60 CORPUS CHRISTI, TX	19,200	63	39,275	51	31,775	88	24
61 JERSEY CITY, NJ	21,580	25	45,888	2	51,585	3	17
62 ANAHEIM, CA	22,388	15	38,788	11	42,888	19	12
63 BATON ROUGE, LA	17,523	89	24,721	100	28,588	100	14
64 RICHMOND, VA	20,301	38	32,212	65	33,212	81	18
65 FRESNO, CA	22,884	14	34,888 a	48	38,808 a	43	8
66 COLORADO SPRINGS, CO	19,820	50	35,654	40	43,778	13	17
67 SHREVEPORT, LA	18,088	83	25,888	88	27,280	99	15
68 LEXINGTON-FAYETTE, KY	19,148	64	31,108	72	38,004	65	18
69 SANTA ANA, CA	22,117	18	39,071	15	39,571	36	12
70 DAYTON, OH	20,111	43	34,487	54	38,880	58	15
71 JACKSON, MS	18,884	78	28,582	88	33,638 a	79	20
72 MOBILE, AL	18,828	72	26,327	97	28,000 b	98	20
73 YONKERS, NY	20,579	32	42,345	8	46,883	4	15
74 DES MOINES, IA	18,250	81	31,408	88	34,443	74	18
75 KNOXVILLE, TN	18,040	84	28,315	88	31,200	89	18
76 GRAND RAPIDS, MI	20,579	31	37,140	27	38,182	44	11
77 MONTGOMERY, AL	19,578	57	27,320	93	29,588 a	95	25
78 LUBBOCK, TX	18,000	88	30,400	80	30,800 b	93	38
79 ANCHORAGE, AK	23,883	8	41,338	7	51,983	2	11
80 FORT WAYNE, IN	19,633	55	38,918	28	39,855	34	18
81 LINCOLN, NE	17,475	90	31,888	87	35,154	70	17
82 SPOKANE, WA	18,782	95	27,002	94	33,348	80	11
83 RIVERSIDE, CA	24,288	3	38,785	10	44,338	9	14
84 MADISON, WI	19,888	52	35,438	42	41,345 a	24	15
85 HUNTINGTON BEACH, CA	23,788	7	38,184 c	14	41,105 b	27	10
86 SYRACUSE, NY	23,443	8	33,318 c	60	34,219 c	75	15
87 CHATTANOOGA, TN	19,000	70	30,587	78	32,582	84	17
88 COLUMBUS, GA	19,535	49	30,428	79	37,888	47	18
89 LAS VEGAS, NV	18,408	78	30,082	82	37,318 c	80	11
90 SALT LAKE CITY, UT	17,188	93	29,042	85	32,138 b	88	12
91 WORCHESTER, MA	19,852	53	33,888	58	35,220 a	69	11
92 WARREN, MI	22,133	17	43,888	3	48,158 b	6	12
93 KANSAS CITY, KS	18,800	75	27,884	90	35,884	68	15
94 ARLINGTON, TX	19,907	48	35,888	41	37,088	55	20
95 FLINT, MI	21,822	24	39,851	12	43,828	12	12
96 AURORA, CO	19,133	85	35,834	37	40,880	29	13
97 TACOMA, WA	18,888	96	30,035	83	34,208	78	13
98 LITTLE ROCK, AR	16,381	100	27,488	92	31,088	90	14
99 PROVIDENCE, RI	19,305	61	37,980	25	38,162	45	10
100 GREENSBORO, NC	20,350	38	34,080	58	38,610	59	21
AVERAGE	\$20,105		\$34,271		\$37,800		7.9

Note: Longevity increments are not included in the maximum salary figures. The steps column represents years to the maximum in the MA paylane. Maximum corresponds to the Ph.D. paylane except as noted. a=AFT estimate, b=maximum scheduled salary listed by the ERS, c=15 years of experience, d=BA+30, e=includes 7% pension pick-up, and f=not continuous increments.

TABLE I-2

**1988-89 BA-MINIMUM AND MA-MAXIMUM SALARIES
RANKED BY MA-MAXIMUM SALARY**

	BA					MA			
	Minimum	Rank	Maximum	Steps To Max		Minimum	Rank	Maximum	Steps To Max
1 ROCHESTER, NY	\$26,067	1	\$47,862	26	51 NORFOLK, VA	\$21,535	26	\$34,750	18
2 JERSEY CITY, NJ	21,550	28	45,866	17	52 BALTIMORE, MD	19,000	66	34,661	12
3 WARREN, MI	22,133	17	43,958	12	53 SAN ANTONIO, TX	18,500	77	34,568	16
4 PITTSBURGH, PA	22,000	21	42,800	10	54 DAYTON, OH	20,111	43	34,467	15
5 NEW YORK, NY	23,000	12	42,345	15	55 DALLAS, TX	21,000	30	34,200	19
6 YONKERS, NY	20,879	32	42,345	15	56 GREENSBORO, NC	20,350	38	34,080	21
7 ANCHORAGE, AK	23,883	6	41,336	11	57 JACKSONVILLE, FL	18,810	74	33,726	18
8 NEWARK, NJ	20,867	33	40,832	13	58 WORCHESTER, MA	19,652	53	33,595	11
9 DETROIT, MI	22,324	16	40,803	11	59 HOUSTON, TX	20,000	48	33,500	20
10 RIVERSIDE, CA	24,268	3	38,795	14	60 SYRACUSE, NY	23,443	8	33,318	15
11 ANAHEIM, CA	22,366	15	38,795	12	61 ST. PETERSBURG, FL	20,250	40	33,200	17
12 FLINT, MI	21,622	24	38,661	12	62 FORT WORTH, TX	20,000	47	32,500	25
13 LONG BEACH, CA	23,423	9	38,632	14	63 SAN JOSE, CA	21,922	22	32,414	10
14 HUNTINGTON BEACH, CA	23,796	7	38,164	10	64 EL PASO, TX	18,300	80	32,330	24
15 SANTA ANA, CA	22,117	18	38,071	12	65 RICHMOND, VA	20,301	38	32,212	18
16 LOS ANGELES, CA	25,318	2	38,795	10	66 PORTLAND, OR	19,218	62	31,963	16
17 PHILADELPHIA, PA	20,000	45	38,778	11	67 LINCOLN, NE	17,475	90	31,659	17
18 MIAMI, FL	23,000	13	38,300	14	68 DES MOINES, IA	18,250	81	31,406	18
19 MINNEAPOLIS, MN	20,324	37	38,345	11	69 MEMPHIS, TN	19,100	68	31,327	22
20 WASHINGTON, DC	21,357	27	38,194	13	70 NASHVILLE, TN	18,200	82	31,304	16
21 ST. PAUL, MN	21,283	28	38,180	12	71 TAMPA, FL	19,051	68	31,252	17
22 VIRGINIA BEACH, VA	22,000	20	38,680	23	72 LEXINGTON, KY	19,148	64	31,106	16
23 CHICAGO, IL	19,092	67	37,866	15	73 OAKLAND, CA	23,220	10	30,970	13
24 HONOLULU, HI	23,035	11	37,400	14	74 SACRAMENTO, CA	21,867	23	30,962	12
25 PROVIDENCE, RI	19,305	61	37,380	10	75 AUSTIN, TX	19,450	58	30,950	15
26 CLEVELAND, OH	19,344	60	37,221	16	76 CHATTANOOGA, TN	19,000	70	30,567	17
27 GRAND RAPIDS, MI	20,879	31	37,149	11	77 KANSAS CITY, MO	18,000	85	30,510	15
28 FORT WAYNE, IN	19,633	55	36,910	18	78 LOUISVILLE, KY	18,644	97	30,456	17
29 MILWAUKEE, WI	20,158	41	36,874	16	79 COLUMBUS, GA	19,835	49	30,428	18
30 OMAHA, NE	18,400	79	36,800	20	80 LUBBOCK, TX	18,000	86	30,400	16
31 BOSTON, MA	24,031	5	36,700	7	81 CORPUS CHRISTI, TX	19,200	63	30,275	24
32 COLUMBUS, OH	20,619	34	36,588	15	82 LAS VEGAS, NV	18,409	78	30,062	11
33 PHOENIX, AZ	20,123	42	36,473	13	83 TACOMA, WA	18,686	96	30,035	13
34 SAN FRANCISCO, CA	24,260	4	36,313	14	84 TULSA, OK	16,563	98	29,093	15
35 TUCSON, AZ	19,640	54	36,283	14	85 SALT LAKE CITY, UT	17,168	93	29,042	12
36 ST. LOUIS, MO	20,610	35	36,048	20	86 JACKSON, MS	18,694	76	28,582	20
37 AURORA, CO	19,133	65	35,934	13	87 WICHITA, KS	20,016	44	28,386	11
38 TOLEDO, OH	20,250	36	35,800	15	88 KNOXVILLE, TN	18,040	84	28,315	18
39 CINCINNATI, OH	18,977	71	35,774	13	89 SEATTLE, WA	17,600	88	28,008	12
40 COLORADO SPRINGS, CO	19,820	50	35,654	17	90 KANSAS CITY, KS	18,800	75	27,664	15
41 ARLINGTON, TX	19,907	48	35,586	20	91 BIRMINGHAM, AL	19,818	51	27,620	12
42 MADISON, WI	19,688	52	35,438	15	92 LITTLE ROCK, AR	18,391	100	27,488	14
43 AKRON, OH	18,890	73	35,210	13	93 MONTGOMERY, AL	19,578	57	27,320	25
44 SAN DIEGO, CA	21,031	29	35,109	12	94 SPOKANE, WA	16,792	95	27,002	11
45 DENVER, CO	17,392	91	34,986	13	95 OKLAHOMA CITY, OK	17,034	94	26,909	18
46 FRESNO, CA	22,884	14	34,920	8	96 NEW ORLEANS, LA	16,543	99	26,800	15
47 ATLANTA, GA	22,050	19	34,986	14	97 MOBILE, AL	18,929	72	26,327	20
48 INDIANAPOLIS, IN	17,994	87	34,867	20	98 ALBUQUERQUE, NM	17,200	92	26,215	18
49 BUFFALO, NY	19,432	59	34,817	14	99 SHREVEPORT, LA	18,068	83	25,626	15
50 CHARLOTTE, NC	19,628	56	34,806	25	100 BATON ROUGE, LA	17,523	89	24,721	14
AVERAGE						\$20,105		\$34,271	15

See Table I-1 for notes

TABLE I-3

1988-89 BA-MINIMUM AND MA-MAXIMUM SALARIES
RANKED BY BA-MINIMUM SALARY

	BA				MA				Steps	
	Minimum	Maximum	Rank	To Max	Minimum	Maximum	Rank	To Max	Minimum	Maximum
1 LOS ANGELES, CA	\$26,067	\$38,706	16	10						
2 ROCHESTER, NY	25,316	47,892	1	26						
3 RIVERSIDE, CA	24,266	39,766	10	14						
4 SAN FRANCISCO, CA	24,260	38,313	a 34	14						
5 BOSTON, MA	24,031	36,700	31	7						
6 ANCHORAGE, AK	23,863	41,336	7	11						
7 HUNTINGTON BEACH, CA	23,799	39,184	14	10						
8 SYRACUSE, NY	23,443	33,316	c 60	16						
9 LONG BEACH, CA	23,423	39,532	13	14						
10 OAKLAND, CA	23,220	30,970	a 73	13						
11 HONOLULU, HI	23,035	37,400	24	14						
12 NEW YORK, NY	23,000	42,345	f 5	15						
13 MIAMI, FL	23,000	38,500	18	14						
14 FRESNO, CA	22,884	34,839	a 46	8						
15 ANAHEIM, CA	22,396	39,758	11	12						
16 DETROIT, MI	22,324	40,503	9	11						
17 WARREN, MI	22,133	43,966	3	12						
18 SANTA ANA, CA	22,117	39,071	15	12						
19 ATLANTA, GA	22,060	34,896	47	14						
20 PITTSBURGH, PA	22,000	42,500	4	10						
21 VIRGINIA BEACH, VA	22,000	38,080	22	23						
22 SAN JOSE, CA	21,922	32,414	63	10						
23 SACRAMENTO, CA	21,867	30,982	74	12						
24 FLINT, MI	21,622	39,651	12	12						
25 JERSEY CITY, NJ	21,550	45,586	2	17						
26 NORFOLK, VA	21,535	34,750	51	18						
27 WASHINGTON, DC	21,357	38,184	20	13						
28 ST. PAUL, MN	21,283	38,150	21	12						
29 SAN DIEGO, CA	21,031	35,109	44	12						
30 DALLAS, TX	21,000	34,200	55	19						
31 GRAND RAPIDS, MI	20,879	37,140	27	11						
32 YONKERS, NY	20,879	42,245	6	15						
33 NEWARK, NJ	20,867	40,832	8	13						
34 COLUMBUS, OH	20,619	36,588	32	15						
35 ST. LOUIS, MO	20,610	38,048	f 36	20						
36 GREENSBORO, NC	20,350	34,080	68	21						
37 MINNEAPOLIS, MN	20,324	38,345	19	11						
38 RICHMOND, VA	20,301	32,212	65	18						
39 ST. PETERSBURG, FL	20,260	33,200	61	17						
40 TOLEDO, OH	20,250	35,800	f 38	15						
41 MILWAUKEE, WI	20,158	36,874	29	16						
42 PHOENIX, AZ	20,123	36,473	33	13						
43 DAYTON, OH	20,111	34,497	54	15						
44 WICHITA, KS	20,018	28,386	87	11						
45 FORT WORTH, TX	20,000	32,500	62	25						
46 PHILADELPHIA, PA	20,000	38,778	17	11						
47 HOUSTON, TX	20,000	33,500	59	20						
48 ARLINGTON, TX	19,907	35,586	41	20						
49 COLUMBUS, GA	19,835	30,428	79	18						
50 COLORADO SPRINGS, CO	19,820	35,654	40	17						
51 BIRMINGHAM, AL	\$18,518	\$27,620	91	12						
52 MADISON, WI	19,988	36,436	42	15						
53 WORCHESTER, MA	19,952	33,595	58	11						
54 TUCSON, AZ	19,640	36,283	35	14						
55 FORT WAYNE, IN	19,533	36,910	28	18						
56 CHARLOTTE, NC	19,528	34,908	50	25						
57 MONTGOMERY, AL	19,578	27,320	93	25						
58 AUSTIN, TX	19,460	30,950	75	15						
59 BUFFALO, NY	19,432	34,517	49	14						
60 CLEVELAND, OH	19,344	37,221	26	16						
61 PROVIDENCE, RI	19,305	37,380	25	10						
62 PORTLAND, OR	19,216	31,983	66	16						
63 CORPUS CHRISTI, TX	19,200	39,275	81	24						
64 LEXINGTON, KY	19,148	31,108	72	16						
65 AURORA, CO	19,133	35,934	37	13						
66 MEMPHIS, TN	19,100	31,327	69	22						
67 CHICAGO, IL	19,092	37,958	e 23	15						
68 TAMPA, FL	19,051	31,252	71	17						
69 BALTIMORE, MD	19,000	34,661	f 52	12						
70 CHATTANOOGA, TN	19,000	30,567	76	17						
71 CINCINNATI, OH	18,977	35,774	39	13						
72 MOBILE, AL	18,929	26,327	97	20						
73 AKRON, OH	18,880	35,210	43	13						
74 JACKSONVILLE, FL	18,810	33,726	57	18						
75 KANSAS CITY, KS	18,800	27,664	90	15						
76 JACKSON, MS	18,694	28,582	86	20						
77 SAN ANTONIO, TX	18,500	34,598	53	16						
78 LAS VEGAS, NV	18,409	30,062	82	11						
79 OMAHA, NE	18,400	36,800	30	20						
80 EL PASO, TX	18,300	32,330	64	24						
81 DES MOINES, IA	18,250	31,408	68	16						
82 NASHVILLE, TN	18,200	31,304	70	16						
83 SHREVEPORT, LA	18,068	25,626	99	15						
84 KNOXVILLE, TN	18,040	28,315	88	18						
85 KANSAS CITY, MO	18,000	30,510	77	15						
86 LUBBOCK, TX	18,000	30,400	80	36						
87 INDIANAPOLIS, IN	17,894	34,867	48	20						
88 SEATTLE, WA	17,800	28,006	89	12						
89 BATON ROUGE, LA	17,823	24,721	100	14						
90 LINCOLN, NE	17,475	31,899	67	17						
91 DENVER, CO	17,382	34,988	45	13						
92 ALBUQUERQUE, NM	17,200	26,215	98	18						
93 SALT LAKE CITY, UT	17,188	29,042	85	12						
94 OKLAHOMA CITY, OK	17,034	28,909	95	18						
95 SPOKANE, WA	16,792	27,002	94	11						
96 TACOMA, WA	16,686	30,035	83	13						
97 LOUISVILLE, KY	16,644	30,456	78	17						
98 TULSA, OK	16,563	29,093	84	15						
99 NEW ORLEANS, LA	16,543	26,800	96	15						
100 LITTLE ROCK, AR	16,391	27,488	92	14						
AVERAGE										
	\$20,105	\$34,271								15

See Table I-1 for notes

TABLE I-4

**1988-89 BA-MINIMUM AND MA-MAXIMUM SALARIES
RANKED WITHIN REGIONS BY MA-MAXIMUM**

						Steps								Steps							
						BA	MA							BA	MA						
						Min.	Rank	Max.	Rank	Max.							Min.	Rank	Max.	Rank	Max.
NEW ENGLAND																					
1	PROVIDENCE, RI	\$19,306	61	\$37,380	25	10	14	CHATTANOOGA, TN	\$19,000	70	\$30,567	78	17								
2	BOSTON, MA	24,031	5	38,700	31	7	15	LOUISVILLE, KY	18,644	97	30,458	78	17								
3	WORCHESTER, MA	19,662	53	33,886	88	11	16	COLUMBUS, GA	19,835	48	30,428	79	18								
MIDWEST																					
1	ROCHESTER, NY	26,067	1	47,882	1	28	17	JACKSON, MS	18,884	78	28,582	86	20								
2	JERSEY CITY, NJ	21,550	25	45,985	2	17	18	KNOXVILLE, TN	18,040	84	28,315	88	18								
3	PITTSBURGH, PA	22,000	21	42,500	4	10	19	BIRMINGHAM, AL	19,818	51	27,820	91	12								
4	NEW YORK, NY	23,000	12	42,345	5	15	20	LITTLE ROCK, AR	18,381	100	27,488	92	14								
5	YONKERS, NY	20,879	32	42,245	6	15	21	MONTGOMERY, AL	19,578	57	27,320	93	25								
6	NEWARK, NJ	20,867	33	40,832	8	13	22	NEW ORLEANS, LA	18,543	98	26,900	96	15								
7	PHILADELPHIA, PA	20,000	45	38,778	17	11	23	MOBILE, AL	18,929	72	26,327	97	20								
8	WASHINGTON, DC	21,357	27	38,184	20	13	24	SHREVEPORT, LA	18,088	83	25,828	98	15								
9	BUFFALO, NY	19,432	59	34,817	49	14	25	BATON ROUGE, LA	17,523	89	24,721	100	14								
10	BALTIMORE, MD	19,000	88	34,861	52	12															
11	SYRACUSE, NY	23,443	8	33,318	60	15															
SOUTHWEST																					
1	WARREN, MI	22,133	17	43,968	3	12	1	PHOENIX, AZ	20,123	42	36,473	33	13								
2	DETROIT, MI	22,324	16	40,803	9	11	2	TUCSON, AZ	19,840	54	36,263	35	14								
3	FLINT, MI	21,622	24	39,661	12	12	3	ARLINGTON, TX	19,907	48	35,588	41	20								
4	MINNEAPOLIS, MN	20,324	37	36,348	19	11	4	SAN ANTONIO, TX	18,500	77	34,598	53	18								
5	ST. PAUL, MN	21,283	28	38,150	21	12	5	DALLAS, TX	21,000	30	34,200	55	19								
6	CHICAGO, IL	19,082	67	37,868	23	15	6	HOUSTON, TX	20,000	46	33,500	59	20								
7	CLEVELAND, OH	19,344	60	37,221	26	16	7	FORT WORTH, TX	20,000	47	32,500	62	25								
8	GRAND RAPIDS, MI	20,879	31	37,140	27	11	8	EL PASO, TX	18,300	80	32,330	64	24								
9	FORT WAYNE, IN	19,633	55	36,910	28	18	9	AUSTIN, TX	19,450	58	30,950	75	15								
10	MILWAUKEE, WI	20,158	41	36,874	29	18	10	LUBBOCK, TX	18,000	86	30,400	80	38								
11	COLUMBUS, OH	20,619	34	36,588	32	15	11	CORPUS CHRISTI, TX	19,200	63	30,275	81	24								
7	TOLEDO, OH	20,250	39	35,800	38	15	12	TULSA, OK	18,583	98	29,093	84	15								
13	CINCINNATI, OH	18,977	71	35,774	39	13	13	OKLAHOMA CITY, OK	17,034	94	26,908	95	18								
14	MADISON, WI	19,688	52	35,438	42	15	14	ALBUQUERQUE, NM	17,200	92	28,215	98	18								
15	AKRON, OH	18,890	73	35,210	43	13															
16	INDIANAPOLIS, IN	17,984	87	34,867	46	20															
17	DAYTON, OH	20,111	43	34,487	54	15															
PLAINS																					
1	OMAHA, NE	18,400	79	36,800	30	20	1	AURORA, CO	18,133	85	35,934	37	13								
2	ST. LOUIS, MO	20,610	35	38,048	38	20	2	COLORADO SPRINGS	19,820	50	36,654	40	17								
3	LINCOLN, NE	17,475	90	31,888	57	17	3	DENVER, CO	17,382	91	34,988	45	13								
4	DES MOINES, IA	18,250	81	31,408	68	16	4	SALT LAKE CITY, UT	17,188	93	29,042	85	12								
5	KANSAS CITY, MO	18,000	85	30,510	77	15															
6	WICHITA, KS	20,018	44	28,388	87	11															
7	KANSAS CITY, KS	18,800	75	27,684	90	15															
SOUTHEAST																					
1	MIAMI, FL	23,000	13	38,800	18	14	1	RIVERSIDE, CA	24,288	3	39,766	10	14								
2	VIRGINIA BEACH, VA	22,000	20	38,080	22	23	2	ANAHEIM, CA	22,388	15	39,758	11	12								
3	ATLANTA, GA	22,080	19	34,888	47	14	3	LONG BEACH, CA	23,423	9	39,532	13	14								
4	CHARLOTTE, NC	19,828	56	34,808	50	25	4	HUNTINGTON BEACH	23,789	7	39,184	14	10								
5	NORFOLK, VA	21,535	26	34,780	51	18	5	SANTA ANA, CA	22,117	18	39,071	15	12								
6	GREENSBORO, NC	20,350	38	34,080	56	21	6	LOS ANGELES, CA	25,318	2	38,798	16	10								
7	JACKSONVILLE, FL	18,810	74	33,728	57	18	7	SAN FRANCISCO, CA	24,280	4	38,313	34	14								
8	ST. PETERSBURG, FL	20,250	40	33,200	61	17	8	SAN DIEGO, CA	21,031	29	35,109	44	12								
9	RICHMOND, VA	20,301	38	32,212	65	18	9	FRESNO, CA	22,884	14	34,939	46	8								
10	MEMPHIS, TN	19,100	66	31,327	69	22	10	SAN JOSE, CA	21,922	22	32,414	63	10								
11	NASHVILLE, TN	18,200	82	31,304	70	16	11	PORTLAND, OR	19,216	82	31,963	66	16								
12	TAMPA, FL	19,051	68	31,252	71	17	12	OAKLAND, CA	23,220	10	30,970	73	13								
13	LEXINGTON, KY	19,148	64	31,106	72	16	13	SACRAMENTO, CA	21,867	23	30,962	74	12								
							14	LAS VEGAS, NV	18,409	78	30,082	82	11								
							15	TACOMA, WA	18,688	96	30,035	83	13								
							16	SEATTLE, WA	17,800	88	28,008	89	12								
							17	SPOKANE, WA	18,782	95	27,002	94	11								
							ANCHORAGE, AK		23,863	6	41,336	7	11								
							HONOLULU, HI		23,035	11	37,400	24	14								
							AVERAGE		\$20,105		\$34,271		15								

TABLE I-5

**AVERAGE ANNUAL CHANGE BETWEEN BA-MINIMUM AND MA-MAXIMUM FOR 1988-89 IN DOLLARS
RANKED BY AVERAGE ANNUAL CHANGE**

BA-Min to MA-Max						BA-Min to MA-Max							
BA-Min	MA-Max	Rank	Step	Annual Change		BA-Min	MA-Max	Rank	Step	Annual Change			
1	PITTSBURGH, PA	\$22,000	\$42,500	4	10	\$2,060	51	ATLANTA, GA	\$22,060	\$34,896	47	14	\$918
2	WARREN, MI	22,133	43,966	3	12	1,819	52	SEATTLE, WA	17,900	28,008	89	12	867
3	BOSTON, MA	24,031	36,700	31	7	1,810	53	SAN FRANCISCO, CA	24,280	36,313	34	14	861
4	PROVIDENCE, RI	19,306	37,380	26	10	1,806	54	INDIANAPOLIS, IN	17,994	34,867	48	20	844
5	PHILADELPHIA, PA	20,000	36,778	17	11	1,707	55	ROCHESTER, NY	26,067	47,892	1	26	839
6	DETROIT, MI	22,324	40,803	9	11	1,653	56	TULSA, OK	16,883	29,093	84	15	835
7	MINNEAPOLIS, MN	20,324	36,345	19	11	1,638	57	LINCOLN, NE	17,475	31,699	67	17	834
8	ANCHORAGE, AK	23,883	41,336	7	11	1,588	58	KANSAS CITY, MO	18,000	30,510	77	15	834
9	HUNTINGTON BEACH	23,799	39,184	14	10	1,539	59	JACKSONVILLE, FL	18,810	33,726	57	18	829
10	NEWARK, NJ	20,867	40,832	8	13	1,536	60	DES MOINES, IA	18,250	31,406	66	16	822
11	FLINT, MI	21,622	39,651	12	12	1,502	61	NASHVILLE, TN	18,200	31,304	70	16	819
12	GRAND RAPIDS, MI	20,879	37,140	27	11	1,478	62	LOUISVILLE, KY	16,644	30,456	78	17	812
13	ANAHEIM, CA	22,396	39,758	11	12	1,447	63	PORTLAND, OR	19,216	31,963	68	16	797
14	YONKERS, NY	20,879	42,245	6	15	1,424	64	LITTLE ROCK, AR	16,391	27,488	92	14	793
15	SANTA ANA, CA	22,117	39,071	15	12	1,413	65	ARLINGTON, TX	19,907	35,586	41	20	784
16	JERSEY CITY, NJ	21,560	45,565	2	17	1,413	66	ST. LOUIS, MO	20,610	36,048	36	20	772
17	ST. PAUL, MN	21,283	38,150	21	12	1,406	67	AUSTIN, TX	19,450	30,950	75	15	767
18	DENVER, CO	17,392	34,966	45	13	1,352	68	ST. PETERSBURG, FL	20,250	33,200	61	17	762
19	LOS ANGELES, CA	25,316	38,798	16	10	1,348	69	WICHITA, KS	20,016	28,388	87	11	761
20	BALTIMORE, MD	19,000	34,661	52	12	1,306	70	SACRAMENTO, CA	21,867	30,962	74	12	756
21	WASHINGTON, DC	21,357	38,194	20	13	1,295	71	LEXINGTON, KY	19,148	31,106	72	16	747
22	AURORA, CO	19,133	35,934	37	13	1,292	72	NORFOLK, VA	21,535	34,750	51	18	734
23	CINCINNATI, OH	18,977	35,774	39	13	1,292	73	TAMPA, FL	19,051	31,252	71	17	718
24	NEW YORK, NY	23,000	42,345	5	15	1,290	74	VIRGINIA BEACH, VA	22,000	36,060	22	23	696
25	WORCHESTER, MA	19,652	33,595	58	11	1,288	75	DALLAS, TX	21,000	34,200	55	19	695
26	CHICAGO, IL	19,092	37,958	23	15	1,258	76	NEW ORLEANS, LA	16,543	26,800	96	15	684
27	PHOENIX, AZ	20,123	36,473	33	13	1,258	77	CHATTANOOGA, TN	19,000	30,567	76	17	680
28	AKRON, OH	18,890	35,210	43	13	1,255	78	HOUSTON, TX	20,000	33,500	59	20	675
29	TUCSON, AZ	19,640	36,263	35	14	1,187	79	RICHMOND, VA	20,301	32,212	65	18	662
30	SAN DIEGO, CA	21,031	35,109	44	12	1,173	80	SYRACUSE, NY	23,443	33,316	60	15	656
31	LONG BEACH, CA	23,423	39,532	13	14	1,151	81	GREENSBORO, NC	20,350	34,080	56	21	654
32	CLEVELAND, OH	19,344	37,221	26	16	1,117	82	BIRMINGHAM, AL	19,818	27,620	91	12	650
33	MIAMI, FL	23,000	38,500	18	14	1,107	83	CHARLOTTE, NC	19,628	34,906	50	25	607
34	RIVERSIDE, CA	24,268	39,765	10	14	1,107	84	OAKLAND, CA	23,220	30,970	73	13	596
35	BUFFALO, NY	19,432	34,817	49	14	1,099	85	KANSAS CITY, KS	18,800	27,964	90	15	591
36	COLUMBUS, OH	20,619	36,588	32	15	1,085	86	COLUMBUS, GA	19,835	30,428	79	18	589
37	LAS VEGAS, NV	18,409	30,062	82	11	1,089	87	EL PASO, TX	18,300	32,330	64	24	585
38	MADISON, WI	19,688	35,438	42	15	1,080	88	KNOXVILLE, TN	18,040	28,315	88	18	571
39	SAN JOSE, CA	21,922	32,414	63	10	1,049	89	MEMPHIS, TN	19,100	31,327	69	22	568
40	MILWAUKEE, WI	20,158	36,874	29	16	1,045	90	OKLAHOMA CITY, OK	17,034	26,909	95	18	546
41	TOLEDO, OH	20,250	35,800	38	15	1,037	91	BATON ROUGE, LA	17,523	24,721	100	14	514
42	TACOMA, WA	16,686	30,035	83	13	1,027	92	SHREVEPORT, LA	18,066	25,626	99	15	504
43	HONOLULU, HI	23,035	37,400	24	14	1,026	93	ALBUQUERQUE, NM	17,200	26,215	98	18	501
44	SAN ANTONIO, TX	18,500	34,598	53	16	1,006	94	FORT WORTH, TX	20,000	32,500	62	25	500
45	SALT LAKE CITY, UT	17,168	29,042	85	12	990	95	JACKSON, MS	18,694	28,582	86	20	484
46	FORT WAYNE, IN	19,633	36,910	28	18	960	96	CORPUS CHRISTI, TX	19,200	30,275	81	24	461
47	DAYTON, OH	20,111	34,497	54	15	959	97	MOBILE, AL	18,929	26,327	97	20	370
48	COLORADO SPRINGS	19,820	35,654	40	17	931	98	LUBBOCK, TX	18,000	30,400	80	36	344
49	SPOKANE, WA	16,792	27,002	94	11	928	99	MONTGOMERY, AL	19,578	27,320	93	25	310
50	OMAHA, NE	18,400	36,800	30	20	920	100	FRESNO, CA	22,884	34,939	46		
AVERAGE						\$20,065	\$34,271	51	16	\$983			

TABLE I-6

**RATIO OF 1988-89 MA-MAXIMUM TO BA-MINIMUM SALARIES
RANKED BY THE MA-MAXIMUM TO BA-MINIMUM RATIO**

	BA-Min	MA-Max	Ratio	Rank	Steps	MA-Max to BA-Min Ratio		BA-Min	MA-Max	Ratio	Rank	Steps	MA-Max to BA-Min Ratio
1	JERSEY CITY, NJ	\$21,550	\$45,565	2	17	2.11	51	WORCHESTER, MA	\$19,062	\$33,505	58	11	1.71
2	YONKERS, NY	20,879	42,245	6	15	2.02	52	KANSAS CITY, MO	18,000	30,510	77	15	1.70
3	DENVER, CO	17,392	34,968	45	13	2.01	53	SALT LAKE CITY, UT	17,108	29,042	85	12	1.69
4	OMAHA, NE	18,400	36,800	30	20	2.00	54	LUBBOCK, TX	18,000	30,400	80	36	1.69
5	CHICAGO, IL	19,092	37,958	23	15	1.99	55	LONG BEACH, CA	23,423	39,532	13	14	1.69
6	WARREN, MI	22,133	43,958	3	12	1.99	56	LITTLE ROCK, AR	18,391	27,488	92	14	1.68
7	NEWARK, NJ	20,867	40,832	8	13	1.98	57	HOUSTON, TX	20,000	33,500	59	20	1.68
8	PHILADELPHIA, PA	20,000	38,778	17	11	1.94	58	GREENSBORO, NC	20,350	34,080	56	21	1.67
9	INDIANAPOLIS, IN	17,984	34,867	48	20	1.94	59	MIAMI, FL	23,000	38,500	18	14	1.67
10	PROVIDENCE, RI	19,305	37,380	25	10	1.94	60	SAN DIEGO, CA	21,031	35,109	44	12	1.67
11	PITTSBURGH, PA	22,000	42,500	4	10	1.93	61	PORTLAND, OR	19,218	31,963	68	16	1.66
12	CLEVELAND, OH	19,344	37,221	26	18	1.92	62	HUNTINGTON BEACH	23,799	39,184	14	10	1.65
13	MINNEAPOLIS, MN	20,324	38,345	19	11	1.89	63	TAMPA, FL	19,051	31,252	71	17	1.64
14	CINCINNATI, OH	18,977	35,774	39	13	1.89	64	MEMPHIS, TN	19,100	31,327	69	22	1.64
15	FORT WAYNE, IN	19,833	36,910	28	18	1.88	65	ST. PETERSBURG, FL	20,250	33,200	61	17	1.64
16	AURORA, CO	19,133	35,934	37	13	1.88	66	RIVERSIDE, CA	24,298	39,785	10	14	1.64
17	SAN ANTONIO, TX	18,500	34,508	53	16	1.87	67	LAS VEGAS, NV	18,409	30,082	82	11	1.63
18	AKRON, OH	18,880	35,210	43	13	1.86	68	DALLAS, TX	21,000	34,200	55	19	1.63
19	TUCSON, AZ	19,840	36,263	35	14	1.86	69	FORT WORTH, TX	20,000	32,500	62	25	1.63
20	NEW YORK, NY	23,000	42,345	5	15	1.84	70	LIDINGTON, KY	19,148	31,108	72	16	1.62
21	ROCHESTER, NY	26,067	47,892	1	28	1.84	71	HONOLULU, HI	23,035	37,400	24	14	1.62
22	FLINT, MI	21,822	39,651	12	12	1.83	72	NEW ORLEANS, LA	18,543	29,800	96	15	1.62
23	LOUISVILLE, KY	18,844	30,458	78	17	1.63	73	NORFOLK, VA	21,535	34,780	51	18	1.61
24	MILWAUKEE, WI	20,158	36,874	29	18	1.83	74	CHATTANOOGA, TN	19,000	30,867	78	17	1.61
25	BALTIMORE, MD	19,000	34,981	52	12	1.82	75	SPOKANE, WA	18,792	27,002	94	11	1.61
26	DETROIT, MI	22,324	40,503	9	11	1.81	76	SEATTLE, WA	17,800	28,008	89	12	1.59
27	PHOENIX, AZ	20,123	36,473	33	13	1.81	77	AUSTIN, TX	19,450	30,950	75	15	1.59
28	LINCOLN, NE	17,475	31,659	67	17	1.81	78	RICHMOND, VA	20,301	32,212	65	18	1.59
29	TACOMA, WA	18,888	30,035	83	13	1.80	79	ATLANTA, GA	22,050	34,896	47	14	1.58
30	MADISON, WI	19,888	35,438	42	15	1.80	80	OKLAHOMA CITY, OK	17,034	29,909	95	18	1.58
31	COLORADO SPRINGS	19,820	35,854	40	17	1.80	81	CORPUS CHRISTI, TX	19,200	30,275	81	24	1.58
32	JACKSONVILLE, FL	18,810	33,726	57	18	1.79	82	KNOXVILLE, TN	18,040	28,315	88	18	1.57
33	ST. PAUL, MN	21,283	38,150	21	12	1.79	83	COLUMBUS, GA	19,835	30,428	79	18	1.53
34	BUFFALO, NY	19,432	34,817	49	14	1.79	84	JACKSON, MS	18,894	28,582	86	20	1.53
35	WASHINGTON, DC	21,357	38,194	20	13	1.79	85	BOSTON, MA	24,031	38,700	31	7	1.53
36	ARLINGTON, TX	19,907	35,588	41	20	1.79	86	LOS ANGELES, CA	25,316	38,798	16	10	1.53
37	GRAND RAPIDS, MI	20,879	37,140	27	11	1.78	87	ALBUQUERQUE, NM	17,200	28,215	98	18	1.52
38	ANAHEIM, CA	22,389	39,758	11	12	1.78	88	SAN FRANCISCO, CA	24,280	38,313	34	14	1.50
39	COLUMBUS, OH	20,819	36,588	32	15	1.77	89	SAN JOSE, CA	21,922	32,414	63	10	1.48
40	CHARLOTTE, NC	19,828	34,908	50	25	1.77	90	KANSAS CITY, KS	18,800	27,684	90	15	1.47
41	TOLEDO, OH	20,250	35,800	38	15	1.77	91	SYRACUSE, NY	23,443	33,318	60	15	1.42
42	EL PASO, TX	18,300	32,330	64	24	1.77	92	SHREVEPORT, LA	18,088	25,628	99	15	1.42
43	SANTA ANA, CA	22,117	39,071	15	12	1.77	93	WICHITA, KS	20,018	28,388	87	11	1.42
44	TULSA, OK	18,583	29,083	84	15	1.76	94	SACRAMENTO, CA	21,867	30,982	74	12	1.42
45	ST. LOUIS, MO	20,610	36,048	36	20	1.75	95	BATON ROUGE, LA	17,523	24,721	100	14	1.41
46	ANCHORAGE, AK	23,863	41,338	7	11	1.75	96	MONTGOMERY, AL	19,578	27,320	93	25	1.40
47	VIRGINIA BEACH, VA	22,000	38,080	22	23	1.73	97	BIRMINGHAM, AL	19,818	27,620	91	12	1.39
48	DES MOINES, IA	18,250	31,408	68	18	1.72	98	MOBILE, AL	18,929	26,327	97	20	1.39
49	NASHVILLE, TN	18,200	31,304	70	18	1.72	99	OAKLAND, CA	23,220	30,970	73	13	1.33
50	DAYTON, OH	20,111	34,497	54	15	1.72	100	FRESNO, CA	22,884	34,939	48		
AVERAGE								\$20,085	\$34,271	51	16	1.71	

TABLE I-7

1989 COST-OF-LIVING INDEX (AVERAGE OF 288 U.S. CITIES-100)
(Derived From the ACCRA Index)

LISTED ALPHABETICALLY				RANKED BY INDEX			
COL Index	City	COL Index	City	COL Index	City	COL Index	City
93.6	AKRON, OH	94.3	LOUISVILLE, KY	102.2	NEW YORK, NY	101.8	ALBUQUERQUE, NM
101.5	ALBUQUERQUE, NM	93.4	LUBBOCK, TX	102.2	YONKERS, NY	101.8	AURORA, CO
132.3	ANAHEIM, CA	102.2 b	MADISON, WI	102.2	BOSTON, MA	101.8	DENVER, CO
125.7	ANCHORAGE, AK	98.2	MEMPHIS, TN	102.2	SAN FRANCISCO, CA	101.4	LAS VEGAS, NV
103.2	ARLINGTON, TX	110.1	MIAMI, FL	102.2	JERSEY CITY, NJ	101.1	DAYTON, OH
108.5	ATLANTA, GA	102.0	MILWAUKEE, WI	102.2	NEWARK, NJ	101.1	NORFOLK, VA
101.5	AURORA, CO	99.8	MINNEAPOLIS, MN	102.2	ANANHA, CA	101.1	VIRGINIA BEACH, VA
94.6	AUSTIN, TX	98.7	MOBILE, AL	102.2	HUNTINGTON BEACH	100.9	ST. PAUL, MN
109.5	BALTIMORE, MD	97.6	MONTGOMERY, AL	102.2	SANTA ANA, CA	100.8	CINCINNATI, OH
93.5	BATON ROUGE, LA	98.6	NASHVILLE, TN	101.9	SAN DIEGO, CA	99.9	TACOMA, WA
98.5	BIRMINGHAM, AL	97.8	NEW ORLEANS, LA	102.4	WASHINGTON, DC	99.8	LEXINGTON, KY
152.3	BOSTON, MA	157.2	NEW YORK, NY	102.2	PHILADELPHIA, PA	99.8	MINNEAPOLIS, MN
107.2	BUFFALO, NY	133.0	NEWARK, NJ	102.2	LONG BEACH, CA	99.7	TUCSON, AZ
99.5	CHARLOTTE, NC	101.1	NORFOLK, VA	102.2	LOS ANGELES, CA	99.6	NASHVILLE, TN
90.2	CHATTANOOGA, TN	119.7 b	OAKLAND, CA	102.2	ANCHORAGE, AK	99.6	CHARLOTTE, NC
120.3	CHICAGO, IL	94.2	OKLAHOMA CITY, OK	102.2	PROVIDENCE, RI	99.3	INDIANAPOLIS, IN
100.8	CINCINNATI, OH	92.0	OMAHA, NE	102.2	SAN JOSE, CA	99.6	BIRMINGHAM, AL
109.5	CLEVELAND, OH	127.2	PHILADELPHIA, PA	102.2	HONOLULU, HI	99.6	SYRACUSE, NY
91.7	COLORADO SPRINGS, CO	102.8	PHOENIX, AZ	121.1	WORCHESTER, MA	99.2	MEMPHIS, TN
93.7	COLUMBUS, GA	102.5	PITTSBURGH, PA	102.2	CHICAGO, IL	97.8	EL PASO, TX
102.4	COLUMBUS, OH	103.0	PORTLAND, OR	102.2	OAKLAND, CA	97.8	NEW ORLEANS, LA
97.2	CORPUS CHRISTI, TX	123.2	PROVIDENCE, RI	114.4	ROCHESTER, NY	97.8	MONTGOMERY, AL
103.8	DALLAS, TX	107.2	RICHMOND, VA	114.1	SACRAMENTO, CA	97.5	GREENSBORO, NC
101.1	DAYTON, OH	106.7	RIVERSIDE, CA	111.1	SEATTLE, WA	97.5	ST. LOUIS, MO
101.5	DENVER, CO	114.4 b	ROCHESTER, NY	102.1	MIAMI, FL	97.3	WICHITA, KS
103.2	DES MOINES, IA	114.1	SACRAMENTO, CA	102.1	DETROIT, MI	97.2	CORPUS CHRISTI, TX
110.0 b	DETROIT, MI	94.8	SALT LAKE CITY, UT	102.1	WARREN, MI	97.1	SAN ANTONIO, TX
97.8	EL PASO, TX	97.1	SAN ANTONIO, TX	102.1	BALTIMORE, MD	97.0	JACKSON, MS
104.0 a	FLINT, MI	131.0	SAN DIEGO, CA	102.1	CLEVELAND, OH	96.8	SHREVEPORT, LA
98.3	FORT WAYNE, IN	144.5	SAN FRANCISCO, CA	102.1	FRESNO, CA	96.7	LITTLE ROCK, AR
103.2	FORT WORTH, TX	123.0	SAN JOSE, CA	102.1	BUFFALO, NY	96.7	MOBILE, AL
108.7	FRESNO, CA	132.3	SANTA ANA, CA	102.1	RICHMOND, VA	96.3	FORT WAYNE, IN
104.0 a	GRAND RAPIDS, MI	111.1	SEATTLE, WA	102.1	RIVERSIDE, CA	96.1	KANSAS CITY, KS
97.5	GREENSBORO, NC	98.8	SHREVEPORT, LA	102.1	ATLANTA, GA	96.1	KANSAS CITY, MO
122.5 b	HONOLULU, HI	92.1	SPOKANE, WA	104.8	FLINT, MI	94.8	SALT LAKE CITY, UT
101.9	HOUSTON, TX	97.5	ST. LOUIS, MO	104.8	GRAND RAPIDS, MI	94.8	AUSTIN, TX
132.3	HUNTINGTON BEACH, CA	100.9	ST. PAUL, MN	102.2	DALLAS, TX	94.3	LOUISVILLE, KY
99.3	INDIANAPOLIS, IN	101.6 b	ST. PETERSBURG, FL	102.2	ARLINGTON, TX	94.2	OKLAHOMA CITY, OK
97.0 b	JACKSON, MS	98.5	SYRACUSE, NY	102.2	DES MOINES, IA	94.0	JACKSONVILLE, FL
94.0	JACKSONVILLE, FL	99.9	TACOMA, WA	102.2	FORT WORTH, TX	93.7	COLUMBUS, GA
133.0 a	JERSEY CITY, NJ	101.6 b	TAMPA, FL	102.1	TOLEDO, OH	93.6	AKRON, OH
95.1	KANSAS CITY, KS	103.1	TOLEDO, OH	102.2	PORTLAND, OR	93.5	BATON ROUGE, LA
95.1	KANSAS CITY, MO	99.7	TUCSON, AZ	102.2	PHOENIX, AZ	93.4	LUBBOCK, TX
91.7	KNOXVILLE, TN	92.1	TULSA, OK	102.2	PITTSBURGH, PA	93.2	LINCOLN, NE
101.4	LAS VEGAS, NV	101.1	VIRGINIA BEACH, VA	102.4	COLUMBUS, OH	92.8	OMAHA, NE
99.8	LEXINGTON-FAYETTE, KY	110.0 a	WARREN, MI	102.2	MADISON, WI	92.1	SPOKANE, WA
93.2	LINCOLN, NE	128.4	WASHINGTON, DC	102.2	MILWAUKEE, WI	92.1	TULSA, OK
98.7 b	LITTLE ROCK, AR	97.3	WICHITA, KS	101.9	HOUSTON, TX	91.7	COLORADO SPRINGS
126.5	LONG BEACH, CA	121.1	WORCHESTER, MA	101.6	ST. PETERSBURG, FL	91.7	KNOXVILLE, TN
126.5	LOS ANGELES, CA	157.2	YONKERS, NY	101.6	TAMPA, FL	90.2	CHATTANOOGA, TN
		108.9	AVERAGE			108.9	AVERAGE

a=geographic approximation; b= AFT cost-of-living index

TABLE I-8

**MA-MAXIMUM SALARIES ADJUSTED BY 1989 ACCRA COST-OF-LIVING INDEX
RANKED BY ADJUSTED MA-MAXIMUM SALARY**

ACCRA													
MA						ACCRA							
COL						Adjusted							
Maximum Steps Rank Index MA-Max						Maximum Steps Rank Index MA-Max							
1	ROCHESTER, NY	\$47,892	28	1	114.4	\$41,848	51	KANSAS CITY, MO	\$30,510	15	77	95.1	\$32,082
2	PITTSBURGH, PA	42,500	10	4	102.5	41,483	52	MEMPHIS, TN	31,327	22	69	98.2	31,901
3	WARREN, MI	43,958	12	3	110.0	39,990	53	BALTIMORE, MD	34,661	12	52	109.5	31,854
4	OMAHA, NE	36,800	20	30	92.8	36,741	54	TULSA, OK	29,093	15	84	92.1	31,588
5	COLORADO SPRINGS	35,654	17	40	91.7	36,981	55	CHICAGO, IL	37,958	15	23	120.3	31,553
6	MINNEAPOLIS, MN	38,345	11	19	99.8	36,422	56	FORT WORTH, TX	32,500	25	62	103.2	31,482
7	FORT WAYNE, IN	36,910	18	28	98.3	36,388	57	NASHVILLE, TN	31,304	16	70	99.6	31,430
8	FLINT, MI	39,651	12	12	104.0	36,199	58	LONG BEACH, CA	39,532	14	13	126.5	31,251
9	ST. PAUL, MN	38,150	12	21	100.9	37,810	59	LEXINGTON, KY	31,108	16	72	99.8	31,188
10	VIRGINIA BEACH, VA	38,080	23	22	101.1	37,846	60	CORPUS CHRISTI, TX	30,275	24	81	97.2	31,147
11	AKRON, OH	35,210	13	43	93.6	37,813	61	PORTLAND, OR	31,963	16	66	103.0	31,032
12	RIVERSIDE, CA	39,765	14	10	106.7	37,266	62	KNOXVILLE, TN	28,315	18	88	91.7	30,878
13	ST. LOUIS, MO	36,048	20	36	97.5	36,972	63	TAMPA, FL	31,252	17	71	101.6	30,780
14	DETROIT, MI	40,503	11	9	110.0	36,821	64	NEWARK, NJ	40,832	13	8	133.0	30,701
15	TUCSON, AZ	36,263	14	35	99.7	36,572	65	LOS ANGELES, CA	38,798	10	16	126.5	30,670
16	MILWAUKEE, WI	36,874	16	29	102.0	36,151	66	SALT LAKE CITY, UT	29,042	12	85	94.8	30,635
17	JACKSONVILLE, FL	33,728	18	57	94.0	35,879	67	HONOLULU, HI	37,400	14	24	122.5	30,526
18	COLUMBUS, OH	36,588	15	32	102.4	36,730	68	PHILADELPHIA, PA	38,778	11	17	127.2	30,486
19	GRAND RAPIDS, MI	37,140	11	27	104.0	36,712	69	DES MOINES, IA	31,406	16	68	103.2	30,432
20	SAN ANTONIO, TX	34,598	16	53	97.1	36,631	70	PROVIDENCE, RI	37,360	10	25	123.2	30,325
21	CINCINNATI, OH	35,774	13	39	100.8	36,480	71	TACOMA, WA	30,035	13	83	99.9	30,085
22	PHOENIX, AZ	36,473	13	33	102.8	36,480	72	ANAHEIM, CA	39,758	12	11	132.3	30,051
23	AURORA, CO	35,934	13	37	101.5	36,403	73	RICHMOND, VA	32,212	18	65	107.2	30,049
24	INDIANAPOLIS, IN	34,867	20	48	99.3	36,113	74	WASHINGTON, DC	38,194	13	20	128.4	29,746
25	CHARLOTTE, NC	34,808	25	50	99.5	34,981	75	LAS VEGAS, NV	30,082	11	82	101.4	29,647
26	MIAMI, FL	38,500	14	18	110.1	34,988	76	HUNTINGTON BEACH	39,184	10	14	132.3	29,618
27	GREENSBORO, NC	34,080	21	56	97.5	34,854	77	SANTA ANA, CA	39,071	12	15	132.3	29,532
28	TOLEDO, OH	35,800	15	38	103.1	34,724	78	JACKSON, MS	28,582	20	86	97.0	29,487
29	MADISON, WI	35,438	15	42	102.2	34,689	79	SPOKANE, WA	27,002	11	94	92.1	29,318
30	ARLINGTON, TX	35,586	20	41	103.2	34,483	80	WICHITA, KS	28,388	11	87	97.3	29,174
31	DENVER, CO	34,966	13	45	101.5	34,449	81	KANSAS CITY, KS	27,664	15	90	95.1	29,089
32	NORFOLK, VA	34,750	18	51	101.1	34,372	82	OKLAHOMA CITY, OK	26,909	18	95	94.2	28,586
33	JERSEY CITY, NJ	45,565	17	2	133.0	34,259	83	LITTLE ROCK, AR	27,488	14	92	96.7	28,425
34	DAYTON, OH	34,497	15	54	101.1	34,122	84	BIRMINGHAM, AL	27,620	12	91	98.5	28,041
35	CLEVELAND, OH	37,221	16	26	109.5	33,982	85	MONTGOMERY, AL	27,320	25	93	97.6	27,992
36	LINCOLN, NE	31,859	17	67	93.2	33,969	86	WORCHESTER, MA	33,595	11	58	121.1	27,742
37	CHATTANOOGA, TN	30,567	17	76	90.2	33,888	87	NEW ORLEANS, LA	26,800	15	96	97.8	27,403
38	SYRACUSE, NY	33,318	15	80	98.5	33,823	88	MOBILE, AL	26,327	20	97	96.7	27,225
39	EL PASO, TX	32,330	24	64	97.8	33,067	89	SACRAMENTO, CA	30,982	12	74	114.1	27,136
40	DALLAS, TX	34,200	19	55	103.8	32,948	90	NEW YORK, NY	42,345	15	5	157.2	26,937
41	ANCHORAGE, AK	41,336	11	7	125.7	32,885	91	YONKERS, NY	42,245	15	6	157.2	26,873
42	HOUSTON, TX	33,500	20	59	101.9	32,875	92	SAN DIEGO, CA	35,109	12	44	131.0	26,801
43	ATLANTA, GA	34,896	14	47	106.5	32,798	93	SHREVEPORT, LA	25,826	15	99	96.8	26,473
44	AUSTIN, TX	30,950	15	75	94.8	32,717	94	BATON ROUGE, LA	24,721	14	100	93.5	26,440
45	ST. PETERSBURG, FL	33,200	17	61	101.6	32,677	95	SAN JOSE, CA	32,414	10	63	123.0	26,353
46	LUBBOCK, TX	30,400	36	80	93.4	32,548	96	OAKLAND, CA	30,970	13	73	119.7	25,873
47	BUFFALO, NY	34,817	14	49	107.2	32,479	97	ALBUQUERQUE, NM	26,215	18	98	101.5	25,828
48	COLUMBUS, GA	30,428	18	79	93.7	32,474	98	SEATTLE, WA	28,008	12	89	111.1	25,210
49	LOUISVILLE, KY	30,456	17	78	94.3	32,297	99	SAN FRANCISCO, CA	36,313	14	34	144.5	25,130
50	FRESNO, CA	34,939	46	108.7	32,143		100	BOSTON, MA	36,700	7	31	152.3	24,097
AVERAGE									\$34,271	15.6		106.9	\$32,274

(a) Average of 289 U.S. Cities = 100)

(a) Average of 289 U.S. Cities = 100)

Table I-9

**RATIO OF 1988-89 TEACHERS SALARY TO 1988 AVERAGE ANNUAL PAY IN THE METRO AREA
RANKED BY MA MAX TO AVERAGE PAY RATIO**

	Metro Area					Salary to Annual					Metro Area					Salary to Annual				
	Annual Pay	MA			Pay Ratio	Annual Pay	MA			Pay Ratio	Annual Pay	MA			Pay Ratio					
		Maximum	Steps	Rank			Maximum	Steps	Rank			Maximum	Steps	Rank						
1 ROCHESTER, NY	\$23,489	\$47,982	28	1	2.04	51 DES MOINES, IA	\$20,302	\$31,406	18	88	1.55									
2 VIRGINIA BEACH, VA	18,985	36,080	23	22	2.00	52 SYRACUSE, NY	21,905	39,318	15	80	1.54									
3 RIVERSIDE, CA	20,218	39,785	14	10	1.97	53 MEMPHIS, TN	20,371	31,327	22	89	1.54									
4 FRESNO, CA	17,908	34,939		48	1.85	54 FORT WORTH, TX	21,188	32,800	25	82	1.53									
5 PITTSBURGH, PA	21,943	42,800	10	4	1.94	55 NASHVILLE, TN	20,489	31,304	18	70	1.53									
6 EL PASO, TX	16,731	32,330	24	64	1.85	56 DETROIT, MI	29,602	40,503	11	9	1.52									
7 OMAHA, NE	19,174	36,800	20	30	1.92	57 AURORA, CO	23,841	35,984	13	37	1.52									
8 TUCSON, AZ	19,108	36,263	14	35	1.90	58 LONG BEACH, CA	29,011	39,532	14	13	1.52									
9 JERSEY CITY, NJ	24,146	45,585	17	2	1.89	59 LOUISVILLE, KY	20,048	30,488	17	78	1.52									
10 PROVIDENCE, RI	20,089	37,380	10	25	1.88	60 AUSTIN, TX	20,384	30,980	15	75	1.52									
11 NORFOLK, VA	18,983	34,750	18	51	1.83	61 RICHMOND, VA	21,283	32,212	18	65	1.51									
12 COLORADO SPRINGS	19,827	35,654	17	40	1.82	62 HUNTINGTON BEACH	29,011	39,184	10	14	1.51									
13 SAN ANTONIO, TX	19,325	34,588	18	53	1.79	63 SPOKANE, WA	18,009	27,002	11	94	1.50									
14 LINCOLN, NE	17,795	31,659	17	67	1.78	64 ARLINGTON, TX	23,782	35,588	20	41	1.50									
15 ST. PETERSBURG, FL	18,713	33,200	17	81	1.77	65 LOS ANGELES, CA	29,011	38,798	10	18	1.49									
16 HONOLULU, HI	21,198	37,400	14	24	1.76	66 PORTLAND, OR	21,444	31,983	18	68	1.49									
17 MIAMI, FL	21,862	38,500	14	18	1.76	67 SALT LAKE CITY, UT	19,498	29,042	12	85	1.49									
18 COLUMBUS, GA	17,387	30,428	18	79	1.75	68 ATLANTA, GA	23,440	34,888	14	47	1.49									
19 MADISON, WI	20,253	35,438	15	42	1.75	69 KNOXVILLE, TN	19,035	28,315	18	88	1.49									
20 FORT WAYNE, IN	21,268	36,910	18	28	1.74	70 JACKSON, MS	19,238	28,582	20	86	1.49									
21 LUBBOCK, TX	17,584	30,400	36	80	1.73	71 DENVER, CO	23,841	34,988	13	45	1.48									
22 COLUMBUS, OH	21,301	36,588	15	32	1.72	72 CHICAGO, IL	25,088	37,958	15	23	1.48									
23 BUFFALO, NY	20,319	34,817	14	49	1.71	73 NEWARK, NJ	27,848	40,832	13	8	1.48									
24 GRAND RAPIDS, MI	21,812	37,140	11	27	1.70	74 LAS VEGAS, NV	20,388	30,062	11	82	1.48									
25 PHOENIX, AZ	21,438	36,473	13	33	1.70	75 MONTGOMERY, AL	18,525	27,320	25	93	1.47									
26 MILWAUKEE, WI	21,800	36,874	18	29	1.69	76 FLINT, MI	26,900	39,851	12	12	1.47									
27 JACKSONVILLE, FL	19,986	33,728	18	57	1.69	77 ANCHORAGE, AK	28,715	41,338	11	7	1.44									
28 GREENSBORO, NC	20,204	34,080	21	58	1.69	78 LITTLE ROCK, AR	19,252	27,488	14	92	1.43									
29 CHARLOTTE, NC	20,098	34,806	25	50	1.68	79 MOBILE, AL	18,454	28,327	20	97	1.43									
30 TAMPA, FL	18,713	31,252	17	71	1.67	80 BOSTON, MA	25,731	38,700	7	31	1.43									
31 WARREN, MI	26,602	43,958	12	3	1.65	81 WASHINGTON, DC	26,779	38,194	13	20	1.43									
32 ANAHEIM, CA	24,284	39,758	12	11	1.64	82 KANSAS CITY, MO	21,598	30,510	15	77	1.41									
33 LEXINGTON, KY	19,083	31,106	18	72	1.63	83 SACRAMENTO, CA	21,937	30,982	12	74	1.41									
34 TOLEDO, OH	21,984	35,800	15	38	1.63	84 DALLAS, TX	24,483	34,200	19	55	1.40									
35 CINCINNATI, OH	21,978	35,774	13	39	1.63	85 NEW YORK, NY	30,578	42,345	15	5	1.38									
36 MINNEAPOLIS, MN	23,618	38,345	11	19	1.62	86 YONKERS, NY	30,578	42,345	15	6	1.38									
37 PHILADELPHIA, PA	23,895	38,778	11	17	1.62	87 HOUSTON, TX	24,410	33,800	20	59	1.37									
38 ST. PAUL, MN	23,618	38,150	12	21	1.62	88 TULSA, OK	21,343	29,083	16	84	1.36									
39 CLEVELAND, OH	23,051	37,221	18	26	1.61	89 OKLAHOMA CITY, OK	19,988	29,908	18	95	1.35									
40 TACOMA, WA	18,644	30,035	13	83	1.61	90 BIRMINGHAM, AL	20,775	27,620	12	91	1.33									
41 SANTA ANA, CA	24,284	39,071	12	15	1.61	91 ALBUQUERQUE, NM	19,719	26,215	18	98	1.33									
42 AKRON, OH	22,010	35,210	13	43	1.60	92 SHREVEPORT, LA	19,292	25,628	15	99	1.33									
43 INDIANAPOLIS, IN	21,877	34,867	20	48	1.59	93 WICHITA, KS	21,547	28,386	11	87	1.32									
44 ST. LOUIS, MO	22,735	36,048	20	38	1.59	94 NEW ORLEANS, LA	20,389	29,800	15	96	1.31									
45 SAN DIEGO, CA	22,183	35,109	12	44	1.58	95 SAN FRANCISCO, CA	27,859	38,313	14	34	1.30									
46 DAYTON, OH	21,978	34,487	15	54	1.57	96 KANSAS CITY, KS	21,598	27,684	15	90	1.28									
47 CORPUS CHRISTI, TX	19,375	30,275	24	81	1.56	97 BATON ROUGE, LA	19,801	24,721	14	100	1.24									
48 WORCHESTER, MA	21,555	33,585	11	58	1.56	98 OAKLAND, CA	25,183	30,970	13	73	1.23									
49 BALTIMORE, MD	22,242	34,681	12	52	1.56	99 SEATTLE, WA	23,436	28,008	12	89	1.20									
50 CHATTANOOGA, TN	19,730	30,567	17	76	1.55	100 SAN JOSE, CA	29,521	32,414	10	63	1.10									
AVERAGE						\$22,833	\$34,271	18				1.50								

Table I-10

**THE RATIO OF 1988-89 MA-MAXIMUM SALARIES TO THE STATE AVERAGE
RANKED BY THE MA-MAXIMUM TO AVERAGE SALARY RATIO**

	MA				MA Max to State Ratio		MA				MA Max to State Ratio
	Maximum	Steps	Rank	Average			Maximum	Steps	Rank	Average	
1 OMAHA, NE	\$36,800	20	30	\$23,845	1.54	51 DENVER, CO	\$34,968	13	45	\$29,557	1.18
2 MIAMI, FL	38,500	14	18	28,971	1.43	52 DAYTON, OH	34,497	15	54	29,186	1.18
3 ST. LOUIS, MO	38,048	20	38	25,981	1.39	53 KANSAS CITY, MO	30,510	15	77	25,981	1.17
4 JERSEY CITY, NJ	45,585	17	2	32,882	1.39	54 AUSTIN, TX	30,950	15	75	28,513	1.17
5 PITTSBURGH, PA	42,500	10	4	31,248	1.38	55 TAMPA, FL	31,252	17	71	28,971	1.16
6 CHARLOTTE, NC	34,808	25	50	25,880	1.36	56 NEW YORK, NY	42,345	15	5	38,654	1.16
7 ARLINGTON, TX	35,586	20	41	26,513	1.34	57 YONKERS, NY	42,245	15	8	38,654	1.15
8 GREENSBORO, NC	34,080	21	58	25,880	1.33	58 OKLAHOMA CITY, OK	28,909	18	95	23,400	1.15
9 LINCOLN, NE	31,859	17	67	23,845	1.33	59 LUBBOCK, TX	30,400	36	80	26,513	1.15
10 VIRGINIA BEACH, VA	38,080	23	22	29,088	1.31	60 CORPUS CHRISTI, TX	30,275	24	81	26,513	1.14
11 ROCHESTER, NY	47,892	26	1	38,654	1.31	61 MADISON, WI	35,438	15	42	31,048	1.14
12 SAN ANTONIO, TX	34,598	18	53	26,513	1.30	62 SHREVEPORT, LA	25,626	15	99	22,489	1.14
13 ATLANTA, GA	34,898	14	47	26,820	1.30	63 DETROIT, MI	40,503	11	9	35,530	1.14
14 DALLAS, TX	34,200	19	55	26,513	1.29	64 BOSTON, MA	38,700	7	31	32,200	1.14
15 PHOENIX, AZ	38,473	13	33	28,489	1.28	65 RIVERSIDE, CA	39,785	14	10	35,172	1.13
16 CLEVELAND, OH	37,221	16	26	29,186	1.28	66 ANAHEIM, CA	39,758	12	11	35,172	1.13
17 TUCSON, AZ	38,283	14	35	28,489	1.27	67 COLUMBUS, GA	30,428	18	79	26,920	1.13
18 JACKSON, MS	28,582	20	88	22,579	1.27	68 LONG BEACH, CA	39,532	14	13	35,172	1.12
19 FORT WAYNE, IN	38,910	18	28	29,186	1.27	69 FLINT, MI	39,651	12	12	35,530	1.12
20 LITTLE ROCK, AR	27,488	14	92	21,736	1.26	70 HUNTINGTON BEACH	39,184	10	14	35,172	1.11
21 HOUSTON, TX	33,500	20	59	26,513	1.26	71 SANTA ANA, CA	39,071	12	15	35,172	1.11
22 SALT LAKE CITY, UT	29,042	12	85	23,023	1.26	72 RICHMOND, VA	32,212	18	65	29,058	1.11
23 COLUMBUS, OH	38,588	15	32	29,186	1.25	73 KNOXVILLE, TN	28,315	18	88	25,619	1.11
24 JACKSONVILLE, FL	33,726	18	57	26,971	1.25	74 LOS ANGELES, CA	38,798	10	18	35,172	1.10
25 LEXINGTON, KY	31,108	16	72	24,920	1.25	75 BATON ROUGE, LA	24,721	14	100	22,489	1.10
26 TULSA, OK	29,093	15	84	23,400	1.24	76 BIRMINGHAM, AL	27,620	12	91	25,190	1.10
27 NEWARK, NJ	40,832	13	8	32,882	1.24	77 GRAND RAPIDS, MI	37,140	11	27	33,900	1.10
28 PHILADELPHIA, PA	38,778	11	17	31,248	1.24	78 WICHITA, KS	28,386	11	87	25,992	1.09
29 WARREN, MI	43,956	12	3	35,530	1.24	79 PROVIDENCE, RI	37,380	10	25	34,234	1.09
30 ST. PETERSBURG, FL	33,200	17	61	26,971	1.23	80 PORTLAND, OR	31,983	16	66	29,385	1.09
31 TOLEDO, OH	35,800	15	38	29,186	1.23	81 MONTGOMERY, AL	27,320	25	93	25,190	1.08
32 CINCINNATI, OH	35,774	13	39	29,186	1.23	82 ALBUQUERQUE, NM	26,215	18	98	24,554	1.07
33 FORT WORTH, TX	32,500	25	62	26,513	1.23	83 KANSAS CITY, KS	27,684	15	90	25,992	1.06
34 MEMPHIS, TN	31,327	22	69	25,619	1.22	84 MOBILE, AL	26,327	20	97	25,190	1.05
35 LOUISVILLE, KY	30,458	17	78	24,920	1.22	85 WORCHESTER, MA	33,585	11	58	32,200	1.04
36 NASHVILLE, TN	31,304	16	70	25,619	1.22	86 LAS VEGAS, NV	30,082	11	82	28,838	1.04
37 MINNEAPOLIS, MN	38,345	11	19	31,385	1.22	87 WASHINGTON, DC	38,194	13	20	38,787	1.04
38 EL PASO, TX	32,330	24	64	26,513	1.22	88 SAN FRANCISCO, CA	38,313	14	34	35,172	1.03
39 CHICAGO, IL	37,958	15	23	31,195	1.22	89 TACOMA, WA	30,035	13	83	29,148	1.03
40 AURORA, CO	35,934	13	37	29,557	1.22	90 BALTIMORE, MD	34,861	12	52	33,900	1.02
41 ST. PAUL, MN	38,150	12	21	31,385	1.22	91 SAN DIEGO, CA	35,109	12	44	35,172	1.00
42 DES MOINES, IA	31,406	16	68	25,884	1.21	92 FRESNO, CA	34,939		48	35,172	0.99
43 AKRON, OH	35,210	13	43	29,186	1.21	93 ANCHORAGE, AK	41,336	11	7	41,832	0.99
44 COLORADO SPRINGS	35,654	17	40	29,557	1.21	94 SEATTLE, WA	28,008	12	89	29,148	0.98
45 NORFOLK, VA	34,750	18	51	29,088	1.20	95 BUFFALO, NY	34,817	14	49	38,654	0.95
46 INDIANAPOLIS, IN	34,887	20	48	29,186	1.20	96 SPOKANE, WA	27,002	11	94	29,148	0.93
47 HONOLULU, HI	37,400	14	24	31,307	1.19	97 SAN JOSE, CA	32,414	10	63	35,172	0.92
48 CHATTANOOGA, TN	30,587	17	76	25,619	1.19	98 SYRACUSE, NY	33,316	15	60	38,654	0.91
49 NEW ORLEANS, LA	28,800	15	96	22,489	1.19	99 OAKLAND, CA	30,970	13	73	35,172	0.88
50 MILWAUKEE, WI	38,874	16	29	31,048	1.19	100 SACRAMENTO, CA	30,982	12	74	35,172	0.88
AVERAGE							\$34,271			\$29,629	1.16

II. Fiscal Information for Fifty Large School Districts

Fiscal information helps local unions succeed in a number of ways ranging from collective bargaining to public relations. Such data support activities related to bargaining including hiring, layoffs, salary negotiations, and identifying problems associated with a poor economic environment. Comparative fiscal data for school districts, particularly from financial statements budgets, are among the most difficult to obtain. The data in this section come from a survey of the nation's largest school districts conducted by the national newspaper City & State ("The Top 50 School Districts," August 28, 1989, pp. 12-21).

City & State published the data as reported to them. The tabulations of the data presented in this report adjusted the data slightly as noted in the tables. Some of the City & State data may count nonsupervisory professional personnel as teachers. While City & State merely noted that some districts include some or all federal revenue in the general fund, the figures in Tables II-1 and II-3 exclude federal revenue from the general fund to facilitate accurate comparisons.

Intercity comparisons of financial data should be carefully conducted. All of the 1988-89 figures are estimates, perhaps just budgeted amounts. Table II-4 shows the accuracy of the 1987-88 estimates compared to the actual figures known one year later. Personnel estimates may reflect either actual employees or budgeted positions. Districts with deficits or excessive fund balances can disguise their true fund balance situation by manipulating the budgeted revenue, expenditure, and fund balance figures. In many cases, the estimated figures diverge considerably from the actual figures. On average, however, estimated revenues overstate actuals by 0.9 percent, estimated expenditures understate actuals by 1.9 percent, and fund balances tend to rise by one percentage point.

Regardless of the accuracy of the estimates, some fund balances may not be GAAP (Generally Accepted Accounting Principles) fund balances. Even if the fund balance is a GAAP balance, the balance reported by the district may or may not include reserved and designated fund balances. Another problem is that accounting systems vary from state to state and district to district within the limits of GAAP accounting standards so that the fund balance information may or may not include interfund transfers, interfund borrowing, or other accounting adjustments.

General fund expenditure data should also be carefully interpreted because the various accounting systems include different expenditure items in the general fund. In some cities, transportation and most capital expenditures are in the general fund, while in others, they are treated as separate funds. Transportation, for example, is part of the general fund in Detroit but is a separate fund in

Minneapolis. Expenditure data are reported in a more uniform way in the U.S. Department of Education's Digest of Education Statistics, 1989 for the 1986-87 school year. The U.S. Bureau of the Census also publishes spending and revenue data in Finances of Public School Systems in 1986-87 (GF87-10, 1989).

Despite these data corrections and caveats, the City & State survey provides the most current data on spending and revenues and the only available information on fund balances. Union locals are encouraged to get the best financial information possible for their own local and not rely on the financial information in this report. Highlights include:

Staffing and Personnel (Table II-1):

- o The ratio of students to teachers averaged 16.9, compared to a national average reported by the U.S. Department of Education of 17.4 for the nation as a whole.
- o Newark had the lowest ratio of students to teachers at 11.5 followed by St. Louis (12.4), Boston (12.6), Baltimore County (13.5), and Pittsburgh (14.0). Los Angeles, Long Beach, Memphis, and Polk County had a ratio over 20.0 students to a teacher.
- o Teachers comprised only 54.1 percent of all employees, but 33 districts had ratios between 50.0 and 60.0. The U.S. Department of Education reports that teachers comprised 53.1 percent of all school employees for the nation as a whole.
- o Montgomery County, Maryland had the highest percentage of employees as teachers at 68.7 percent followed by Baltimore County (63.9%), Las Vegas (63.8%), and Columbus, Ohio (60.8%).

General Fund Expenditures (Table II-2):

- o The 50 districts in the survey averaged \$4,365 in general fund expenditures per pupil an 8.8 percent increase. The comparable figure in 1987-88 was \$4,009. (Note that expenditures included in the general fund vary somewhat between districts.)
- o Pittsburgh spent \$7,163 per pupil followed by Boston, New York, Portland, St. Louis, and Montgomery County, Maryland.
- o Memphis spent \$1,700 less than the fifty-city average at \$2,521 per pupil. Fort Worth, Albuquerque, New Orleans, and Houston also ranked at the bottom.

- o After adjusting general fund expenditures per pupil by the interarea cost-of-living index described in Table I-7, many rankings changed but Pittsburgh, Portland and St. Louis remained at the top of the list. Memphis, Forth Worth and Albuquerque remained in the bottom six, joined by three California districts.

Local Share of Current Fund Revenue

- o Among the 50 cities, the local portion of general fund revenue averaged 48.7 percent--a proportion higher than the national average and about the same as the 46.1 figure in 1987-88 and the 45.9 figure in 1986-87. In 1986-87, according to the most recent data from the U.S. Department of Education, 43.9 percent of school funding for current expenditures in all school districts came from local sources.
- o Montgomery County depended the most on local sources (89.4%), followed by Portland (83.7%), Denver (83.3%), Fairfax County (81.3%), and Baltimore County (79.1%).
- o San Diego provided the least local revenue at just 1.8 percent followed by Albuquerque at 2.2%. Four other California school districts, all of which provided less than 19 percent of revenue from local sources, rounded out the bottom six.

Fund Balances (Table II-3):

- o Actual general fund balances reported by the 50 districts for 1987-88 was 5.9 percent of revenues, down from 6.4% in 1986-87, but higher than the 1985-86 average of 5.6 percent.
- o Revenue was expected to fall short of expenditures by 1.0 percent leaving an average projected ending fund balance of 4.5 percent.
- o Milwaukee had the highest general fund balance in 1987-88 at 22.3 percent, followed by Houston (21.3%) and several districts with 14 percent fund balances--Columbus, Ohio; Cobb County; St. Louis; and Atlanta. San Diego, Los Angeles, and Broward County (Fl. Lauderdale) expected a substantial diminishment of the fund balance.
- o Only Detroit (-10.5%) showed a negative fund balance. Detroit expected to stay in a deficit position, reaching 15 percent of revenues. (A successful deficit reduction referendum in September 1989 eliminated the deficit.)

- o Several districts expected revenue shortfalls in excess of 5 percent--San Diego (-10.7%), Los Angeles (-7.5%), Fort Lauderdale (-7.5%), and Atlanta (-6.8%). No district expected a revenue excess of greater than 5 percent.

The Variance of Estimated and Actual Revenues, Expenditures and Fund Balances (Table II-4):

- o Actual ending fund balances, averaging 5.7 percent of revenues, were higher than the projected ending fund balance of 4.9 percent.
- o No district had an unexpectedly large decrease in the fund balance from the estimated figure.
- o San Diego's unexpectedly large increase in the ending fund balance, which changed from a projection of .2 percent to 11.3 percent, resulted from lower than expected expenditures that were not offset by lower revenues.
- o A combination of higher than expected revenues and lower than expected expenditures resulted in the large increase in the actual fund balance compared to the projections in Austin and Newark.
- o Actual expenditures decreased more relative to the projections than the decrease in revenue in Los Angeles (finishing at 8.7% instead of the projected .6%), San Francisco, and New Orleans, resulting in ending fund balances higher than the projections.

TABLE #1

BASIC PUPIL, TEACHER AND EMPLOYEE DATA IN PUBLIC SCHOOL DISTRICTS
RANKED BY 1994-95 SALARY

	Pupils(a) Teachers(a) Rank			Pupil to Teacher Ratio Rank		Percent of Employees Teachers Rank	
	Pupils(a)	Teachers(a)	Rank	Ratio	Rank	Teachers	Rank
1 NEW YORK, NY	888,888	87,385	1	18.1	18	51.8%	38
2 LOS ANGELES, CA	884,888	28,888	2	34.0	80	50.8%	41
3 CHICAGO, IL	418,888	24,888	3	18.8	20	50.7%	13
4 DADE COUNTY, FL	288,888	14,787	4	18.9	41	50.1%	7
5 PHILADELPHIA, PA	188,888	10,888	5	17.7	37	48.1%	42
6 HOUSTON, TX	188,888	10,488	6	17.3	32	58.4%	10
7 DETROIT, MI	178,888	9,037	7	18.8	45	51.8%	37
8 FT LAUDERDALE, FL	148,888	8,888	8	18.0	15	54.8%	25
9 DALLAS, TX	131,888	7,888	10	18.7	23	51.4%	39
10 FAIRFAX COUNTY, VA	128,888	8,431	9	18.3	13	59.8%	9
11 HILLSBOROUGH CO. (TAMPA), FL	128,888	7,723	11	18.7	21	52.3%	33
12 MEMPHIS, TN	136,888	5,807	20	21.4	48	50.8%	5
13 SAN DIEGO, CA	117,888	5,578	18	18.9	48	53.8%	27
14 BALTIMORE, MD	107,888	6,000	17	17.9	40	50.0%	8
15 CLARK CO. (LAS VEGAS), NV	108,178	5,830	22	19.0	44	53.8%	3
16 PRINCE GEORGE'S COUNTY, MD	104,148	6,017	16	17.3	31	50.8%	40
17 MONTGOMERY COUNTY, MD	88,847	6,887	12	18.0	12	58.7%	1
18 MILWAUKEE, WI	88,818	5,800	21	17.2	29	50.2%	6
19 PALM BEACH COUNTY, FL	84,781	4,400	13	14.8	9	48.8%	43
20 ORANGE CO. (ORLANDO), FL	84,888	6,282	14	14.8	8	51.7%	34
21 PINELLAS CO. (ST. PETERS.), FL	88,888	5,371	23	18.8	25	37.8%	50
22 JEFFERSON COUNTY, KY	88,788	5,181	24	17.2	28	48.1%	48
23 DISTRICT OF COLUMBIA	87,188	5,848	19	14.8	11	48.8%	44
24 ALBUQUERQUE, NM	86,888	4,801	25	17.7	38	51.7%	35
25 NEW ORLEANS, LA	83,118	4,778	26	17.4	35	52.8%	32
26 BALTIMORE COUNTY, MD	88,231	6,100	15	13.5	4	53.8%	2
27 JEFFERSON COUNTY, CO	78,818	4,342	32	17.3	33	42.0%	49
28 CHARLOTTE, NC	73,881	4,284	33	17.4	34	48.3%	45
29 CLEVELAND, OH	71,887	4,401	30	18.3	17	53.2%	31
30 DeKALB COUNTY, GA	71,214	4,548	28	18.7	14	53.8%	29
31 ATLANTA, GA	68,483	4,184	34	18.4	18	55.4%	21
32 LONG BEACH, CA	67,881	2,814	48	23.0	49	55.4%	22
33 COBB COUNTY, GA	68,221	3,707	41	17.8	39	58.8%	19
34 VIRGINIA BEACH, VA	68,512	3,878	38	18.9	28	55.3%	23
35 FORT WORTH, TX	65,248	3,548	42	18.4	42	44.8%	47
36 COLUMBUS, OH	68,188	4,488	29	14.8	8	50.8%	4
37 ANNE ARUNDEL CO., MD	64,878	3,852	37	18.8	24	58.8%	11
38 POLK COUNTY, FL	63,888	3,087	44	20.7	47	53.8%	28
39 SAN FRANCISCO, CA	63,200	3,788	39	18.7	22	53.8%	26
40 AUSTIN, TX	62,783	3,828	38	18.4	19	58.1%	20
41 DENVER, CO	57,348	3,848	35	14.8	7	44.3%	48
42 INDIANAPOLIS, IN	58,487	3,288	43	17.3	30	58.0%	24
43 BOSTON, MA	58,488	4,383	31	12.8	3	57.2%	17
44 NEWARK, NJ	54,148	4,700	27	11.8	1	58.0%	14
45 PORTLAND, OR	58,138	2,805	48	18.8	43	57.8%	15
46 CINCINNATI, OH	51,418	2,853	45	17.4	38	58.8%	12
47 ST. LOUIS, MO	47,884	3,788	40	12.4	2	57.8%	18
48 ANCHORAGE, ALASKA	48,288	2,353	50	17.1	27	58.8%	18
49 PITTSBURGH, PA	38,848	2,828	47	14.0	5	53.4%	30
50 MINNEAPOLIS, MN	38,888	2,828	49	14.8	10	51.8%	38
AVERAGE	128,484	7,278		18.8		54.1%	

TABLE II-2

PROJECTED 1988-89 GENERAL FUND EXPENDITURE AND REVENUE DATA

General Fund Expenditure Per Pupil (Excludes Federal Expenditures)		General Fund Expenditures Per Pupil Indexed to the Intercity Cost-of- Living Index (Average of 288 Cities=100)		Percent of General Fund Revenue (Excludes Federal Revenue) From Local Sources	
1 PITTSBURGH, PA.....	\$7,163	1 PITTSBURGH, PA.....	102.5 8,969	1 MONTGOMERY COUNTY, MD.....	89.4%
2 BOSTON, MA.....	8,409	2 ST. LOUIS, MO.....	97.5 5,888	2 PORTLAND, OR.....	83.7%
3 NEW YORK, NY.....	8,117	3 PORTLAND, OR.....	103.0 5,583	3 DENVER, CO.....	83.3%
4 PORTLAND, OR.....	5,750	4 LOUISVILLE, KY.....	94.3 5,213	4 FAIRFAX COUNTY, VA.....	81.3%
5 ST. LOUIS, MO.....	5,738	5 DENVER, CO.....	101.5 4,881	5 BALTIMORE COUNTY, MD.....	79.1%
6 MONTGOMERY COUNTY, MD.....	5,557	6 CINCINNATI, OH.....	100.3 4,844	6 DALLAS, TX.....	78.0%
7 FAIRFAX COUNTY, VA.....	5,513	7 MILWAUKEE, WI.....	102.0 4,820	7 AUSTIN, TX.....	77.0%
8 PHILADELPHIA, PA.....	5,463	8 MINNEAPOLIS, MN.....	99.8 4,809	8 BOSTON, MA.....	76.0%
9 NEWARK, NJ.....	5,312	9 CLEVELAND, OH.....	106.5 4,479	9 MINNEAPOLIS, MN.....	71.7%
10 DISTRICT OF COLUMBIA.....	5,297	10 MONTGOMERY COUNTY, MD.....	128.4 4,328	10 PITTSBURGH, PA.....	68.8%
11 ANCHORAGE, ALASKA.....	5,184	11 COLUMBUS, OH.....	102.4 4,318	11 ANNE ARUNDEL CO., MD.....	68.5%
12 DENVER, CO.....	4,954	12 PHILADELPHIA, PA.....	127.2 4,295	12 PALM BEACH COUNTY, FL.....	64.8%
13 LOUISVILLE, KY.....	4,918	13 FAIRFAX COUNTY, VA.....	128.4 4,293	13 LOUISVILLE, KY.....	63.1%
14 CLEVELAND, OH.....	4,904	14 BALTIMORE COUNTY, MD.....	109.5 4,288	14 PRINCE GEORGE'S COUNTY	62.2%
15 SAN DIEGO, CA.....	4,881	15 PINELLAS CO. (ST. PETERS.)	101.3 4,232	15 DeKALB COUNTY, GA.....	60.3%
16 BALTIMORE COUNTY, MD.....	4,874	16 BOSTON, MA.....	152.3 4,208	16 HOUSTON, TX.....	59.8%
17 CINCINNATI, OH.....	4,858	17 DeKALB COUNTY, GA.....	106.5 4,188	17 ATLANTA, GA.....	59.8%
18 MILWAUKEE, WI.....	4,811	18 PALM BEACH COUNTY, FL.....	110.3 4,131	18 FORT WORTH, TX.....	58.8%
19 PALM BEACH COUNTY, FL.....	4,558	19 DISTRICT OF COLUMBIA.....	128.4 4,125	19 CINCINNATI, OH.....	55.8%
20 FT LAUDERDALE, FL.....	4,525	20 ANCHORAGE, ALASKA.....	125.7 4,124	20 NEW YORK, NY.....	55.3%
21 MINNEAPOLIS, MN.....	4,500	21 FT LAUDERDALE, FL.....	110.1 4,110	21 COLUMBUS, OH.....	55.2%
22 DeKALB COUNTY, GA.....	4,481	22 AUSTIN, TX.....	94.9 4,081	22 CLARK CO. (LAS VEGAS), NV.....	54.3%
23 COLUMBUS, OH.....	4,421	23 ATLANTA, GA.....	108.5 4,030	23 VIRGINIA BEACH, VA.....	54.0%
24 DADE COUNTY, FL.....	4,418	24 ORANGE CO. (ORLANDO), FL.....	98.3 4,027	24 JEFFERSON COUNTY, CO.....	50.9%
25 ATLANTA, GA.....	4,292	25 DADE COUNTY, FL.....	110.1 4,011	25 COBB COUNTY, GA.....	48.1%
26 PINELLAS CO. (ST. PETERS.)	4,287	26 NEWARK, NJ.....	133.0 3,984	26 PINELLAS CO. (ST. PETERS.)	48.0%
27 PRINCE GEORGE'S COUNTY	4,286	27 CHARLOTTE, NC.....	99.5 3,979	27 FT LAUDERDALE, FL.....	45.5%
28 ANNE ARUNDEL CO., MD.....	4,133	28 JEFFERSON COUNTY, CO.....	101.5 3,975	28 NEW ORLEANS, LA.....	45.4%
29 SAN FRANCISCO, CA.....	4,093	29 NEW YORK, NY.....	157.2 3,891	29 MEMPHIS, TN.....	45.3%
30 JEFFERSON COUNTY, CO.....	4,035	30 ANNE ARUNDEL CO., MD.....	108.5 3,774	30 CLEVELAND, OH.....	45.3%
31 DETROIT, MI.....	4,031	31 INDIANAPOLIS, IN.....	99.3 3,862	31 CHICAGO, IL.....	42.7%
32 ORANGE CO. (ORLANDO), FL.....	3,969	32 DETROIT, MI.....	110.0 3,864	32 ORANGE CO. (ORLANDO), FL.....	42.0%
33 CHICAGO, IL.....	3,979	33 SAN DIEGO, CA.....	131.0 3,574	33 MILWAUKEE, WI.....	41.1%
34 CHARLOTTE, NC.....	3,959	34 DALLAS, TX.....	103.8 3,377	34 BALTIMORE, MD.....	40.7%
35 AUSTIN, TX.....	3,842	35 PRINCE GEORGE'S COUNTY	128.4 3,338	35 PHILADELPHIA, PA.....	40.5%
36 LOS ANGELES, CA.....	3,808	36 POLK COUNTY, FL.....	103.4 3,336	36 INDIANAPOLIS, IN.....	38.7%
37 INDIANAPOLIS, IN.....	3,888	37 HILLSBOROUGH CO. (TAMPA),	101.3 3,338	37 DADE COUNTY, FL.....	33.9%
38 BALTIMORE, MD.....	3,563	38 VIRGINIA BEACH, VA.....	101.1 3,332	38 CHARLOTTE, NC.....	32.4%
39 DALLAS, TX.....	3,508	39 CHICAGO, IL.....	120.3 3,308	39 ANCHORAGE, ALASKA.....	31.8%
40 POLK COUNTY, FL.....	3,449	40 BALTIMORE, MD.....	109.5 3,254	40 DETROIT, MI.....	31.5%
41 LONG BEACH, CA.....	3,413	41 CLARK CO. (LAS VEGAS), NV.....	101.4 3,170	41 HILLSBOROUGH CO. (TAMPA),	28.7%
42 HILLSBOROUGH CO. (TAMPA),	3,379	42 NEW ORLEANS, LA.....	97.8 3,141	42 POLK COUNTY, FL.....	27.0%
43 VIRGINIA BEACH, VA.....	3,369	43 COBB COUNTY, GA.....	109.5 3,117	43 NEWARK, NJ.....	25.9%
44 COBB COUNTY, GA.....	3,320	44 HOUSTON, TX.....	101.9 3,082	44 SAN FRANCISCO, CA.....	18.1%
45 CLARK CO. (LAS VEGAS), NV.....	3,215	45 ALBUQUERQUE, NM.....	101.5 3,018	45 LONG BEACH, CA.....	15.9%
46 HOUSTON, TX.....	3,140	46 LOS ANGELES, CA.....	128.5 3,011	46 LOS ANGELES, CA.....	13.8%
47 NEW ORLEANS, LA.....	3,072	47 FORT WORTH, TX.....	103.2 2,983	47 ALBUQUERQUE, NM.....	2.2%
48 ALBUQUERQUE, NM.....	3,061	48 SAN FRANCISCO, CA.....	144.5 2,833	48 SAN DIEGO, CA.....	1.8%
49 FORT WORTH, TX.....	3,058	49 LONG BEACH, CA.....	128.5 2,898	49 DISTRICT OF COLUMBIA.....	1.4%
50 MEMPHIS, TN.....	2,521	50 MEMPHIS, TN.....	98.2 2,567	50 ST. LOUIS, MO.....	na
AVERAGE	\$4,365	AVERAGE	111.4 \$3,837	AVERAGE	48.7%

(a) AFT estimates

TABLE 1-3

1987-88 ENDING GENERAL FUND BALANCE PER Pupil
RANKED BY CITY, 1987-88

	1987-88 Ending Balance	1988-89 Revenue Increase	1988-89 Excess or (Shortfall)	Projected Ending Balance
1 MILWAUKEE, WI	22.3%	3.7%	-0.8%	22.3%
2 HOUSTON, TX	21.3%	2.7%	-2.0%	18.3%
3 COLUMBUS, OH	14.3%	2.1%	-0.4%	14.1%
4 COSS COUNTY, GA	12.3%	12.8%	1.3%	14.0%
5 ST. LOUIS, MO	14.2%	6.8%	4.2%	17.8%
6 ATLANTA, GA	14.2%	-1.1%	-6.8%	7.3%
7 AUSTIN, TX	12.8%	0.8%	-1.3%	11.8%
8 SAN DIEGO, CA	11.7%	2.9%	-10.7%	0.3%
9 POLK COUNTY, FL	10.8%	10.3%	1.3%	11.2%
10 MEMPHIS, TN	10.8%	2.8%	-2.3%	8.2%
11 LOS ANGELES, CA	8.2%	3.7%	-7.8%	0.8%
12 FT LAUDERDALE, FL	8.8%	8.8%	-7.8%	0.4%
13 DALLAS, TX	8.8%	8.8%	-0.8%	7.2%
14 ANCHORAGE, ALASKA	8.1%	4.8%	2.2%	10.0%
15 PHILADELPHIA, PA	8.8%	2.7%	-3.0%	4.7%
16 DeKALB COUNTY, GA	7.8%	8.8%	-0.2%	7.2%
17 PORTLAND, OR	7.4%	5.2%	-5.8%	1.8%
18 NEWARK, NJ	7.1%	3.9%	-1.8%	5.1%
19 SAN FRANCISCO, CA	6.8%	6.2%	-2.1%	4.2%
20 PITTSBURGH, PA	6.8%	2.8%	0.0%	6.7%
21 LONG BEACH, CA	6.1%	1.8%	2.8%	8.8%
22 INDIANAPOLIS, IN	5.9%	3.7%	-2.1%	3.0%
23 PINELLAS CO. (ST. PETERS.), FL	5.3%	8.8%	-1.8%	3.0%
24 FORT WORTH, TX	4.9%	4.8%	2.8%	7.8%
25 DADE COUNTY, FL	4.8%	15.7%	2.3%	6.2%
26 CINCINNATI, OH	4.4%	15.8%	-1.1%	2.7%
27 NEW ORLEANS, LA	4.2%	20.2%	1.1%	4.8%
28 CLARK CO. (LAS VEGAS), NV	4.1%	10.4%	0.8%	4.8%
29 HILLSBOROUGH CO. (TAMPA), FL	4.1%	8.4%	0.3%	4.1%
30 ORANGE CO. (ORLANDO), FL	4.0%	7.2%	-3.8%	0.2%
31 DISTRICT OF COLUMBIA	4.0%	5.8%	0.2%	3.8%
32 CHARLOTTE, NC	3.9%	10.8%	1.4%	5.0%
33 CHICAGO, IL	3.2%	8.8%	-2.7%	0.3%
34 ANNE ARUNDEL CO., MD	3.2%	7.4%	-2.1%	0.8%
35 DENVER, CO	2.8%	14.7%	0.0%	2.3%
36 PALM BEACH COUNTY, FL	2.3%	12.4%	-1.0%	1.0%
37 JEFFERSON COUNTY, CO	2.2%	9.4%	0.1%	1.8%
38 ALBUQUERQUE, NM	1.4%	8.8%	-0.7%	0.8%
39 PRINCE GEORGE'S COUNTY, MD	1.3%	8.1%	-0.8%	0.4%
40 BOSTON, MA	1.3%	8.3%	-1.2%	0.0%
41 CLEVELAND, OH	1.3%	1.7%	2.8%	4.4%
42 FAIRFAX COUNTY, VA	1.2%	11.8%	2.0%	3.1%
43 VIRGINIA BEACH, VA	0.7%	13.3%	-0.8%	0.0%
44 LOUISVILLE, KY	0.7%	5.3%	0.0%	0.8%
45 MONTGOMERY COUNTY, MD	0.3%	11.2%	-0.1%	0.2%
46 NEW YORK, NY	0.0%	8.2%	0.0%	0.0%
47 MINNEAPOLIS, MN	0.0%	1.3%	0.0%	0.0%
48 BALTIMORE COUNTY, MD	0.0%	11.8%	0.0%	0.0%
49 BALTIMORE, MD	0.0%	12.0%	0.0%	0.0%
50 DETROIT, MI	-18.8%	3.2%	-4.8%	-15.3%
AVERAGE	5.9%	7.3%	-1.0%	4.5%

Note: Percent of general fund revenues excluding federal revenues.

TABLE 3-4

1987-88 ESTIMATED AND ACTUAL REVENUE, EXPENDITURE, AND GENERAL FUND BALANCE

	Revenue			Expenditure			Fund Balance			
	Estimate	Actual	Change	Estimate	Actual	Change	Dollars Estimate Actual	% of Revenue Estimate Actual		
1 ALBUQUERQUE, NM	3241	3248	0.2%	3248	3248	0.0%	83.5	83.5	1.5%	1.4%
2 ATLANTA, GA	278	279	0.4%	288	281	-2.3%	31.3	28.9	11.5%	13.9%
3 AUSTIN, TX	234	288	1.8%	248	234	-2.7%	22.8	32.7	8.7%	13.8%
4 BALTIMORE, MD	444	382	-14.0%	444	382	-14.0%	0.0	0.0	0.0%	0.0%
5 BALTIMORE COUNTY, MD	345	347	0.6%	345	347	0.6%	14.2	6.0	4.1%	0.0%
6 BOSTON, MA	385	385	0.0%	385	385	0.1%	0.0	4.2	0.0%	1.3%
7 CHARLOTTE, NC	278	278	-0.1%	272	271	-0.3%	9.8	10.5	0.0%	2.0%
8 CHICAGO, IL	1,730	1,122	a	1,782	1,125	a	68.1	25.7	2.0%	2.3%
9 CINCINNATI, OH	244	285	-18.2%	254	215	-15.0%	9.0	9.0	0.7%	4.4%
10 CLARK CO. (LAS VEGAS), NV	310	310	0.0%	308	309	0.2%	13.2	12.8	4.3%	4.1%
11 CLEVELAND, OH	354	357	0.8%	315	318	1.0%		4.3		1.2% b
12 COLUMBUS, OH	279	281	0.8%	272	272	-0.0%	32.8	41.7	11.7%	14.8%
13 DADE COUNTY, FL	1,181	1,045	-12.2%	1,184	1,040	-12.2%	53.9	48.7	4.9%	4.9%
14 DALLAS, TX	453	458	-0.0%	443	448	1.3%	42.9	37.0	8.9%	8.2%
15 DeKALB COUNTY, GA	298	298	-0.0%	293	293	0.0%	23.5	23.4	7.9%	7.9%
16 DENVER, CO	253	259	-1.6%	255	254	-0.2%	10.5	8.5	4.1%	2.9%
17 DETROIT, MI	748	748	-0.0%	753	778	-0.9%	-70.4	-69.9	-8.4%	-8.3%
18 DISTRICT OF COLUMBIA	484	484	1.9%	484	488	0.7%	11.8	17.3	2.4%	3.9%
19 FAIRFAX COUNTY, VA	681	681	0.0%	684	684	0.0%	7.7	7.7	1.2%	1.2%
20 FORT WORTH, TX	185	187	0.9%	188	180	0.3%	13.7	9.8	7.0%	4.9%
21 FT LAUDERDALE, FL	885	548	-3.2%	918	834	-13.4%	13.8	47.2	2.3%	8.0%
22 HILLSBOROUGH CO. (TAMPA), FL	411	411	0.0%	385	388	0.9%	29.0	18.8	4.9%	4.0%
23 HOUSTON, TX	572	574	0.3%	580	583	0.5%	115.8	114.8	20.2%	20.0%
24 INDIANAPOLIS, IN	188	188	4.9%	187	187	4.9%	13.2	10.4	7.0%	5.3%
25 JEFFERSON COUNTY, CO	278	277	-0.2%	284	280	-1.6%	2.1	8.1	0.9%	2.2%
26 LONG BEACH, CA	345	344	-0.2%	251	253	0.8%	18.9	14.1	8.0%	5.8%
27 LOS ANGELES, CA	2,589	2,388	-8.7%	2,894	2,389	-11.0%	18.5	207.1	0.8%	8.7%
28 LOUISVILLE, KY	288	415	a	285	415	a	2.8	2.7	1.0%	0.7%
29 MEMPHIS, TN	304	314	3.1%	312	303	-3.0%	22.5	33.1	7.4%	10.5%
30 MILWAUKEE, WI	485	484	-0.2%	485	481	-4.8%	102.6	98.1	21.2%	21.2%
31 MONTGOMERY COUNTY, MD	808	854	-0.9%	808	805	-0.2%	4.7	1.3	0.9%	0.3%
32 NEW ORLEANS, LA	218	218	0.0%	219	214	-2.4%	0.3	8.9	0.1%	4.1%
33 NEW YORK, NY	5,181	5,382	2.7%	5,181	5,332	2.7%	0.0	0.0	0.0%	0.0%
34 NEWARK, NJ	388	272	2.1%	278	287	-2.9%	5.8	19.4	2.2%	7.1%
35 ORANGE CO. (ORLANDO), FL	319	389	3.3%	329	329	0.0%	0.8	13.1	0.2%	4.0%
36 PALM BEACH COUNTY, FL	373	389	2.1%	370	372	0.7%	11.8	8.8	3.2%	2.3%
37 PHILADELPHIA, PA	988	985	-0.2%	979	979	-0.0%	80.2	79.0	8.1%	8.0%
38 PINELLAS CO. (ST. PETERS), FL	328	381	7.7%	327	380	7.2%	17.8	18.5	5.5%	5.3%
39 PITTSBURGH, PA	278	278	0.0%	278	278	0.0%	18.9	18.9	8.8%	8.8%
40 POLK COUNTY, FL	188	201	1.3%	188	201	1.0%	21.3	21.9	10.7%	10.9%
41 PORTLAND, OR	258	275	7.4%	282	283	8.0%	25.8	20.4	10.1%	7.4%
42 PRINCE GEORGE'S COUNTY, MD	434	438	-1.0%	432	428	-0.8%	8.4	5.4	1.5%	1.3%
43 SAN DIEGO, CA	481	485	0.9%	537	487	-8.4%	1.2	58.2	0.2%	11.3%
44 SAN FRANCISCO, CA	281	288	-1.0%	285	248	-7.2%	9.1	16.4	2.3%	6.3%
45 ST. LOUIS, MO	88	87	-0.9%	94	94	0.9%	15.1	13.7	15.9%	14.2%
46 VIRGINIA BEACH, VA	228	188	-12.1%	228	200	-11.8%	0.0	1.4	0.0%	0.7%
47 COBB COUNTY, GA (c)										
48 ANCHORAGE, ALASKA (c)										
49 ANNE ARUNDEL CO., MD (c)										
50 MINNEAPOLIS, MN (c)										
AVERAGE	3558	3542	-0.5%	3584	3541	-1.2%	318.2	324.4	4.8%	5.7%

(a) Data are not comparable

(b) Unreserved, undesignated fund balance from audited financial statements

(c) Not surveyed in 1987-88

III. Results of the 1989-90 Local Union Teacher Salary Survey

The AFT's 100 largest locals serving elementary and secondary teachers were asked to provide extensive salary and staffing information for the current school year beginning Fall 1989. About 75 responded to the survey, and information from a variety of sources provided comparable data for a few others.

The abbreviated salary matrix contains step 1, step 5, step 10, and maximum scheduled salaries for four preparation levels: Bachelors degree, Masters degree, Masters plus 30 additional graduate hours, and the scheduled maximum. In Florida, the "specialist" level is listed under MA plus 30. The matrix also shows the number of years needed to achieve the maximum salary. Some schedules conform well to this matrix while others do not. Generally, the matrix was completed by the local. In some instances, the following changes were made: 1) Step 1 was made to correspond to where a beginning teacher would be hired (several districts have eliminated the lower steps and start teachers on a higher step and some districts start on step 0), and steps 5 and 10 were adjusted accordingly; 2) When possible, steps were equated to years of experience. The survey solicited longevity information from locals. Generally, the maximum salary corresponds to the scheduled salary reached in continuous (or near continuous) increments. Longevity increments usually designate the extra pay specifically identified in contracts as longevity pay added to the published salary schedule for teachers with substantial experience.

In addition to the basic salary matrix, other information appears to the right of the matrix to help interpret the salary data including the salary for a teacher with a Masters degree and 15 years of experience for 1988-89 and 1989-90, the estimated average experience level of teachers, the number of teachers, the number of new BA teachers, and the number of teachers retiring in the previous year. Some districts have very low beginning salaries but they also may have few beginning teachers.

The footnotes to each matrix provide information on the teacher supply and demand situation as perceived by local union leaders. Among the 74 locals providing such information, 22 believed that there is either a general shortage or shortages in specific areas, and another three anticipated shortages in the near future. Last year, 21 of the 57 reporting locals believed that there was either a general shortage or shortages in specific areas.

TABLE M-1

SCHEDULED TEACHER SALARIES IN LARGE AFT LOCALS, 1988-90

CA POWAY UNION					Local: 1027	
Contract Begins:		7/1/89		Expires: 6/30/91		Affiliation of Bargaining Agent: AFT
		BA	MA	MA30	MAX	
Step						MA, 15yrs. 88-89: \$38,957
1		26,335	27,024	na	27,550	MA, 15yrs. 89-90: \$41,088
5		29,782	33,413	na	35,742	Average Experience: 10.0
10		36,847	38,579	na	41,833	Unit Size: 1,020
MAX		31,193	39,957	na	44,777	New Teachers: 98
Yrs. to MAX		7	12	12	13	Num. Teachers BA1: 22
Longevity		na	2,142	na	2,142	Teachers Retired: 5
Yrs. Needed		0	27	23	28	Shortage: Not a problem

Note: Salaries effective 2/1/90.

CA UNITED TEACHERS OF AMERICA					Local: 1021	
Contract Begins:		7/1/88		Expires: 6/30/91		Affiliation of Bargaining Agent: AFT/NEA
		BA	MA	MA30	MAX	
Step						MA, 15yrs. 88-89: \$40,637
1		27,346	28,843	31,025	32,073	MA, 15yrs. 89-90: \$43,868
5		29,254	34,238	37,186	38,834	Average Experience: na
10		34,405	41,888	45,805	48,075	Unit Size: 33,000
MAX		34,405	41,888	45,805	48,075	New Teachers: na
Yrs. to MAX		10	10	10	10	Num. Teachers BA1: na
Longevity		2,000	2,000	2,000	2,000	Teachers Retired: na
Yrs. Needed		15	15	15	15	Shortage: Not a problem

Note: MA is the Min+56 lane; MA+30 is the Min+84 lane; shortages in bilingual.

CT BRISTOL FEDERATION OF TEACHERS					Local: 1464	
Contract Begins:		7/1/89		Expires: 6/30/91		Affiliation of Bargaining Agent: AFT
		BA	MA	MA30	MAX	
Step						MA, 15yrs. 88-89: \$41,000
1		22,853	25,612	28,959	30,959	MA, 15yrs. 89-90: \$44,590
5		34,438	38,284	40,873	44,893	Average Experience: 15.0
10		na	na	na	na	Unit Size: 640
MAX		40,230	44,590	47,880	51,880	New Teachers: 2
Yrs. to MAX		7	7	7	7	Num. Teachers BA1: 2
Longevity		0	0	0	0	Teachers Retired: 8
Yrs. Needed		0	0	0	0	Shortage: Not a problem

Note: About 70% of teachers at maximum—most at Masters & 8th year.

CT HARTFORD FEDERATION OF TEACHERS

1018

Contract Begins: 7/1/89 Expires: 6/30/92

	BA	MA	MA30	MAX
Step 1	26,188	28,283	31,425	35,615
5	36,683	40,853	43,965	48,185
10	na	na	na	na
MAX	41,900	45,043	48,185	52,365
Yrs. to MAX	6	6	6	6
Longevity	See note			
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$43,000
MA, 15yrs. 89-90: \$45,043
Average Experience: na
Unit Size: 2,150
New Teachers: 175
Num. Teachers BA1: 120
Teachers Retired: na

Shortage: Not a problem

Note: Longevity is \$100 per year after 10 years to retirement.

CT MIDDLETOWN FEDERATION OF TEACHERS

1778

Contract Begins: 9/1/89 Expires: 8/31/91

	BA	MA	MA30	MAX
Step 1	27,714	29,290	31,481	31,481
5	30,143	31,725	34,399	34,399
10	39,854	42,830	45,734	45,734
MAX	41,330	44,643	47,490	47,490
Yrs. to MAX	11	11	11	11
Longevity	1,500	1,500	1,500	1,500
Yrs. Needed	25	25	25	22

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$44,643
MA, 15yrs. 89-90: \$47,810
Average Experience: 18.0
Unit Size: 550
New Teachers: 3
Num. Teachers BA1: 2
Teachers Retired: 8

Shortage: Not a problem

Note: Longevity is \$1,000 at year 18, plus another \$500 at year 25.

CT NEW HAVEN FEDERATION OF TEACHERS

Local 933

Contract Begins: 7/89 Expires: 6/92

	BA	MA	MA30	MAX
Step 1	26,177	27,948	24,853	33,023
5	31,744	33,324	35,431	38,591
10	40,399	41,974	44,086	47,248
MAX	47,165	48,749	50,861	54,029
Yrs. to MAX	13	13	13	13
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$44,838
MA, 15yrs. 89-90: \$48,749
Average Experience: 12.0
Unit Size: 1,300
New Teachers: 50
Num. Teachers BA1: 100
Teachers Retired: 25

Shortage: Not a problem

Note: na

CT NORWALK FEDERATION OF TEACHERS

Local 1723

Contract Begins: 9/1/89 Expires: 8/31/91

	BA	MA	MA30	MAX
Step 1	25,500	27,500	29,500	34,000
5	30,500	32,500	35,000	39,000
10	38,000	43,000	48,000	56,150
MAX	38,000	43,000	48,000	56,150
Yrs. to MAX	10	10	10	10
Longevity	2,500	2,500	2,500	2,500
Yrs. Needed	22	17	17	17

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$40,000
MA, 15yrs. 89-90: \$43,000
Average Experience: na
Unit Size: 825
New Teachers: 23
Num. Teachers BA1: 7
Teachers Retired: 23

Shortage: Not a problem

Note: na

CT. HARTFORD TEACHERS UNION						
Contract Begins:		7/1/86		Expires:		6/30/89
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent:	
1	22,250	22,250	na	22,250	MA, 15yrs. 88-89:	
5	26,191	26,191	na	26,191	MA, 15yrs. 89-90:	
10	30,990	30,990	na	30,990	Average Experience:	
MAX	40,000	40,000	na	40,000	Unit Size:	
Yrs. to MAX	14	14	14	14	New Teachers:	
Longevity	0	0	0	0	Num. Teachers BA1:	
Yrs. Needed	0	0	0	0	Teachers Retired:	
					Shortage: This year	

Note: 1988-89 salary schedule

DC. WASHINGTON TEACHERS UNION						
Contract Begins:		3/15/88		Expires:		9/30/90
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent:	
1	22,982	25,282	26,438	27,593	MA, 15yrs. 88-89:	
5	26,633	29,904	31,063	32,218	MA, 15yrs. 89-90:	
10	32,169	36,798	37,949	39,110	Average Experience:	
MAX	38,405	44,830	46,009	47,509	Unit Size:	
Yrs. to MAX	15	15	15	15	New Teachers:	
Longevity	0	0	0	0	Num. Teachers BA1:	
Yrs. Needed	0	0	0	0	Teachers Retired:	
					Shortage: na	

Note: na

FL. ALACHUA COUNTY EDUCATION ASSOCIATION						
Contract Begins:		8/1/87		Expires:		7/31/90
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent:	
1	19,000	20,900	22,300	23,800	MA, 15yrs. 88-89:	
5	21,149	23,439	25,131	26,922	MA, 15yrs. 89-90:	
10	21,794	24,509	26,032	28,032	Average Experience:	
MAX	31,980	35,258	37,855	40,697	Unit Size:	
Yrs. to MAX	25	25	25	25	New Teachers:	
Longevity	0	0	0	0	Num. Teachers BA1:	
Yrs. Needed	0	0	0	0	Teachers Retired:	
					Shortage: This year	

Note: na

FL. BREVARD FEDERATION OF TEACHERS						
Contract Begins:		8/21/89		Expires:		8/20/90
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent:	
1	21,550	23,530	24,235	24,965	MA, 15yrs. 88-89:	
5	22,365	24,345	25,050	25,770	MA, 15yrs. 89-90:	
10	23,945	25,925	26,630	27,350	Average Experience:	
MAX	32,865	34,845	35,550	36,270	Unit Size:	
Yrs. to MAX	17	17	17	17	New Teachers:	
Longevity	0	0	0	0	Num. Teachers BA1:	
Yrs. Needed	0	0	0	0	Teachers Retired:	
					Shortage: In 5 years	

Note: At max, if less than 10 years in Brevard County subtract \$2,780.

FL BROWARD TEACHERS UNION					Local	1975
Contract Begins:		8/89		Expires: 8/92		
	BA	MA	MA30	MAX	Affiliation of Bargaining Agent: AFT	
Step					MA, 15yrs. 88-89: \$30,068	
1	23,550	25,550	27,350	28,258	MA, 15yrs. 89-90: \$32,347	
5	25,272	27,272	28,072	29,978	Average Experience: 12.0	
10	26,601	28,601	30,401	31,307	Unit Size: 9,100	
MAX	37,000	39,000	40,800	41,708	New Teachers: 500	
Yrs. to MAX	20	20	20	20	Num. Teachers BA1: 340	
Longevity	3,050	3,050	3,050	3,050	Teachers Retired: 100	
Yrs. Needed	25	25	25	25	Shortage: Not a problem	

Note: na

FL CHARLOTTE COUNTY TEACHERS ASSOCIATION					Local	9241
Contract Begins:		8/17/88		Expires: 8/16/91		
	BA	MA	MA30	MAX	Affiliation of Bargaining Agent: AFT	
Step					MA, 15yrs. 88-89: \$30,153	
1	21,285	24,324	26,059	27,478	MA, 15yrs. 89-90: \$31,668	
5	22,753	25,792	27,527	28,946	Average Experience: 8.0	
10	25,899	28,938	30,673	32,092	Unit Size: 750	
MAX	28,679	31,668	33,403	34,822	New Teachers: 140	
Yrs. to MAX	16	16	16	16	Num. Teachers BA1: 23	
Longevity	2,080	2,130	2,130	2,130	Teachers Retired: 12	
Yrs. Needed	18	18	18	18	Shortage: Not a problem	

Note: na

FL DUVAL TEACHERS UNITED					Local	3326
Contract Begins:		7/1/89		Expires: 6/30/90		
	BA	MA	MA30	MAX	Affiliation of Bargaining Agent: AFT	
Step					MA, 15yrs. 88-89: \$24,019	
1	20,000	21,165	22,406	23,326	MA, 15yrs. 89-90: \$25,424	
5	21,200	22,365	23,606	24,526	Average Experience: 16.0	
10	23,005	24,503	25,894	27,499	Unit Size: 6,400	
MAX	33,812	26,087	37,174	38,657	New Teachers: 250	
Yrs. to MAX	18	18	18	18	Num. Teachers BA1: 220	
Longevity	250	250	250	250	Teachers Retired: 340	
Yrs. Needed	31	31	31	31	Shortage: In 2 years	

Note: Shortage of special education, science, elementary, and minority teachers.

FL MANATEE EDUCATION ASSOCIATION					Local	3821
Contract Begins:		8/1/88		Expires: 7/31/91		
	BA	MA	MA30	MAX	Affiliation of Bargaining Agent: AFT	
Step					MA, 15yrs. 88-89: \$31,819	
1	20,887	22,377	24,191	26,009	MA, 15yrs. 89-90: \$33,728	
5	22,542	25,395	27,543	29,358	Average Experience: na	
10	27,448	29,069	31,457	33,274	Unit Size: 1,575	
MAX	32,324	34,792	37,737	39,572	New Teachers: 156	
Yrs. to MAX	21	21	21	21	Num. Teachers BA1: na	
Longevity	0	0	0	0	Teachers Retired: 26	
Yrs. Needed	0	0	0	0	Shortage: This year	

Note: Shortage of certified teachers in Exceptional Child Education. Impending shortage in other areas.

FL PINOCCIO CLASSROOM TEACHERS ASSOCIATION

Contract Begins: 7/1/89 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	20,000	22,260	22,906	25,181
5	21,965	24,225	24,871	27,126
10	25,785	23,045	28,681	30,946
MAX	29,885	32,145	33,791	35,046
Yrs. to MAX	12	12	12	12
Longevity	1,100	1,100	1,100	1,100
Yrs. Needed	21	21	21	21

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$29,810
MA, 15yrs. 89-90: \$31,645
Average Experience: 8.0
Unit Size: 2,000
New Teachers: 200
Num. Teachers BA1: 106
Teachers Retired: na

Shortage: This year

Note: Shortages in special education, particularly EH, SED, and SLD.

FL PUTNAM FEDERATION OF TEACHERS

Contract Begins: 7/89 Expires: 6/92

	BA	MA	MA30	MAX
Step				
1	21,700	23,025	24,025	24,925
5	22,800	24,175	25,175	26,075
10	27,250	29,725	30,725	31,625
MAX	31,600	34,250	35,250	36,150
Yrs. to MAX	20	20	20	20
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$26,625
MA, 15yrs. 89-90: \$28,275
Average Experience: na
Unit Size: 650
New Teachers: 78
Num. Teachers BA1: 28
Teachers Retired: 18

Shortage: This year

Note: Shortages the next few years in the Exceptional Education area.

FL SARASOTA CLASSROOM TEACHERS ASSOCIATION

Contract Begins: 7/1/88 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	21,630	22,660	24,720	25,750
5	24,345	27,714	29,479	30,707
10	28,222	33,718	36,736	38,267
MAX	29,941	36,439	40,116	41,788
Yrs. to MAX	20	20	20	20
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$34,818
MA, 15yrs. 89-90: \$36,439
Average Experience: na
Unit Size: 2,000
New Teachers: 100
Num. Teachers BA1: 50
Teachers Retired: 40

Shortage: Not a problem

Note: na

FL ST. LUCIE CLASSROOM TEACHERS ASSOCIATION

Contract Begins: 7/1/89 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	21,293	23,360	24,115	25,541
5	23,776	25,842	25,596	28,022
10	26,874	28,943	28,698	31,124
MAX	31,010	33,076	33,831	35,257
Yrs. to MAX	15	15	15	15
Longevity	2,000	2,000	2,000	2,000
Yrs. Needed	20	20	20	20

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$31,204
MA, 15yrs. 89-90: \$33,076
Average Experience: 12.0
Unit Size: 1,200
New Teachers: 190
Num. Teachers BA1: 95
Teachers Retired: 15

Shortage: This year

Note: na

FL UNITED TEACHERS OF DADE (UAM)					Local: 1974	
Contract Begins:		7/1/88		Expires: 6/30/91		
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent: AFT	
1	24,750	27,750	29,750	31,750	MA, 15yrs. 88-89: \$38,500	
5	26,300	29,300	31,300	33,300	MA, 15yrs. 89-90: \$41,400	
10	30,800	33,800	35,800	37,800	Average Experience: 13.0	
MAX	38,400	41,400	43,400	45,400	Unit Size: 17,105	
Yrs. to MAX	14	14	14	14	New Teachers: 1,201	
Longevity	500	500	500	500	Num. Teachers BA1: 1,102	
Yrs. Needed	25	25	25	25	Teachers Retired: 249	
					Shortage: Not a problem	

Note: MA36 is substituted for MA30.

HI HAWAII FEDERATION OF TEACHERS					Local: 1127	
Contract Begins:		2/1/89		Expires: 8/29/93		
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent: NEA	
1	22,292	24,581	25,941	27,513	MA, 15yrs. 88-89: \$37,400	
5	24,581	27,513	29,261	31,268	MA, 15yrs. 89-90: \$38,325	
10	28,354	32,472	35,107	38,014	Average Experience: na	
MAX	32,813	38,325	41,534	45,067	Unit Size: 9,270	
Yrs. to MAX	14	14	14	14	New Teachers: na	
Longevity	0	0	0	0	Num. Teachers BA1: na	
Yrs. Needed	0	0	0	0	Teachers Retired: 286	
					Shortage: Not a problem	

Note: na

IL CHICAGO TEACHERS UNION					Local: 1	
Contract Begins:		9/1/89		Expires: 8/31/90		
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent: AFT	
1	21,400	23,005	24,610	25,680	MA, 15yrs. 88-89: \$36,498	
5	26,001	27,606	29,211	30,281	MA, 15yrs. 89-90: \$40,406	
10	32,314	33,919	35,524	36,594	Average Experience: 15.0	
MAX	38,841	40,446	42,051	43,121	Unit Size: 30,000	
Yrs. to MAX	15	15	15	15	New Teachers: na	
Longevity	0	0	0	0	Num. Teachers BA1: 495	
Yrs. Needed	15	15	15	15	Teachers Retired: 1,000	
					Shortage: This year	

Note: na

KS WICHITA FEDERATION OF TEACHERS					Local: 725	
Contract Begins:		7/1/89		Expires: 6/30/90		
	BA	MA	MA30	MAX	Affiliation of	
Step					Bargaining Agent: NEA	
1	20,854	22,882	23,221	24,473	MA, 15yrs. 88-89: \$28,386	
5	23,862	25,198	26,137	27,389	MA, 15yrs. 89-90: \$29,572	
10	24,166	28,893	29,782	31,034	Average Experience: 10.0	
MAX	0	29,572	31,240	33,221	Unit Size: 3,200	
Yrs. to MAX	7	11	11	12	New Teachers: 450	
Longevity	2,294	2,451	2,874	3,654	Num. Teachers BA1: 400	
Yrs. Needed	35	35	35	35	Teachers Retired: 72	
					Shortage: This year	

Note: Gifted is a problem. Also a real concern in the next decade in many areas.

LA JEFFERSON FEDERATION OF TEACHERS

Contract Begins: 4/19/89 Expires: 6/30/90

	BA	MA	MA30	MAX
Step				
1	16,857	17,417	17,952	18,851
5	19,055	19,660	20,237	21,018
10	22,067	22,800	23,476	24,268
MAX	27,215	28,287	28,590	29,484
Yrs. to MAX	20	20	20	20
Longevity	See note			
Yrs. Needed	13	13	13	13

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$25,296
MA, 15yrs. 89-90: \$26,903
Average Experience: 13.0
Unit Size: 3,600
New Teachers: na
Num. Teachers BA1: 201
Teachers Retired: 69

Shortage: This year

Note: Some longevity pay for teachers with 13 years in County. Shortages in many areas.

MA BOSTON TEACHERS UNION

Local 68

Contract Begins: 9/1/89 Expires: 8/31/92

	BA	MA	MA30	MAX
Step				
1	24,992	26,712	28,437	30,283
5	31,838	34,053	36,271	38,607
10	31,838	34,053	36,271	38,607
MAX	36,473	38,688	40,903	43,243
Yrs. to MAX	7	7	7	7
Longevity	1,872	1,872	1,872	1,872
Yrs. Needed	39	39	39	39

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$37,500
MA, 15yrs. 89-90: \$39,000
Average Experience: 14.5
Unit Size: 5,800
New Teachers: na
Num. Teachers BA1: na
Teachers Retired: na

Shortage: na

Note: na

MA LOWELL TEACHERS UNION

Local 496

Contract Begins: 9/1/88 Expires: 6/30/90

	BA	MA	MA30	MAX
Step				
1	22,000	23,529	24,724	27,715
5	27,853	29,448	30,643	31,838
10	na	na	na	na
MAX	32,667	34,262	35,457	36,652
Yrs. to MAX	7	7	7	7
Longevity	See note			
Yrs. Needed				

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$31,148
MA, 15yrs. 89-90: \$34,262
Average Experience: 12.0
Unit Size: 958
New Teachers: 18
Num. Teachers BA1: 34
Teachers Retired: 6

Shortage: This year

Note: Longevity of .3% per Year of service were frozen in 88-89. Shortage of certified teachers in bilingual areas and special education.

MD BALTIMORE TEACHERS UNION

Local 340

Contract Begins: 7/1/86 Expires: 6/30/89

	BA	MA	MA30	MAX
Step				
1	20,520	21,655	22,840	24,195
5	21,803	23,324	24,600	26,059
10	25,281	27,049	28,527	30,215
MAX	35,665	37,434	38,855	39,913
Yrs. to MAX	15	15	15	15
Longevity	2,006	2,290	2,295	2,298
Yrs. Needed	25	25	25	25

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$34,661
MA, 15yrs. 89-90: \$37,434
Average Experience: na
Unit Size: 7,800
New Teachers: na
Num. Teachers BA1: na
Teachers Retired: na

Shortage: na

Note: na

Contract Begins: 7/1/88 Expires: 6/30/91					Affiliation of	
					Bargaining Agent:	AFT
					MA, 15yrs. 88-89:	\$43,735
					MA, 15yrs. 89-90:	\$46,360
					Average Experience:	na
					Unit Size:	836
					New Teachers:	50
					Num. Teachers BA1:	na
					Teachers Retired:	42
					Shortage:	Not a problem
Note: Shortages anticipated in areas like vocational education.						

Contract Begins: 7/1/89 Expires: 6/30/90					Affiliation of	
					Bargaining Agent:	AFT
					MA, 15yrs. 88-89:	\$40,505
					MA, 15yrs. 89-90:	\$42,935
					Average Experience:	15.0
					Unit Size:	11,000
					New Teachers:	105
					Num. Teachers BA1:	24
					Teachers Retired:	596
					Shortage:	This year
Note: Shortage in secondary mathematics & science, special education — L.D. (K-12), school psychologists.						

Contract Begins: 9/1/88 Expires: 8/31/90					Affiliation of	
					Bargaining Agent:	AFT
					MA, 15yrs. 88-89:	\$41,108
					MA, 15yrs. 89-90:	\$43,780
					Average Experience:	20.0
					Unit Size:	675
					New Teachers:	12
					Num. Teachers BA1:	2
					Teachers Retired:	12
					Shortage:	In 2 years
Note: Shortages in areas of special education, industrial arts, & math. Doctorate is \$49,105 regardless of experience.						

Contract Begins: 7/1/89 Expires: 6/30/91					Affiliation of	
					Bargaining Agent:	AFT
					MA, 15yrs. 88-89:	\$39,370
					MA, 15yrs. 89-90:	\$41,142
					Average Experience:	5.0
					Unit Size:	720
					New Teachers:	25
					Num. Teachers BA1:	na
					Teachers Retired:	10
					Shortage:	Not a problem
Note: na						

MN DULUTH FED. OF TEACHERS

0022

Contract Begins: 7/89 Expires: 6/91

	BA	MA	MA30	MAX
Step				
1	19,096	22,385	23,658	24,931
5	21,961	26,416	27,689	28,963
10	na	na	na	na
MAX	26,416	36,124	38,192	38,829
Yrs. to MAX	8	9	9	9
Longevity	1,200	1,200	1,200	1,200
Yrs. Needed	25	25	25	25

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$35,338
MA, 15yrs. 89-90: \$36,424
Average Experience: 0.0
Unit Size: 950
New Teachers: 0
Num. Teachers BA1: 0
Teachers Retired: 0

Shortage: na

Note: Schedule is for new teachers; experienced teachers reach maximum in 12 years.

MN MINNEAPOLIS FEDERATION OF TEACHERS

Local 40

Contract Begins: 7/1/89 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	21,015	22,818	24,161	25,403
5	25,675	27,765	29,474	31,159
10	31,581	38,287	39,318	40,423
MAX	31,581	39,649	42,301	44,766
Yrs. to MAX	8	11	11	11
Longevity	2,000	2,000	2,000	2,000
Yrs. Needed	25	25	25	25

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$38,345
MA, 15yrs. 89-90: \$39,649
Average Experience: na
Unit Size: 2,694
New Teachers: 250
Num. Teachers BA1: 18
Teachers Retired: 200

Shortage: Not a problem

Note: na

MN OSSEO FEDERATION OF TEACHERS

Local 1212

Contract Begins: 7/1/89 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	21,700	25,550	26,990	27,700
5	23,780	29,180	30,830	31,560
10	28,210	35,960	37,900	38,880
MAX	31,620	39,220	42,270	43,410
Yrs. to MAX	12	12	12	12
Longevity	500	1,890	1,130	1,310
Yrs. Needed	21	21	21	21

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$40,550
MA, 15yrs. 89-90: \$42,200
Average Experience: 12.0
Unit Size: 1,133
New Teachers: 59
Num. Teachers BA1: 52
Teachers Retired: 15

Shortage: Not a problem

Note: na

MN ROBBINSDALE FEDERATION OF TEACHERS

472

Contract Begins: 7/1/89 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	21,821	25,513	27,136	29,182
5	25,532	31,503	33,027	35,557
10	30,574	41,015	42,221	45,517
MAX	30,574	41,015	42,221	45,517
Yrs. to MAX	9	10	10	10
Longevity	820	1,500	1,500	1,500
Yrs. Needed	21	21	21	21

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$40,127
MA, 15yrs. 89-90: \$41,331
Average Experience: na
Unit Size: 850
New Teachers: 35
Num. Teachers BA1: 8
Teachers Retired: 15

Shortage: Not a problem

Note: na

NJ NEWARK TEACHERS UNION

Local: 481

Contract Begins: 7/1/88 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	22,367	23,564	24,758	na
5	28,037	29,286	30,519	na
10	31,860	33,929	35,179	na
MAX	41,820	43,532	45,257	na
Yrs. to MAX	13	13	13	na
Longevity	ERR	ERR	ERR	ERR
Yrs. Needed	25	25	25	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$40,832
MA, 15yrs. 89-90: \$43,532
Average Experience: 15.0
Unit Size: 5,500
New Teachers: 150
Num. Teachers BA1: 100
Teachers Retired: 75

Shortage: Not a problem

Note: na

NM ALBUQUERQUE FEDERATION OF TEACHERS

Local: 1420

Contract Begins: 8/1/88 Expires: 7/31/90

	BA	MA	MA30	MAX
Step				
1	18,060	19,304	20,239	22,202
5	19,184	20,428	21,321	23,326
10	21,368	22,612	23,515	24,806
MAX	27,920	29,710	31,159	34,246
Yrs. to MAX	24	24	24	26
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$25,175
MA, 15yrs. 89-90: \$25,888
Average Experience: 14.0
Unit Size: 4,400
New Teachers: 401
Num. Teachers BA1: 6
Teachers Retired: 97

Shortage: This year

Note: Shortage in special education. Many individuals for special education are not fully certified and have waivers.

NY ALBANY PUBLIC SCHOOL TEACHERS ASSOCIATION

Local: 2455

Contract Begins: 7/1/87 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	26,808	28,126	29,117	30,105
5	27,436	28,757	29,715	30,739
10	31,551	32,919	33,943	34,312
MAX	38,510	40,040	41,103	42,168
Yrs. to MAX	13	13	13	13
Longevity	3,562	3,616	3,651	3,672
Yrs. Needed	25	25	25	25

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$35,750
MA, 15yrs. 89-90: \$40,040
Average Experience: na
Unit Size: 700
New Teachers: na
Num. Teachers BA1: na
Teachers Retired: 5

Shortage: Not a problem

Note: Max is 13 years for new teachers; experienced teachers may take 16 years.

NY BOCES TEACHES ASSOCIATION

Local: 2045

Contract Begins: 7/86 Expires: 6/91

	BA	MA	MA30	MAX
Step				
1	23,032	26,026	28,329	31,784
5	27,638	31,231	33,995	38,141
10	33,396	37,738	41,078	46,087
MAX	41,806	47,046	51,076	57,122
Yrs. to MAX	24	24	24	24
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$39,763
MA, 15yrs. 89-90: \$44,244
Average Experience: 12.0
Unit Size: 140
New Teachers: 10
Num. Teachers BA1: 2
Teachers Retired: 0

Shortage: Not a problem

Note: na

NY HALF MOON HILLS TEACHERS ASSOCIATION					2701		
Contract Begins:		7/89	Expires:		6/92	Affiliation of	
		BA	MA	MA30	MAX	Bargaining Agent:	AFT
Step						MA, 15yrs. 88-89:	\$45,573
1		23,508	27,504	29,385	34,411	MA, 15yrs. 89-90:	\$46,663
5		28,210	32,911	35,027	40,053	Average Experience:	17.0
10		34,067	39,984	42,079	47,106	Unit Size:	987
MAX		49,367	57,007	58,770	63,796	New Teachers:	24
Yrs. to MAX		23	23	23	23	Num. Teachers BA1:	0
Longevity		0	0	0	0	Teachers Retired:	5
Yrs. Needed		0	0	0	0	Shortage:	Not a problem

Note: na

Note: na

NY KENMORE TEACHERS ASSOCIATION					Local: 2763		
Contract Begins:		7/1/87		Expires: 6/30/90		Affiliation of	
		BA		MA		Bargaining Agent: AFT	
		MA30		MAX		MA, 15yrs. 88-89: \$39,365	
Step						MA, 15yrs. 89-90: \$42,514	
1		21,700		24,000		Average Experience: 19.0	
5		26,471		28,945		Unit Size: 631	
10		33,822		36,296		New Teachers: 19	
MAX		42,195		46,441		Num. Teachers BA1: 9	
Yrs. to MAX		23		23		Teachers Retired: 11	
Longevity		0		0			
Yrs. Needed		0		0			

Note: Continuous increments only through step 12.

Shortage: Not a problem

Note: Continuous increments only through step 12.

NY KINGSTON TEACHERS FEDERATION					Local: 781		
Contract Begins:		7/1/89		Expires: 6/30/92		Affiliation of	
		BA		MA		Bargaining Agent: AFT	
		MA30		MAX		MA, 15yrs. 88-89: \$34,535	
Step						MA, 15yrs. 89-90: \$37,035	
1		26,575		27,235		Average Experience: 13.0	
5		29,500		30,160		Unit Size: 560	
10		33,375		34,035		New Teachers: 25	
MAX		40,575		41,235		Num. Teachers BA1: 15	
Yrs. to MAX		20		20		Teachers Retired: 7	
Longevity		2,220		2,220			
Yrs. Needed		0		0		Shortage: na	

Note: There are 4 longevity steps on top of the 20-step schedule.

Note: There are 4 longevity steps on top of the 20-step schedule.

NY LEVITTOWN UNITED TEACHERS					Local: 1383		
Contract Begins:		7/1/88		Expires: 6/30/95		Affiliation of	
		BA		MA		Bargaining Agent: AFT	
		MA30		MAX		MA, 15yrs. 88-89: \$37,955	
Step						MA, 15yrs. 89-90: \$41,846	
1		25,061		28,839		Average Experience: 20.0	
5		28,954		31,987		Unit Size: 550	
10		31,341		35,676		New Teachers: 36	
MAX		42,184		45,732		Num. Teachers BA1: 7	
Yrs. to MAX		25		25		Teachers Retired: 25	
Longevity		1,832		7,999		Shortage: Not a problem	
Yrs. Needed		37		37			

Note: na

Note: na

NY MIDDLE ISLAND TEACHERS ASSOCIATION

Local: 2829

Contract Begins: 7/1/89 Expires: 6/30/92

	BA	MA	MA30	MAX
Step				
1	22,420	26,856	29,073	31,291
5	26,856	31,291	33,507	35,725
10	32,401	37,076	39,684	42,382
MAX	44,859	55,452	58,085	60,850
Yrs. to MAX	25	25	25	25
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$40,701
MA, 15yrs. 89-90: \$45,256
Average Experience: 15.0
Unit Size: 680
New Teachers: 17
Num. Teachers BA1: 1
Teachers Retired: 3

Shortage: na

Note: Difficult to find Speech Teacher, School Psychologist, and Earth Science Teacher. 1/30/90 salary data.

NY NASSAU BOCES CENTRAL COUNCIL

Local: 2251

Contract Begins: 7/1/88 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	24,322	25,944	25,944	28,106
5	0	0	0	0
10	0	0	45,402	47,564
MAX	40,537	47,023	64,860	67,022
Yrs. to MAX	15	15	15	15
Longevity	700	700	700	700
Yrs. Needed	25	25	25	25

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$41,044
MA, 15yrs. 89-90: \$41,044
Average Experience: 4.0
Unit Size: 700
New Teachers: 70
Num. Teachers BA1: 35
Teachers Retired: 15

Shortage: Not a problem

Note: na

NY NEW ROCHELLE FEDERATION OF UNITED SCHOOL EMPLOYEES

Local: 280

Contract Begins: 7/1/88 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	24,338	27,997	29,500	na
5	28,768	33,156	34,822	na
10	34,213	40,188	41,855	45,002
MAX	40,178	49,407	52,950	56,881
Yrs. to MAX	14	14	14	14
Longevity	500	1,065	1,065	1,491
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$46,392
MA, 15yrs. 89-90: \$49,407
Average Experience: 20.0
Unit Size: 985
New Teachers: 53
Num. Teachers BA1: 5
Teachers Retired: 17

Shortage: Not a problem

Note: na

NY NEWBURGH TEACHERS ASSOC.

Local: 2857

Contract Begins: 7/1/89 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	23,080	25,390	27,290	28,350
5	28,320	30,080	32,270	34,590
10	32,520	35,770	38,480	41,140
MAX	34,620	38,080	40,895	43,760
Yrs. to MAX	12	12	12	12
Longevity	3,000	3,000	3,000	3,000
Yrs. Needed	20	20	20	20

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$36,440
MA, 15yrs. 89-90: \$39,620
Average Experience: 15.0
Unit Size: 850
New Teachers: 64
Num. Teachers BA1: 30
Teachers Retired: 19

Shortage: In 3 years

Note: MA is BA + 36, MA30 is BA + 66, Max is BA + 90.

NY NASSAU-TALE TEACHERS					801	
Contract Begins:		7/1/87		Expires: 6/30/90		
	BA	MA	MA30	MAX		
Step						
1	19,921	22,914	24,707	28,499		
5	24,927	27,919	29,712	31,505		
10	31,183	34,176	36,969	37,762		
MAX	36,188	40,433	43,477	45,270		
Yrs. to MAX	17	17	17	17		
Longevity	0	0	0	0		
Yrs. Needed	0	0	0	0		
Affiliation of Bargaining Agent: AFT						
MA, 15yrs. 88-89: \$35,278						
MA, 15yrs. 89-90: \$38,930						
Average Experience: 20.0						
Unit Size: 700						
New Teachers: 35						
Num. Teachers BA1: 15						
Teachers Retired: 20						
Shortage:				Not a problem		
Note: na						

Note: na

NY PATCHOGUE-MEDFORD					Local 1430		
Contract Begins:		7/1/89		Expires: 6/30/92		Affiliation of	
		BA		MA		Bargaining Agent: AFT	
		MA30		MAX		MA, 15yrs. 88-89: \$45,055	
Step						MA, 15yrs. 89-90: \$48,207	
1		25,108		28,874		Average Experience: 18.0	
5		30,130		34,398		Unit Size: 620	
10		36,532		41,303		New Teachers: 42	
MAX		44,818		56,493		Num. Teachers BA1: 30	
Yrs. to MAX		23		23		Teachers Retired: 12	
Longevity		0		0			
Yrs. Needed		0		0		Shortage: Not a problem	

Note: na

Note: na

NY ROCHESTER TEACHERS ASSOCIATION					Local: 616		
Contract Begins:		7/1/87		Expires: 6/30/90		Affiliation of	
		BA		MA		Bargaining Agent: AFT	
		MA30		MAX		MA, 15yrs. 88-89: \$39,450	
Step						MA, 15yrs. 89-90: \$44,380	
1		28,934		28,935		Average Experience: 11.0	
5		34,546		67,653		Unit Size: 2,580	
10		41,563		44,370		New Teachers: 80	
MAX		48,015		53,160		Num. Teachers BA1: 218	
Yrs. to MAX		26		26		Teachers Retired: 30	
Longevity		0		0			
Yrs. Needed		0		0		Shortage: Not a problem	

Note: Approximate schedule—new teachers have an 11-step schedule. Lead Teacher provisions enhance professional salaries by 8-15%

Note: Approximate schedule—new teachers have an 11-step schedule. Lead Teacher provisions enhance professional salaries by 8-15%.

NY ROME TEACHERS ASSOCIATION					Local: 2961		
Contract Begins:		7/1/87		Expires: 6/30/90		Affiliation of	
		BA		MA		Bargaining Agent: AFT	
		MA30		MAX		MA, 15yrs. 88-89: \$30,725	
Step						MA, 15yrs. 89-90: \$32,106	
1		16,560		19,148		Average Experience: 3.0	
5		21,272		23,860		Unit Size: 650	
10		27,162		29,750		New Teachers: 23	
MAX		33,052		36,818		Num. Teachers BA1: 8	
Yrs. to MAX		22		22		Teachers Retired: 10	
Longevity		0		0			
Yrs. Needed		0		0			

Shortage:

Not a problem

Note: na

Note: na

NY HAPPINGERS CONGRESS OF TEACHERS
Local 1089

Contract Begins: 7/1/88 Expires: 6/30/92

	BA	MA	MA30	MAX
Step				
1	24,809	26,160	27,685	28,269
5	25,442	26,807	28,414	30,016
10	28,973	30,757	32,457	34,140
MAX	45,719	49,852	51,552	53,247
Yrs. to MAX	21	21	21	21
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
 Bargaining Agent: AFT
 MA, 15yrs. 88-89: \$33,689
 MA, 15yrs. 89-90: \$35,346
 Average Experience: 16.0
 Unit Size: 800
 New Teachers: 21
 Num. Teachers BA1: 5
 Teachers Retired: 5

Shortage: Not a problem

Note: \$39.80 per credit hour after MA80; many teachers expected to retire.

NY WEST SENECA TEACHERS ASSOCIATION
Local 3110

Contract Begins: 7/1/87 Expires: 6/30/90

	BA	MA	MA30	MAX
Step				
1	21,500	24,400	25,150	25,150
5	23,630	26,720	27,470	27,470
10	29,216	32,832	33,582	na
MAX	40,000	45,275	46,025	na
Yrs. to MAX	15	15	15	na
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
 Bargaining Agent: AFT
 MA, 15yrs. 88-89: \$34,575
 MA, 15yrs. 89-90: \$36,078
 Average Experience: 18.0
 Unit Size: 540
 New Teachers: 25
 Num. Teachers BA1: 7
 Teachers Retired: 20

Shortage: Not a problem

Note: Years to maximum is 19 for teachers hired before 9/1/85; 15 for those hired after.

NY WM. FLOYD UNITED TEACHERS
Local 1568

Contract Begins: 9/87 Expires: 6/90

	BA	MA	MA30	MAX
Step				
1	24,317	27,978	30,199	33,952
5	28,981	32,893	35,381	39,162
10	35,895	39,168	42,016	52,998
MAX	45,118	50,851	54,318	58,443
Yrs. to MAX	25	25	25	25
Longevity	1,500	1,500	1,500	1,500
Yrs. Needed	See note	0	0	0

Affiliation of
 Bargaining Agent: AFT
 MA, 15yrs. 88-89: \$44,085
 MA, 15yrs. 89-90: \$47,524
 Average Experience: na
 Unit Size: 650
 New Teachers: 53
 Num. Teachers BA1: na
 Teachers Retired: 6

Shortage: Not a problem

Note: \$500 in longevity is added after 20 years and another \$1,000 after 25 years.

NY YONKERS FEDERATION OF TEACHERS
Local 880

Contract Begins: 7/1/87 Expires: 6/30/89

	BA	MA	MA30	MAX
Step				
1	20,879	22,223	23,570	34,282
5	25,478	26,823	28,171	38,946
10	30,529	32,212	33,560	na
MAX	36,434	41,535	43,432	46,283
Yrs. to MAX	13	15	15	15
Longevity	1,490	1,490	1,490	1,490
Yrs. Needed	25	25	25	25

Affiliation of
 Bargaining Agent: AFT
 MA, 15yrs. 88-89: \$41,535
 MA, 15yrs. 89-90: negotiating
 Average Experience: 19.0
 Unit Size: 1,500
 New Teachers: 47
 Num. Teachers BA1: 23
 Teachers Retired: 31

Shortage: In 1-2 yrs.

Note: 1988-89 schedule; negotiating for 1989-90 at time of publication.

NY UFT (NEW YORK CITY)					Local: 2
Contract Begins:		9/9/87		Expires: 9/30/90	
	BA	MA	MA30	MAX	Affiliation of
Step					Bargaining Agent: AFT
1	25,000	28,240	31,479	31,479	MA, 15yrs. 88-89: \$42,345
5	27,000	30,240	33,479	33,479	MA, 15yrs. 89-90: \$43,566
10	33,414	36,654	40,984	40,984	Average Experience: 12.0
MAX	43,521	46,761	50,000	50,000	Unit Size: 84,577
Yrs. to MAX	20	20	20	20	New Teachers: 4,286
Longevity	0	0	0	0	Num. Teachers BA1: 3,423
Yrs. Needed	20	20	20	20	Teachers Retired: 1,600
					Shortage: This year

Note: Plus \$400 annuity contribution, some cash payments on higher steps and 2 1/2% pension pick-up for pre-78 hires.

NY UNITED LIVERPOOL FACULTY ASSOCIATION					Local: 3071
Contract Begins:		7/1/89		Expires: 6/30/92	
	BA	MA	MA30	MAX	Affiliation of
Step					Bargaining Agent: AFT
1	24,284	25,254	na	26,334	MA, 15yrs. 88-89: \$31,578
5	26,484	28,514	na	29,594	MA, 15yrs. 89-90: \$33,579
10	29,839	31,869	na	32,949	Average Experience: 20.0
MAX	44,979	48,019	na	49,129	Unit Size: 760
Yrs. to MAX	25	25	25	25	New Teachers: 38
Longevity	0	0	0	0	Num. Teachers BA1: 26
Yrs. Needed	0	0	0	0	Teachers Retired: 13
					Shortage: This year

Note: na

NY UTICA TEACHERS ASSOCIATION					Local: 3,074
Contract Begins:		7/1/88		Expires: 6/30/91	
	BA	MA	MA30	MAX	Affiliation of
Step					Bargaining Agent: AFT
1	19,000	20,945	22,415	25,285	MA, 15yrs. 88-89: \$26,880
5	22,000	23,945	25,415	28,285	MA, 15yrs. 89-90: \$28,745
10	27,600	29,545	31,015	33,885	Average Experience: 17.0
MAX	36,300	38,245	39,715	42,585	Unit Size: 650
Yrs. to MAX	15	15	15	15	New Teachers: 30
Longevity	950	950	950	950	Num. Teachers BA1: 20
Yrs. Needed	25	25	25	25	Teachers Retired: 5
					Shortage: This year

Note: na

NY VALLEY STREAM TEACHERS ASSOCIATION					Local: 1633
Contract Begins:		7/1/88		Expires: 6/30/91	
	BA	MA	MA30	MAX	Affiliation of
Step					Bargaining Agent: AFT
1	26,648	30,990	33,120	35,579	MA, 15yrs. 88-89: \$47,790
5	31,033	36,043	38,356	41,623	MA, 15yrs. 89-90: \$51,374
10	36,839	43,282	45,782	48,819	Average Experience: 17.0
MAX	41,598	51,374	53,879	56,942	Unit Size: 575
Yrs. to MAX	15	15	15	15	New Teachers: 40
Longevity	0	2,235	2,422	2,150	Num. Teachers BA1: 15
Yrs. Needed	0	25	25	25	Teachers Retired: 30
					Shortage: Not a problem

Note: MA required to go past step 12.

NY SCHENECTADY FEDERATION OF TEACHERS**Local: 803**

Contract Begins: 9/1/87 Expires: 8/31/90

	BA	MA	MA30	MAX
Step				
1	22,065	22,814	23,414	24,254
5	25,058	25,771	26,371	27,211
10	28,468	30,511	31,111	31,951
MAX	35,715	39,376	39,976	40,816
Yrs. to MAX	15	15	15	15
Longevity	3,000	3,000	3,000	3,000
Yrs. Needed	33	33	33	33

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$36,289
MA, 15yrs. 89-90: \$39,376
Average Experience: 19.0
Unit Size: 640
New Teachers: 49
Num. Teachers BA1: 4
Teachers Retired: 11

Shortage: Not a problem

Note: Max is BA + 72 credit hours.

NY SMITHTOWN TEACHERS FEDERATION**Local: 3010**

Contract Begins: 7/1/88 Expires: 6/30/91

	BA	MA	MA30	MAX
Step				
1	26,836	29,308	31,359	34,375
5	32,435	34,787	36,838	39,974
10	40,101	42,453	44,504	47,640
MAX	52,177	54,719	56,769	59,906
Yrs. to MAX	18	18	18	18
Longevity	4,410	4,410	4,410	4,410
Yrs. Needed	27	27	27	27

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$46,998
MA, 15yrs. 89-90: \$50,119
Average Experience: na
Unit Size: 650
New Teachers: 9
Num. Teachers BA1: 0
Teachers Retired: 4

Shortage: Not a problem

Note: na

NY BYRACUSE TEACHERS ASSOCIATION**Local: 2999**

Contract Begins: 1/1/88 Expires: 12/31/91

	BA	MA	MA30	MAX
Step				
1	25,377	26,027	27,027	28,127
5	27,877	28,527	29,027	30,627
10	30,377	31,027	31,527	33,129
MAX	See note	0	0	0
Yrs. to MAX	See note	0	0	0
Longevity	0	0	0	0
Yrs. Needed	0			0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$33,316
MA, 15yrs. 89-90: \$36,057
Average Experience: 13.0
Unit Size: 1,880
New Teachers: 109
Num. Teachers BA1: 48
Teachers Retired: 33

Shortage: This year

Note: New teachers get \$500 per step without limit. Highest paid teacher gets \$51,351 with 40 years experience.

NY SYRACUSE TEACHERS ASSOCIATION**Local: 2999**

Contract Begins: 1/1/88 Expires: 12/31/91

	BA	MA	MA30	MAX
Step				
1	25,377	26,027	27,027	28,127
5	27,877	28,527	29,027	30,627
10	30,377	31,027	31,527	33,129
MAX	pte below)	0	0	0
Yrs. to MAX	see note below)	0	0	0
Longevity	0	0	0	0
Yrs. Needed	0			0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$33,316
MA, 15yrs. 89-90: \$36,057
Average Experience: 13.0
Unit Size: 1,880
New Teachers: 109
Num. Teachers BA1: 48
Teachers Retired: 33

Shortage: This year

Note: New teachers get \$500 per step without limit. Highest paid teacher gets \$51,351 with 40 years experience.

OH CLEVELAND TEACHERS UNION**Local: 279**

Contract Begins: 7/1/87 Expires: 6/31/90

	BA	MA	MA30	MAX
Step				
1	21,028	22,124	22,719	na
5	24,198	27,685	27,685	na
10	29,680	35,215	35,851	na
MAX	34,661	40,248	41,209	na
Yrs. to MAX	16	14	14	na
Longevity	3,128	3,345	3,392	0
Yrs. Needed	36	36	36	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$37,721
MA, 15yrs. 89-90: \$40,463
Average Experience: na
Unit Size: 5,600
New Teachers: na
Num. Teachers BA1: na
Teachers Retired: na

Shortage: na

Note: na

OH TOLEDO FEDERATION OF TEACHERS**Local: 250**

Contract Begins: 6/16/88 Expires: 1/31/91

	BA	MA	MA30	MAX
Step				
1	20,100	20,700	22,800	24,300
5	22,100	23,400	24,900	26,400
10	27,250	29,350	30,850	32,350
MAX	32,150	33,750	34,350	36,750
Yrs. to MAX	15	15	15	15
Longevity	4,200	6,450	7,150	6,250
Yrs. Needed	27	27	27	27

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$33,300
MA, 15yrs. 89-90: \$35,800
Average Experience: na
Unit Size: 2,500
New Teachers: 35
Num. Teachers BA1: na
Teachers Retired: 25

Shortage: This year

Note: Step increase every 3 years from 18 to 27 years. Some shortage in special education and math/science.

OK OKLAHOMA CITY F O T**Local: 2309**

Contract Begins: 11/7/88 Expires: 0

	BA	MA	MA30	MAX
Step				
1	17,931	19,002	19,222	19,800
5	19,058	20,158	20,378	21,010
10	21,285	22,330	22,550	23,430
MAX	27,212	28,954	29,187	30,116
Yrs. to MAX	17	17	17	17
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$24,441
MA, 15yrs. 89-90: \$25,060
Average Experience: na
Unit Size: 2,300
New Teachers: 209
Num. Teachers BA1: na
Teachers Retired: 30

Shortage: This year

Note: Certified teachers get a certificate to teach special education after a one-week course.

PA PHILADELPHIA FEDERATION OF TEACHERS**Local: 3**

Contract Begins: 9/1/88 Expires: 8/31/92

	BA	MA	MA30	MAX
Step				
1	22,000	22,500	22,800	23,500
5	25,490	26,370	28,135	29,675
10	33,872	35,113	37,265	39,473
MAX	36,499	41,200	44,364	47,759
Yrs. to MAX	11	11	11	11
Longevity	0	0	0	0
Yrs. Needed	0	0	0	0

Affiliation of
Bargaining Agent: AFT
MA, 15yrs. 88-89: \$38,092
MA, 15yrs. 89-90: \$41,200
Average Experience: na
Unit Size: 20,000
New Teachers: 600
Num. Teachers BA1: na
Teachers Retired: 400

Shortage: Not a problem

Note: Salary data effective on 2/1/90.

PA PITTSBURGH FEDERATION OF TEACHERS					Local 400	
Contract Begins:		9/88		Expires: 9/6/92		
		BA		MA		
		MA30		MAX		
Step						
1		23,500		24,700		
5		27,150		29,200		
10		42,000		44,500		
MAX		42,000		44,500		
Yrs. to MAX		10		10		
Longevity		500		500		
Yrs. Needed		22		22		
				</		

RI CRANSTON TEACHER'S ALLIANCE					Local: 1704	
Contract Begins:		9/1/88		Expires: 8/31/90		
		BA		MA		
		MA30		MAX		
Step						
1		20,210		21,510		
5		27,156		28,456		
10		37,183		38,583		
MAX		37,183		38,583		
Yrs. to MAX		10		10		
Longevity		928		928		
Yrs. Needed		30		30		

RI PROVIDENCE TEACHERS UNION					Local 958	
Contract Begins:		9/1/88		Expires: 8/31/91		
		BA		MA		
		MA30		MAX		
Step						
1		20,270		22,340		
5		27,494		29,549		
10		37,385		39,440		
MAX		37,385		39,440		
Yrs. to MAX		10		10		
Longevity		1,387		1,387		
Yrs. Needed		22		25		

RI WARWICK TEACHERS UNION					Local 915		
Contract Begins:		9/1/88		Expires: 8/31/91		Affiliation of	
		BA		MA		Bargaining Agent:	
		MA30		MAX		AFT	
Step						MA, 15yrs. 88-89:	
1		20,339		21,989		\$37,030	
5		27,586		29,236		MA, 15yrs. 89-90:	
10		37,511		39,661		\$39,161	
MAX		37,511		39,661		Average Experience:	
Yrs. to MAX		10		10		7.0	
Longevity		900		900		Unit Size:	
Yrs. Needed		30		30		950	
						New Teachers:	
						47	
						Num. Teachers BA1:	
						35	
						Teachers Retired:	
						25	
						Shortage:	
						Not a problem	

Note: na

TX BEKAR COUNTY FEDERATION OF TEACHERS					Local: 1825	
Contract Begins:		Expires: No contract			Affiliation of	
		BA	MA	MA30	MAX	Bargaining Agent: No bargaining
Step						MA, 15yrs. 88-89: \$30,571
1		19,000	19,955	na	na	MA, 15yrs. 89-90: \$30,153
5		21,698	22,241	na	na	Average Experience: na
10		23,436	26,441	na	na	Unit Size: na
MAX		31,407	35,539	na	na	New Teachers: na
Yrs. to MAX		16	16	na	na	Num. Teachers BA1: na
Longevity		0	0	0	0	Teachers Retired: na
Yrs. Needed		0	0	0	0	Shortage: Not a problem

Note: Salary dates are for San Antonio only.

TX CORPUS CHRISTI AFT					Local: 3456	
Contract Begins:		Expires: No contract			Affiliation of	
		BA	MA	MA30	MAX	Bargaining Agent: AFT
Step						MA, 15yrs. 88-89: \$26,400
1		20,000	20,000	na	na	MA, 15yrs. 89-90: \$27,800
5		22,700	23,530	na	na	Average Experience: na
10		23,530	24,360	na	na	Unit Size: 2,400
MAX		30,450	32,800	na	na	New Teachers: 300
Yrs. to MAX		26	31	na	na	Num. Teachers BA1: 85
Longevity		0	0	0	0	Teachers Retired: 100
Yrs. Needed		0	0	0	0	Shortage: This year

Note: na

TX FORT BEND COUNTY FEDERATION OF TEACHERS					Local: 2401	
Contract Begins:		Expires: No contract			Affiliation of	
		BA	MA	MA30	MAX	Bargaining Agent: No bargaining
Step						MA, 15yrs. 88-89: \$41,071
1		24,255	27,332	28,488	29,768	MA, 15yrs. 89-90: \$43,125
5		27,580	30,657	31,813	33,093	Average Experience: 13.0
10		33,235	36,312	37,468	38,748	Unit Size: 10,000
MAX		46,491	49,568	50,724	52,004	New Teachers: 790
Yrs. to MAX		19	19	19	19	Num. Teachers BA1: 256
Longevity		0	0	0	0	Teachers Retired: na
Yrs. Needed		0	0	0	0	Shortage: In 2 years

Note: Shortage in Science, Math, Special Education. Add 9% bonus for Career Level II teachers.

VI ST THOMAS/ST CROIX FEDERATION OF TEACHERS						Local: 1825/1826	
Contract Begins:		10/1/87		Expires: 10/30/91		Affiliation of	
		BA	MA	MA30	MAX	Bargaining Agent:	AFT
Step						MA, 15yrs. 88-89:	\$33,821
1		19,080	20,571	21,914	22,807	MA, 15yrs. 89-90:	\$35,851
5		24,290	22,322	26,546	26,402	Average Experience:	na
10		30,007	21,238	31,273	32,126	Unit Size:	2,400
MAX		41,845	37,181	42,931	43,811	New Teachers:	na
Yrs. to MAX		20	20	20	20	Num. Teachers BA1:	na
Longevity		0	0	0	0	Teachers Retired:	na
Yrs. Needed		0	0	0	0	Shortage:	na

Note: na

Note: na

IV. Salary Projections Through 1990

Since most locals begin bargaining for the 1990-91 school year around the beginning of calendar year 1990, the detailed 1988-89 school year data in Sections I and II provide useful comparative information but not the most recent information on which to bargain. The data in this section show little abatement in the pace of teacher salary growth through 1991-92. The following tables describe current wage and salary agreements for the nation's largest school systems for both teachers and other school employees. Tables IV-1 and IV-2 summarize the detailed results presented in Tables IV-3 through IV-6. In most instances, the data comes from Current Wage Developments, a monthly publication of the U.S. Labor Department. Highlights include:

- o Teacher salaries should continue to rise at least as fast in 1989-90 and 1990-91 as they did during the previous four years.
- o The average increase reported for 44 contracts during the first four months of the 1989-90 school year was 5.9 percent. A similar analysis for all contracts relating to the 1989-90 school year showed a 6.2 percent average increase over 90 agreements.
- o Wage agreements reported in CWD were less than the national average increase in teachers salaries for 1985-86, but agreements reported in CWD were .5, .2 and .2 percent above the national average in 1986-87, 1987-88 and 1988-89.
- o Average annual increases for paraprofessionals and school-related personnel have increased at about the same rate as teachers in 1988-89 and 1989-90, but at a slower rate in the few settlements for 1990-91.

Coverage in CWD is generally limited to actions affecting 1,000 workers or more. The information is drawn mainly from secondary sources such as newspapers, union publications, and trade journals. These secondary sources often do not report contract settlements or wage agreements in complete accuracy. Management may characterize the settlement differently than the union. Furthermore, it is difficult to condense an agreement into a single, annual percentage increase. Overall, however, the information provides an estimate of trends in salaries for 1989-90 and 1990-91 long before actual salary data are available. Furthermore, for the past three years, the CWD average has been very close to the national average.

Table IV-1

AVERAGE SALARY ADJUSTMENTS IN AGREEMENTS COVERING 1,000 OR MORE TEACHERS, 1985-86 to 1990-91

	Reported in CWD (a):					Weighted Average (f)	National Averages (b)
	Aug. 1985- Aug. 1986	Aug. 1986- Aug. 1987	Aug. 1987- Aug. 1988	Aug. 1988- Aug. 1989	Aug. 1989- Dec. 1989		
Total number of personnel (c)	237,400	230,050	355,297	242,165	130,460		2,100,000
Number of agreements (d)	129	105	159	129	53		na
Percent adjustments in: (e)							
1985-86 (number of agreements)	6.7 (75)	na	na	na	na	6.1 (114)	7.2
1986-87 (number of agreements)	6.3 (40)	5.8 (75)	na	na	na	5.9 (128)	5.4
1987-88 (number of agreements)	7.2 (14)	6.1 (20)	5.4 (98)	na	na	5.7 (132)	5.5
1988-89 (number of agreements)	na	6.1 (10)	5.8 (43)	5.6 (85)	na	5.7 (138)	5.5
1989-90 (number of agreements)	na	na	7.3 (18)	6.0 (28)	5.9 (44)	6.2 (90)	na
1990-91 (number of agreements)	na	na	na	6.3 (16)	6.4 (9)	6.3 (25)	na
Average annual percent adjustment over life of agreement (e)	6.6	5.9	5.4	5.7	6.1	na	na

(a) Includes salary adjustments reported in these issues of, "Current Wage Developments," not necessarily agreements reached during these time periods.

(b) "Survey and Analysis of Salary Trends 1989," AFT Department of Research, August 1989. Salary adjustments represent annual increases in average salary.

(c) Units may include personnel other than classroom teachers.

(d) Agreements include all contract settlements reported by CWD and all agreements completed under scheduled or unscheduled wage reopenings. Deferred wage increases negotiated under settlements reported in earlier issues of CWD are not included.

(e) Unweighted average.

(f) Average weighted by number of contracts.

TABLE IV-2

**PARAPROFESSIONALS AND SCHOOL-RELATED PERSONNEL: AVERAGE SALARY OR WAGE ADJUSTMENTS
IN AGREEMENTS COVERING 1,000 OR MORE PERSONS, 1985-86 TO 1990-91**

	Reported in CWD (a):					Weighted Average (a)
	Aug. 1985- Aug. 1986	Aug. 1986- Aug. 1987	Aug. 1987- Aug. 1988	Aug. 1988- Aug. 1989	Aug. 1989- Dec. 1989	
Total number of personnel	104,300	88,803	92,650	59,098	47,957	
Number of agreements (b)	47	46	59	38	18	
Percent adjustments in: (c)						
1985-86 (number of agreements)	6.6 (29)	na	na	na	na	6.3 (36)
1986-87 (number of agreements)	6.0 (14)	6.2 (37)	na	na	na	6.0 (55)
1987-88 (number of agreements)	6.5 (4)	4.1 (8)	4.7 (38)	na	na	5.7 (42)
1988-89 (number of agreements)	na	4.0 (1)	5.1 (13)	6.0 (26)	na	5.7 (40)
1989-90 (number of agreements)	na	na	4.8 (8)	5.6 (7)	6.3 (17)	5.8 (32)
1990-91 (number of agreements)	na	na	na	5.7 (5)	5.0 (1)	5.6 (6)
Average annual percent adjustment over life of agreement (c)	6.7	6.0	4.7	6.0	6.3	na

(a) Includes salary adjustments reported in these issues of, "Current Wage Developments," not necessarily agreements reached during these time periods.

(b) Agreements include all contract settlements reported by CWD and all agreements completed under scheduled or unscheduled wage reopenings. Deferred wage increases negotiated under settlements reported in earlier issues of CWD are not included.

(c) Unweighted average.

(d) Average weighted by number of contracts.

TABLE IV-3

TEACHER CONTRACT ANNUAL PERCENTAGE RAISES 1988-89 TO 1991-92

(Based on August, 1988 to August, 1989 data)

CWD Issue	School District	State	Per- sonnel	Date Settled	1988 -89	1989 -90	1990 -91	1991 -92	Comments
September									
Springfield	MA		1,800	Jun-88	6.6	0.0	5.5		+3 lump sums of \$600, \$400 & \$400
Waterbury	CT		1,200	Apr-87	8.8				Arbitration award
State Voc. Teach.	CT		1,400	Jun-88	9.0				Unscheduled wage reopener & contr. extension
Bridgeport	CT		1,100		7.0	10.0			Unscheduled wage reopener & contr. extension
Philadelphia	PA		1,500	Apr-88	4.0	4.0	5.0	6.0	+900 lump sum on 9/1/88
Baltimore County	MD		6,400	Jun-88	4.0				
Bel Air	MD		1,800	Feb-88	7.0				Scheduled wage reopener
Carroll County	MD		1,500	Feb-88	9.0	8.0			
Toledo	OH		2,600	Jun-88	5.9	5.9	*		
Evansville	IN		1,300	May-88	7.0	4.5			2nd yr. maybe higher depending on revenue
Milwaukee	WI		5,700	Apr-89	4.5				
Wichita	KS		2,900	Jun-88	8.9				One day added to year
Topeka	KS		1,200	Jun-88	4.0	*	*		
Kansas City	KS		1,650	Jun-88	5.8				
Tucson	AZ		3,000	Jun-88	3				Scheduled wage reopener
Beaverton	OR		1,250	Jul-88	5.4	5.4	6		
Chula Vista	CA		2,150	Jun-88	4.3				
October									
Washington Co.	MD		1,100	Aug-88	6.2				
Nashville	TN		4,300	Jul-88	6.8				
Dade County	FL		15,000	Aug-88	9.0	9.0	10		
Marion County	FL		1,750	Aug-88	8.0				Reopener in 2nd yr. of 2 yr. contract
Polk County	FL		3,600	Sep-88	7.4	*	*		
Clay County	FL		1,200	Sep-88	6.3	*	*		
Bay County	FL		1,300	Aug-88	5.0	*			
Tulsa	OK		2,300	Aug-88	"				\$1,400 lump sum
Flint	MI			Oct-87	0.0				
Utica	MI		1,200	Sep-88	1.0	5.5	5.5		
Jordan	UT		2,800	Sep-88	0.0				
Phoenix	AZ		1,100	Apr-88	7.8				
Tucson	AZ		1,500	Sep-88	2.5				
Edmonds	WA		1,000		2.7				Scheduled wage reopener; 2 days added to yr.
Salem	Or		1,400	Jul-88	2.5				Reopener in 2nd yr. of 3 yr. contract
Hayward	CA		1,000		5.0				Reopener in 2nd yr. of 3 yr. contract
November									
Warwick	RI		1,050	Sep-88	5.7	5.7	8.0		
New Rochelle	NY		1,000	Sep-88	6.0	6.0	*		
Newark	NJ		4,200	Aug-88	5.8	5.8			
Orange	FL		5,200	Sep-88	8.0				Reopener in 2nd yr. of 3 yr. contract
Okaloosa Co.	FL		1,550	Aug-88	10.0	*	*		
Seminole	FL		2,500	Aug-88	7.5				Reopener in 2nd yr. of 3 yr. contract
Duval	FL		6,400	Sep-88	3.5	7.0			
Cleveland	OH		4,470	Sep-88	6.0	5.0			
Souix Falls	SD		1,000	Jun-88	8.0				
Clark Co.	NV		5,300	Jun-88	4.8				Scheduled wage reopener
Spokane	WA		1,300	Aug-88	2.1				Reopener in 2nd yr. of 2 yr. contract

TABLE IV-3 (Continued)

CWD Issue	State	Personnel	Date Settled	1988 -89	1989 -90	1990 -91	1991 -92	Comments
December								
Providence	RI	1,200	Jun-88	6.0	5.0	5.0		
Patterson	NJ	2,100	Sep-88	8.5	10.5	11.5		
Trenton	NJ	1,200	Sep-88	8.0	10.0	10.0		
Manatee	FL	1,400	Aug-88	7.0	*	*		
Orange County	FL	5,200	Sep-88	8.0				Reopener in 2nd yr. of 3 yr. contract
Lee County	FL	2,400	Oct-88	8.5				Reopener in 2nd yr. of 3 yr. contract
Rockford	IL	1,800	Aug-88	5.6				
Peoria	IL	1,000	Aug-88	4.6	*	*		
Des Moines	IA	2,000	Aug-88	4.6				Reopener in 2nd yr. of 4 yr. contract
Salt Lake City	UT	1,200	Oct-88	2.0				
Davis County	UT	1,900	Aug-88					\$240 lump sum
Washoe County	NV	1,850	Oct-88	3.0	*	*		
January, 1989								
Pasco County	FL	1,950	Oct-88	6.0				Reopener in 3rd yr. of 3 yr. contract
Hillsborough	FL	7,000	Aug-88	6.0	*	*		
New Orleans	LA	4,700	Oct-88	7.0				Reopener in 2nd yr. of 3 yr. contract
Boise	ID	1,200						Automatic cost-of-living adjustment
Long Beach	CA	2,800	Nov-88	7.0	3.0	3.0		
Garden Grove	CA	1,800	Jan-04	5.5				
San Diego	CA	1,200	Aug-88	2.5				
February								
Jersey City	NJ	2,600	Jun-88	3.0	4.0	3.0		
Hamilton County	TN	2,300	Nov-88	9.5				Reopener in 2nd yr. of 3 yr. contract
Escambia County	FL	2,500	Sep-88	7.7				Reopener in 2nd yr. of 3 yr. contract
Leon County	FL	1,700	Oct-88	8.0				Reopener in 2nd yr. of 2 yr. contract
Oklahoma City	OK	2,300	Nov-88	4.8	*			
Jefferson Co.	CO	4,050	Dec-88	3.0	3.0	3.0		
Oakland	Ca	4,000	Aug-88	4.0	*	*		
March								
Memphis	TN	2,500	Oct-88	8.3	*	*		
Alachua	FL	1,500	Nov-88	5.5	8.0			Reopener in 2 yr. contr. & extension
Aurora	CO	1,500	Jan-89	3.0				Reopener in 2nd yr. of 3 yr. contract
Cherry Creek	CO	1,600	Dec-88	1.5				
Albuquerque	NM	5,000	Oct-88	2.0	5.0			
Fresno	CA	1,700	Dec-88	5.0				Reopener in 2nd yr. of 3 yr. contract
San Diego	CA	6,700	Nov-88	6.0	*	*	*	Reopeners pegged to state funding
June								
Stamford	CT	1,300	Feb-89	9.6	9.5	*		Arbitration award
Hartford	CT	2,100	Apr-89	8.0	7.5	7.0		Arbitration award
July								
Bridgeport	CT	1,500	Feb-89		5.5	8.5		Arbitration award
Knoxville	TN	3,200	Oct-88	0.0				Reopener in 2nd yr. of 2 yr. contract
Sarasota County	FL	1,800	Feb-89	7.5	*	*		
Akron	OH	1,800	Jan-89	2.8	3.3	4.0		
Milwaukee	WI	5,700	Jan-89		4.0			
Fremont	CA	1,200	Mar-89	4.3				Reopener in 3rd yr. of 3 yr. contract
Mt. Diablo	CA	1,700	Apr-89	6.0	*	*		

TABLE IV-3 (Continued)

CWD Issue				1988	1989	1990	1991	
School District	State	Per-sonnel	Date Settled	-89	-90	-91	-92	Comments
August								
Chattanooga	TN	1,500	Mar-89	8.6				Reopener in 3rd yr. of 4 yr. contract
Bay County	FL	1,000	Dec-88	4.8	*	*		
St. Louis	MO	3900	Oct-88	5.0				
Los Angeles	CA	30,000	Jun-89	8.0	8.0	8.0		
Average		2,849		5.6	6.0	6.3	6.0	
Number of Contracts				85	28	16	1	

(Average annual adjustment over life of agreement reported August 1988-August 1989 is 5.7 percent)

*Scheduled wage reopening

Source: Bureau of Labor Statistics, Current Wage Developments, August 1988 through August 1989. Months in table refer to issues reporting the wage settlement, not the month of settlement. Salary increases effective after the beginning of the school year are generally listed under the appropriate school year. Deferred wage increases negotiated under settlements reported in earlier issues of CWD are not included.

TABLE IV-4

TEACHER CONTRACT ANNUAL PERCENTAGE RAISES 1989-90 TO 1991-92

(Based on August, 1989 to December, 1989 data)

CWDisseu School District	State	Per- sonnel	Date Settled	1989 -90	1990 -91	1991 -92	Comments
August							
Waterbury	CT	1,100	May-89	9.0	8.5	8.5	Arbitration award
New Haven	CT	1,200	Jun-89	9.3			Reopener in 2nd yr. of 3 yr. contract
Baltimore County	MD	6,800	Jun-89	4.0			
Washington Co.	ND	1,100	Jun-89	7.0	7.0		
Frederick	MD	1,750	Jun-89	8.0	*	*	
Carroll County	MD	1,500	Jun-89	9.0			Reopener in 2nd yr. of 3 yr. contract
Hartford County	MD	1,800	Jan-89	7.6	*	*	
Memphis	TN	6,500	Jul-89	4.5			Reopener in 2nd yr. of 3 yr. contract
Flint	MI	1,600	Jun-89	3.5	*		
Jefferson	LA	3,400	Apr-89	3.0			
Kansas City	KS	1,600	Mar-89	5.3			
Phoenix	AZ	1,100	Jun-89	3.0			
October							
Nashville	TN	4,800	Aug-89	3.6			
Bay County	FL	1,300	Aug-89	6.0			Reopener in 2nd yr. of 2 yr. contract
Marion	FL	1,850	Aug-89	8.4	*	*	
Bay Co.	FL	1,000	Aug-89	6.0			Reopener in 2nd yr. of 3 yr. contract
Tucson	AZ	1,700	Jul-89	0.0			
November							
Baltimore City	MD	5,700	Aug-89	8.0	8.0	*	
Hamilton Co.	TN	1,300	Jul-89	7.0			Reopener in 2nd yr. of 3 yr. contract
Hillsborough Co.	FL	7,000	Aug-89	7.0			Reopener in 2nd yr. of 3 yr. contract
Clay Co.	FL	1,200	Sep-89	8.0			Reopener in 2nd yr. of 3 yr. contract
Orange Co.	FL	5,200	Sep-89	7.5			Reopener in 3rd yr. of 3 yr. contract
Seminole Co.	FL	2,800	Sep-89	6.0			Reopener in 2nd yr. of 3 yr. contract
Brevard Co.	FL	3,800	Sep-89	7.9			
Sarasota Co.	FL	2,000	Sep-89	7.0			Reopener in 2nd yr. of 3 yr. contract
Okaloosa Co.	FL	1,550	Aug-89	10.8			Reopener in 2nd yr. of 3 yr. contract
Manatee Co.	FL	1,400	Sep-89	8.0			Reopener in 2nd yr. of 3 yr. contract
Polk Co.	FL	3,800	Aug-89	7.3			Reopener in 2nd yr. of 3 yr. contract
Oklahoma City	OK	2,000	Sep-89	4.7			Reopener in 3rd yr. of 3 yr. contract
Tulsa	OK	2,300	Sep-89	3.0			
Columbus	OH	4,500	Jun-89	4.0	5.0	5.0	
South Bend	IN	1,400	Aug-89	5.0	5.0		
Chicago	IL	25,000	Sep-89	5.4			
Warren	MI	1,000	Jul-89	7.4	6.8	6.8	
Livonia	MI	1,000	Aug-89	7.0	7.0	7.0	
Shawnee Mission	KS	2,000	Aug-89	6.0	2+		2 % ,imi,u, im 2nd yr.---depends on state aid
Omaha	NE	2,759	Jun-89	5.0			
Lincoln	NE		Aug-89	5.2	5.5		
Souix Falls	SD	1,000	May-89	5.9			

TABLE IV-4 (Continued)

CWD Issue				1989	1990	1991	
School District	State	Per- sonnel	Date Settled	-90	-91	-92	Comments
Salt Lake City	UT	1,280	Oct-89	4.0			
Tucson	AZ	3,200	Sep-89	0.0	4.5		
Spokane	WA	1,450	Aug-89	3.0	*	*	
Garden Grove	CA	1,800	Oct-89	7.3			
Hayward	CA	1,000		7.0			Reopener in 3rd yr. of 3 yr. contract
Average		2,966		5.9	6.4	6.8	
Number of Contracts				44	9	4	

(Average annual adjustment over life of agreement reported August 1988- December 1989 is 6.1 percent)

*Scheduled wage reopening

Source: Bureau of Labor Statistics, Current Wage Developments, August 1989 through December 1989. Months in table refer to issues reporting the wage settlement, not the month of settlement. Salary increases effective after the beginning of the school year are generally listed under the appropriate school year. Deferred wage increases negotiated under settlements reported in earlier issues of CWD are not included.

TABLE IV-3

PARAPROFESSIONAL AND SCHOOL-RELATED PERSONNEL CONTRACT ANNUAL PERCENTAGE RAISES 1988-89 TO 1990-91

(Based on August 1988 to August 1989 data)

School District	State	Per- sonnel	Date Settled	1988 -89	1989 -90	1990 -91	1991 -92	Comments
Philadelphia	PA	1,500	Apr-88	4.0	5.0	5.0	6.0	Paraprofessionals, clerical
Anne Arundel Co.	MD	1,400	Jun-88	4.0	4.0	4.0		Noninstructional; bus drivers
Towson	MD	1,500	Jul-88	4.0	*			
Palm Beach Co.	FL	2,700	Jun-88	10.0				Reopener in 3 yr. contr.; blue collar
Salem	OR	1,000	Oct-87	2.0	**	**		**2nd and 3rd yr. contingent on CPI
Anne Arundel Co.	MD	1,100	Jul-88	4.0	4.0	4.0		Aides, clerical, technical
Louisville	KY	1,650	Jul-88	3.0				Clerical, paraprofessional; reopener
Jordan	UT	1,400	Sep-88	0.0				Classified employees
New Rochelle	NY		Sep-88	6.0	6.0	*		Wall-to-wall unit with teachers
Baltimore	MD	1,600	Aug-88	8.0	8.0	8.0		Aides and most blue collar
Pinellas Co.	FL	2,000	Sep-88	7.7	*	*		
Orange Co.	FL	5,200	Sep-88	8.0				Reopener in 2 yr. contr.; noninstructional
Okaloosa Co.	FL	1,100	Aug-88	10.0				Reopener in 2 yr. contr.; noninstructional
Palm Beach Co.	FL	1,800	Aug-88	10.0	*	*		Clerical
Compton	CA	1,400	Jul-88	4.1				Unscheduled reopener; noninstructional
Lee County	FL	1,000	Oct-88	7.5				Reopener in 3 yr. contr.; noninstructional
Davis County	UT	1,700	Aug-88					\$240 lump sum
Pasco County	FL	1,450	Oct-88	6.0				Aides, bus drivers cafeteria, custodians
New Orleans	LA	1,000	Oct-88	7.0				Reopener in 3 yr. contr.; teacher aides
Hillsborough Co.	FL	2,800	Aug-88	6.0	*			Aides, bus drivers' cafeteria, custodians
Washington	DC	2,500		5.0	5.0			Custodians
Oklahoma City	OK	2,300	Nov-88	4.1	*			Noninstructional
Broward Co.	FL	1,000	Nov-88	7.5	*	*		Clerical
San Diego	CA	1,900	Jan-89	6.0				Operations and support
Sarasota County	FL	1,200	Feb-89	7.6	*	*		Noninstructional
Mount Holly	NJ	1,000	Jul-89	7.5	7.5	7.5		
Los Angeles	CA	15,900	Jun-89	7.5				Reopener in 3 yr. contr.; noninstructional
Average		2,273		6.0	5.6	5.7	6.0	
Number of Contracts				26	7	5	1	

(Average annual adjustment over life of agreement reported August 1988-August 1989 is 6.0 percent)

*Scheduled wage reopening

Source: Bureau of Labor Statistics, Current Wage Developments, August 1988 through August 1990. Months in table refer to issues reporting the wage settlement, not the month of settlement. Salary increases effective after the beginning of the school year are generally listed under the appropriate school year. Deferred wage increases negotiated under settlements reported in earlier issues of CWD are not included.

TABLE IV-8

PARAPROFESSIONAL AND SCHOOL-RELATED PERSONNEL CONTRACT ANNUAL PERCENTAGE RAISES 1989-90 TO 1991-92

(Based on August 1989 to December 1989 data)

School District	State	Per- sonnel	Date Settled	1989 -90	1990 -91	1991 -92	1992 -93	Comments
Wichita	KS	1,600	Jun-89	4.2	*			Noninstructional
Palm Beach Co.	FL	4,500	Jul-89	6.0				blue collar and clerical
Duval County	FL	1,200	Jul-89	7.0				Blue-collar
Pinnellas Co.	FL	1,300	Aug-89	7.0				Reopener in 2 yr. contr.; noninstructional
Volusia Co.	FL	1,000	Aug-89	6.5				Reopener in 3rd yr. of contr.; bluecollar
Bay Co.	FL	1,000	Aug-89	6.0				Reopener in 3rd yr. of contr.; noninstructional
Philadelphia	PA	4,200	Sep-89	4.0	5.0	5.0	8.2	Blue collar
Hillsborough Co.	FL	7,000	Aug-89	7.0				Reopener; paraprofessional and clerical
Duval County	FL	1,350	Jun-89	7.0				Reopener in 2 yr. contr.; teacher aides
Brevard County	FL	3,800	Sep-89	6.5				Noninstructional
Sarasota Co.	FL	1,300	Sep-89	3.0				Reopener in 2 yr. contr.; noninstructional
Okaloosa Co.	FL	1,100	Aug-89	10.8				Reopener in 2nd yr. of 3 yr.; noninstructional
Volusia Co.	FL	1,000	Jul-89	6.0	*			Clerical
Palm Beach Co.	FL	3,000	Jul-89	6.0	*	*		Blue collar
Orange Co.	FL	5,000	Sep-89	7.5	*	*		Noninstructional
Chicago	IL	7,600	Sep-89	5.4				Custodians & cafeteria
San Diego	CA	2,000	Aug-89	6.5	*	*		Noninstructional; reopeners based on state aid
Average		2,821		6.3	5.0	5.0		
Number of Contracts				17	1	1		

(Average annual adjustment over life of agreement reported August 1988-December 1989 is 6.3 percent)

*Scheduled wage reopening

Source: Bureau of Labor Statistics, Current Wage Developments, August 1989 through December 1989. Months in table refer to issues reporting the wage settlement, not the month of settlement. Salary increases effective after the beginning of the school year are generally listed under the appropriate school year. Deferred wage increases negotiated under settlements reported in earlier issues of CWD are not included.

APPENDIX A

POPULATION AND ENROLLMENT IN CITIES IN THE DOD DATA BASE

	1980 Pop. Rank	1986 Popu- lation	1980-86 Change (%)	Pupils		1980 Pop. Rank	1986 Popu- lation	1980-86 Change (%)	Pupils
AKRON, OH	58	222,000	-8.4	36,380	LOUISVILLE, KY	49	286,000	-4.0	93,198
ALBUQUERQUE, NM	44	367,000	10.4	82,416	LUBBOCK, TX	77	186,000	5.0	30,934
ANAHEIM, CA	62	241,000	9.7	22,000	MADISON, WI	83	176,000	3.1	21,500
ANCHORAGE, AK	78	235,000	34.7	40,542	MEMPHIS, TN	14	653,000	1.0	107,819
ARLINGTON, TX	93	250,000	54.3	41,500	MIAMI, FL	41	374,000	7.9	253,323
ATLANTA, GA	29	422,000	-0.7	64,409	MILWAUKEE, WI	17	605,000	-4.9	91,648
AURORA, CO	95	218,000	37.5	25,989	MINNEAPOLIS, MN	34	357,000	-3.8	37,484
AUSTIN, TX	42	487,000	25.2	81,402	MOBILE, AL	71	203,000	1.4	68,557
BALTIMORE, MD	10	753,000	-4.3	110,189	MONTGOMERY, AL	78	194,000	9.2	34,632
BATON ROUGE, LA	63	241,000	9.4	57,097	NASHVILLE-DAVIDSO	25	474,000	4.0	66,993
BIRMINGHAM, AL	50	278,000	-3.2	43,167	NEW ORLEANS, LA	21	554,000	-0.8	81,503
BOSTON, MA	20	574,000	1.9	59,223	NEW YORK, NY	1	7,263,000	2.7	939,933
BUFFALO, NY	39	325,000	-9.2	44,778	NEWARK, NJ	46	316,000	-3.9	50,791
CHARLOTTE, NC	47	352,000	7.9	73,965	NORFOLK, VA	55	275,000	2.9	35,863
CHATTANOOGA, TN	86	182,000	-4.3	22,933	OAKLAND, CA	43	357,000	5.2	51,000
CHICAGO, IL	2	3,010,000	0.1	419,537	OKLAHOMA CITY, OK	31	446,000	10.4	40,000
CINCINNATI, OH	32	370,000	-4.1	52,077	OMAHA, NE	48	349,000	1.9	39,388
CLEVELAND, OH	18	536,000	-6.6	71,743	PHILADELPHIA, PA	4	1,643,000	-2.7	189,031
COLORADO SPRINGS,	65	273,000	26.8	30,800	PHOENIX, AZ	9	894,000	13.1	38,648
COLUMBUS, GA	87	180,000	6.3	30,034	PITTSBURGH, PA	30	387,000	-8.6	39,629
COLUMBUS, OH	19	566,000	0.2	65,484	PORTLAND, OR	35	388,000	-2.3	52,998
CORPUS CHRISTI, TX	60	264,000	12.6	39,819	PROVIDENCE, RI	96	157,000	0.3	19,348
DALLAS, TX	7	1,004,000	10.9	130,885	RICHMOND, VA	64	218,000	-0.7	28,025
DAYTON, OH	69	179,000	-7.6	29,005	RIVERSIDE, CA	82	197,000	15.3	25,795
DENVER, CO	24	505,000	2.5	59,439	ROCHESTER, NY	57	236,000	-2.4	32,000
DES MOINES, IA	73	192,000	0.6	30,341	SACRAMENTO, CA	52	324,000	17.3	46,370
DETROIT, MI	6	1,086,000	-9.7	184,977	SALT LAKE CITY, UT	89	158,000	-2.8	24,317
EL PASO, TX	28	482,000	15.6	61,800	SAN ANTONIO, TX	11	914,000	12.8	61,501
FLINT, MI	94	146,000	-8.8	33,717	SAN DIEGO, CA	8	1,015,000	16.0	116,557
FORT LAUDERDALE, F	100	149,000	-3.0	137,366	SAN FRANCISCO, CA	13	749,000	10.3	63,881
FORT WAYNE, IN	79	173,000	-2.6	32,405	SAN JOSE, CA	16	712,000	13.1	29,242
FORT WORTH, TX	33	430,000	11.5	67,191	SANTA ANA, CA	68	237,000	16.1	38,031
GRAND RAPIDS, MI	75	187,000	2.6	24,418	SEATTLE, WA	23	486,000	-1.5	43,765
GREENSBORO, NC	99	177,000	3.7	21,202	SHREVEPORT, LA	66	220,000	6.5	51,815
HONOLULU, HI	36	372,000	1.2	166,139	SPOKANE, WA	81	173,000	0.9	27,000
HOUSTON, TX	5	1,729,000	7.3	191,708	ST. LOUIS, MO	26	426,000	-5.9	43,915
HUNTINGTON BEACH,	84	184,000	7.7	15,655	ST. PAUL, MN	54	264,000	-2.4	32,447
INDIANAPOLIS, IN	12	720,000	2.7	56,375	ST. PETERSBURG, FL	59	239,000	0.3	88,866
JACKSON, MS	70	208,000	2.7	33,000	SYRACUSE, NY	85	161,000	-5.5	22,000
JACKSONVILLE, FL	22	610,000	12.7	104,124	TACOMA, WA	98	159,000	0.3	27,667
JERSEY CITY, NJ	61	219,000	-1.8	31,380	TAMPA, FL	53	278,000	2.2	118,051
KANSAS CITY, KS	92	162,000	0.6	23,239	TOLEDO, OH	40	341,000	-3.9	43,682
KANSAS CITY, MO	27	441,000	-1.5	35,429	TUCSON, AZ	45	359,000	6.0	56,239
KNOXVILLE, TN	74	173,000	-1.0	23,602	TULSA, OK	38	374,000	3.6	42,714
LAS VEGAS, NV	88	192,000	16.3	100,039	VIRGINIA BEACH, VA	58	333,000	27.2	64,510
LEXINGTON-FAYETTE	67	213,000	4.3	31,155	WARREN, MI	91	150,000	-7.0	15,796
LINCOLN, NE	80	183,000	6.5	25,925	WASHINGTON, DC	15	626,000	-1.9	86,296
LITTLE ROCK, AR	97	181,000	1.6	22,198	WICHITA, KS	51	289,000	2.9	43,500
LONG BEACH, CA	37	396,000	9.6	66,253	WORCHESTER, MA	90	158,000	-2.5	20,113
LOS ANGELES, CA	3	3,259,000	9.8	589,311	YONKERS, NY	72	186,000	-4.7	18,664

APPENDIX B

ENROLLMENT FOR 1987-88 IN THE NATION'S LARGEST SCHOOL DISTRICTS

DISTRICT	STATE	ENROLL- MENT	DISTRICT	STATE	ENROLL- MENT
* New York City.....	NY	939,933	* Boston	MA	59,223
* Los Angeles.....	CA	589,311	Mesa.....	AZ	58,081
* Chicago	IL	419,537	Gwinett Co.....	GA	58,047
* Dade Co. (Miami).....	FL	253,323	Baton Rouge.....	LA	57,097
* Houston	TX	191,708	Jefferson	LA	57,079 a
* Philadelphia	PA	189,031	Tucson.....	AZ	56,239
* Detroit	MI	184,927	* Portland	OR	52,906
Hawaii	HI	166,139	Caddo Parish.....	LA	52,470
* Broward Co. (Ft. Lauderdale).....	FL	137,306	* Cincinnati	OH	52,907
* Dallas	TX	130,885	Greenville Co.....	SC	51,082
* Fairfax Co.	VA	127,752	Oakland.....	CA	51,000 a
* Hillsborough Co. (Tampa Bay).....	FL	118,031	* Newark	NJ	50,791
* San Diego.....	CA	116,557	* Indianapolis.....	IN	50,437
* Baltimore	MD	110,189	Brevard Co. (Melbourne).....	FL	49,582
* Memphis.....	TN	107,819	Ysleta.....	TX	49,237
Duval Co. (Jacksonville).....	FL	105,049	* Buffalo.....	NY	48,403
* Prince George's Co.....	MD	104,412	San Juan.....	CA	48,387
* Clark Co. (Las Vegas).....	NV	100,027	Sacramento.....	CA	48,370
* Montgomery Co.....	MD	98,271	Northside.....	TX	45,885
* Jefferson Co. (Louisville).....	KY	93,198	Davis Co.....	UT	44,994 a
* Jefferson Co.....	CO	93,198	* St. Louis	MO	43,915
* Milwaukee.....	WI	91,648	Toledo	OH	43,082
* Palm Beach.....	FL	89,944	Wichita	KS	43,500
* Orange Co. (Orlando).....	FL	88,878	Birmingham.....	AL	43,167
* Pinellas Co. (St. Petersburg).....	FL	88,866	Jefferson Co. (Birmingham).....	AL	43,167
* Washington	DC	88,296	Charleston Co.....	SC	42,501
* Albuquerque.....	NM	82,416	* Seattle.....	WA	41,123
* New Orleans.....	LA	81,503	Volusia Co.....	FL	40,829
* Baltimore Co.....	MD	81,152	* Anchorage.....	AK	40,542 a
* Charlotte-Mecklenburg.....	NC	74,680	Escambia Co.....	FL	40,229
Granite Co. (Salt Lake City).....	UT	73,419	Forsyth Co.....	NC	40,200 a
* Cleveland	OH	71,743	Oklahoma City	OK	40,000
* DeKalb Co.....	GA	71,632	Corpus Christi.....	TX	39,819
Mobile.....	AL	67,550	* Pittsburgh.....	PA	39,672
* Fort Worth.....	TX	67,191	Fulton Co.....	GA	39,400
* Nashville.....	TN	66,993	Omaha.....	NE	39,398
* Long Beach.....	CA	66,253	Prince William Co.....	VA	39,325
* Columbus.....	OH	65,484	Seminole Co.....	FL	37,634 a
* Virginia Beach.....	VA	64,510	Minneapolis	MN	37,404 a
Anne Arundel Co.....	MD	64,432	Aldine.....	TX	37,000
* Atlanta	GA	64,409	Akron.....	OH	36,380 a
* San Francisco	CA	63,881	Kanawha.....	WV	36,272
Cobb Co.....	GA	63,564	Garden Grove.....	CA	36,118
El Paso.....	TX	61,800	Norfolk	VA	36,083
* Fresno.....	CA	61,539	Kansas City	MO	36,429
San Antonio.....	TX	61,501	Pasadena.....	TX	34,904
Jordan.....	UT	61,488	Cumberland Co.....	NC	34,763 a
* Polk Co.....	FL	61,244	St. Paul	MN	32,447
Wake Co.....	NC	59,687	Richardson.....	TX	32,184
* Denver.....	CO	59,439	Rochester	NY	32,000 a

* = School Districts in the City & State Data Base

a = Enrollment data for a year other than 1987-88

APPENDIX C

Data Sources

Table I-1

AFT Local Union Teachers Salary Survey, 1988 and 1989 surveys.

Educational Research Service, Salaries Paid Professional Personnel in Public Schools, ERS: Reston, VA, 1988-89 edition.

Department of Defense Wage Fixing Authority, "List of School District Minimums, Maximums and Steps", DOD: Alexandria, VA, May 1989.

Tables I-2 to I-6

Sources are same as in Table I-1.

Tables I-7 and I-8

Salary Data sources are same as in Table I-1.

American Chamber of Commerce Researchers Association, "Intercity Cost of Living Index", ACCRA: Louisville, KY.

Table I-9

U.S. Department of Labor, "Annual Pay Levels in Metropolitan Areas, 1988", news release, September, 1989.

Other sources are the same as in Table I-1.

Table I-10

Nelson, F. Howard, Survey and Analysis of Salary Trends 1989, American Federation of Teachers: Washington, DC, August 1989.

Other sources are the same as in Table I-1.

Tables II-1 to II-4

U.S. Department of Education, Unpublished Data Tabulations (teacher and student data).

Educational Research Service, Salaries Paid Professional Personnel in Public Schools, ERS: Reston, VA, 1988-89 edition. "The Top 50 School Districts", City & State, October 1987, October 1988, and August 1989.

Tables IV-1 through IV-6

U.S. Department of Labor, Current Wage Developments, various issues between August 1986 and December 1988.

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